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FREIGHT MANAGEMENT HOLDINGS BHD

380410-P



### **Financial Highlights**

STATEMENTS OF PROFIT OR LOSS AND OTHER					
COMPREHENSIVE INCOME (RM'000)	2011	2012	2013	2014	2015
Revenue	295,488	327,101	364,808	403,301	420,271
Profit Before Taxation	24,002	28,030	30,224	30,827	24,244
Profit After Tax and Non-Controlling Interests	19,712	20,872	22,566	24,006	20,105
Net Dividend Paid	4,564	6,491*	7,630*	8,540*	8,650*
Net Earnings Per Share (sen)	12.15^	12.86	13.9	14.09	11.75
Gross Dividend Per Share (sen)	5.00	4.00	4.50	5.00	5.00

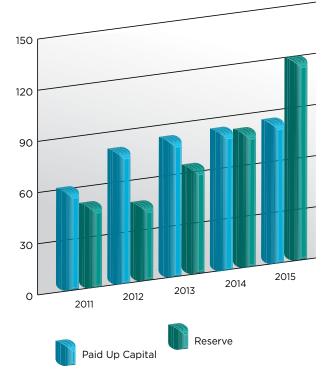
\* Single-tier Tax Exempt Dividend

STATEMENT OF FINANCIAL POSITION (RM'000)	2011	2012	2013	2014	2015
No. of shares in issue ('000)	121,714	162,286	167,786	170,762	173,000
Paid-up Share Capital	60,857	81,143	83,893	85,381	86,500
Reserve	50,297	46,405	64,885	82,954	120,953
Net Assets per Share (RM)	0.68^	0.79	0.89	0.99	1.20

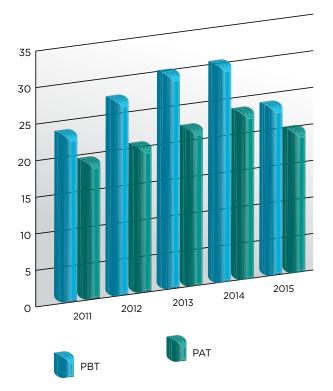
^ The comparative figures have been adjusted to taken into account the issuance of bonus shares on the basis of 1:3 in the financial year ended 30 June 2012

### SHAREHOLDERS' FUNDS

(RM'Million)



#### PROFIT BEFORE TAX/ PROFIT AFTER TAX AND NON-CONTROLLING INTERESTS (RM'Million)



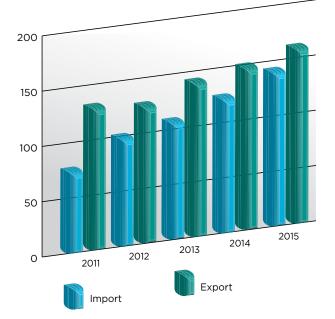


### Financial Highlights

REVENUE ANALYSIS (RM'MILLION)	2010	2011	2012	2013	2014	2015
Contribution by Service Type						
Seafreight	156.7	175.0	185.0	201.6	224.8	259.8
Railfreight	3.5	2.8	3.2	3.2	1.5	1.0
Airfreight	24.6	26.5	30.8	31.6	28.7	33.9
Tug & Barge	23.9	20.4	19.4	18.9	17.2	19.6
3PL & Warehousing	11.0	20.0	29.3	39.6	48.4	39.6
Customs Brokerage	32.0	32.1	33.2	34.4	34.8	28.4
Haulage	9.7	11.1	13.4	14.8	21.5	20.9
Landfreight	4.1	7.6	12.8	20.7	26.4	17.1
TOTAL	265.5	295.5	327.1	364.8	403.3	420.3

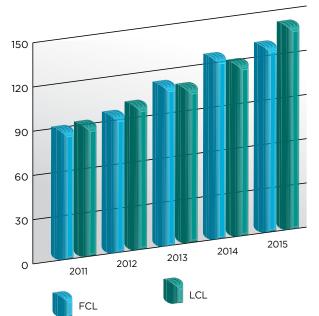
### **REVENUE ANALYSIS BY SERVICE MODE**

(RM'Million)



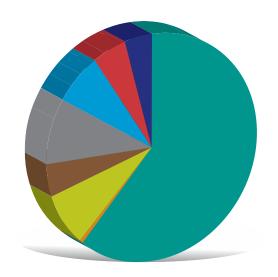
### REVENUE ANALYSIS BY CONTAINER MODE

(RM'Million)



### **REVENUE CONTRIBUTION BY SERVICES**

61.8%	Seafreight
0.2%	Railfreight
8.1%	Airfreight
4.7%	Tug & Barge
9.4%	3PL & Warehousing
6.8%	Customs Brokerage
5.0%	Haulage
4.1%	Landfreight



### **Corporate Structure**



FREIGHT MANAGEMENT HOLDINGS BHD

380410-P

### INVESTMENT HOLDING & OTHER SERVICES

100%
FMG Capital & Management Sdn Bhd
100%
Icon Freight International Inc
100%
Freight Management MSC Sdn Bhd

PROVISION OF MARINE SERVICES

50%Transenergy Shipping Pte Ltd, Labuan50%Transenergy Shipping ManagementSdn Bhd

### SHIPYARD AND DOCK MANAGEMENT

**25%** YKP-FM Global Shipyard Co. Ltd, Thailand

### PROVISION OF TUG AND BARGE SERVICES

**51%** TCH Marine Pte Ltd, Singapore

### PROVISION OF FREIGHT SERVICES

·100% FM Global Logistics (M) Sdn Bhd **100%** FM Contract Logistics Sdn Bhd\* 100% Advance Cargo Logistics Sdn Bhd\* **49%** FM Distribution Sdn Bhd 100% FM Global Logistics (Ipoh) Sdn Bhd\* 100% FM Global Logistics (Melaka) Sdn Bhd\* 100% FM Global Logistics (Penang) Sdn Bhd\* 100% FM Multimodal Services Sdn Bhd Dependable Global Express Malaysia Sdn Bhd 100% Advance International Freight Sdn Bhd 100% FM Global Logistics (KUL) Sdn Bhd 100% Exterian Enterprise Sdn Bhd\* 100% FM Worldwide Logistics (Penang) Sdn Bhd\* 80% Symphony Express Sdn Bhd 100% FM Global Logistics Ventures Sdn Bhd 75% FM Global Logistics Pty Ltd, Australia 100% FM Global Logistics Co., Ltd, Thailand **49%** PT FM Global Logistics, Indonesia **51%** FM Global Logistics Company Limited, Vietnam **100%** FM Global Logistics (HK) Limited, Hong Kong\* **₽** 51% FM Global Logistics (India) Private Limited, India 50% FM Global Logistics (Phil.), Inc. Philippine **40%** FM Global Logistics Lanka (Private) Limited, Sri Lanka 50% Amass Freight Middle East FZCO, United Arab Emirates 100% FM Global Korea Corporation, South Korea

**100%** 

FM Global Logistics (S'pore) Pte Ltd, Singapore



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### Services Offered by the Group

### YOUR CONNECTION TO THE WORLD

FMHB IS ONE OF THE LEADING INTERNATIONAL FREIGHT FORWARDERS IN MALAYSIA, OPERATING AS AN INTERMEDIATE AGENT BETWEEN IMPORTERS/EXPORTERS AND CARRIERS.



### International and Domestic Sea Freight Services LCL/FCL

FM Group's extensive experience in export/import sea freight services ensures efficient handling of customers' cargo movement internationally and between Peninsular Malaysia and Sabah/Sarawak.

#### **Land Transportation**

FM's fleet of 42 trucks, 69 prime movers and 430 trailers offer door to door delivery and pick-up services throughout the Peninsular and between Malaysia, Singapore and Thailand. We accept Full Truck Load, LTL Load and Container Haulage.

#### **3PL and Warehousing**

FM Group operates a total of about 860,000 sq. ft. of bonded and nonbonded warehouse at all the maritime and air gateways of Malaysia. We offer a one-stop centre for storage valueadding and distribution.

#### **Bulk Services**

Freight Management through its subsidiary TCH Marine Pte Ltd, with a fleet of 7 Barges and 8 Tugboats is a leading tug and barge operator; servicing the Straits of Malacca.

### **Customs Clearance**

FM Group, with a team of > 100 personnel nationwide, is able to offer professional and efficient customs clearance for both sea and air services.

### International and Domestics Air Freight Services

The FM Group handles inbound and outbound air freight services both internationally and between Peninsular Malaysia and Sabah/ Sarawak. We are part of an established worldwide network of air freight forwarders.

#### **Rail Freight Services**

FM Group is one of the pioneers in the containerized rail freight services; providing dedicated containerized LCL and FCL transport between Port Klang, Penang and Bangkok in Thailand.

#### **Project Management**

FM's Project Management Department is equipped to handle the organisation and shipping of all oversized cargo.



### **Corporate Information**

### DIRECTORS

Datuk Dr. Hj. Noordin bin Hj. Abd. Razak Chairman/ Senior Independent Non-Executive Director

Chew Chong Keat Group Managing Director

Yang Heng Lam Executive Director

Gan Siew Yong Executive Director

**Ong Looi Chai** Executive Director

Aaron Sim Kwee Lein Independent Non-Executive Director

Chua Tiong Hock Non-Independent Non-Executive Director

Khua Kian Keong (Alternate Director to Chua Tiong Hock)

### AUDIT COMMITTEE

Chairman Datuk Dr. Hj. Noordin bin Hj. Abd. Razak Senior Independent Non-Executive Director

Member Chua Tiong Hock Non-Independent Non-Executive Director

Aaron Sim Kwee Lein Independent Non-Executive Director

### **REMUNERATION COMMITTEE**

#### Chairman

Datuk Dr. Hj. Noordin bin Hj. Abd. Razak Senior Independent Non-Executive Director

### Member

Chew Chong Keat Group Managing Director

Aaron Sim Kwee Lein Independent Non-Executive Director

### NOMINATION COMMITTEE

### Chairman

Datuk Dr. Hj. Noordin bin Hj. Abd. Razak Senior Independent Non-Executive Director

Member Aaron Sim Kwee Lein Independent Non-Executive Director

### **COMPANY SECRETARIES**

Lim Hooi Mooi (f) (MAICSA 0799764)

Wong Wai Foong (f) (MAICSA 7001358)

### **REGISTERED OFFICE**

Unit 30-01, Level 30, Tower A Vertical Business Suite Avenue 3, Bangsar South No. 8, Jalan Kerinchi 59200 Kuala Lumpur

#### **HEAD / MANAGEMENT OFFICE**

Wisma Freight Management Lot 37, Lebuh Sultan Mohamad 1 Kawasan Perindustrian Bandar Sultan Suleiman, 42000 Port Klang Selangor Darul Ehsan, Malaysia Tel: +603 3176 1111 Fax: +603 3176 2188 Website : www.fmmalaysia.com.my

### **PRINCIPAL BANKERS**

Hong Leong Bank Berhad HSBC Bank Malaysia Bhd OCBC Bank (Malaysia) Bhd RHB Islamic Bank Berhad United Overseas Bank (Malaysia) Bhd

### **AUDITORS**

BDO (Firm No.: AF 0206) Chartered Accountants

### SOLICITORS

Wong Lu Peen & Tunku Alina Advocate & Solicitor

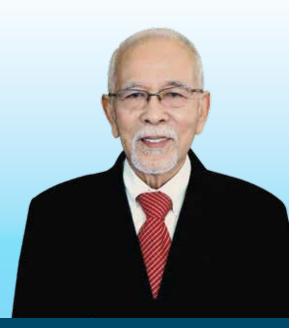
### REGISTRAR

Symphony Share Registrars Sdn Bhd Level 26, Symphony House Block D, Pusat Dagangan Dana 1 Jalan PJU 1A/46, 47301 Petaling Jaya Selangor Darul Ehsan Tel : +603 7841 8000 Fax : +603 7841 8151

### STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia Securities Berhad Stock Code : FREIGHT Stock No. : 7210 (Listed on 2nd Board on 3 February 2005)





Datuk Dr. Hj. Noordin bin Hj. Abd. Razak Aged 70, Malaysian Independent Non-Executive Chairman

He obtained his degree in Bachelor of Arts in Sociology and Master of Arts in Sociology from the University of Malaya in 1971 and 1989 respectively. He later obtained his Doctor of Philosophy ("PhD") from the Pacific Western University of USA in 1991. He is a fellow member of the British Institute of Management and a member of the Institute Management Consultant Malaysia.

He commenced his career as an Education Officer with the Ministry of Education in 1965. In 1972, he left the Ministry of Education to join the City Hall of Kuala Lumpur as Assistant Secretary. He was promoted to the position of Director General of City Hall of Kuala Lumpur in 1989 and assumed the post until his retirement in 2000. Besides contributing to more than 27 years in the socio-economic development, strategic planning and development of Kuala Lumpur, he also served in the Board of Directors of Urban Development Agency, PGK Sdn Bhd, Stadium Negara and Badan Seni Lukis Negara between 1988 and 2000.

He is presently involved primarily in non-governmental organisations, where he is the Chairman of various organisations such as University Malaya Alumni Association and Institute Pemikiran Kreatif Malaysia (INSPEK). He is also the National Vice-Chairman of the Malaysian Red Crescent, a member of Trustee of Institute of Sultan Iskandar of Urban Habitat and Highrise and a member of the Institute of Islamic Understanding Malaysia (IKIM).



**Chew Chong Keat** Aged 54, Malaysian Group Managing Director

Mr. Chew joined the Board on 20 March 1996 and is the Managing Director of the Group. He is one of the co-founders of the Group and serves on the board of all subsidiaries and associated companies of the Group. He is principally responsible for managing the Group's business and corporate affairs. With more than 30 years of experience in the provision of freight and logistics services, he is also the key person in setting directions for the Group's business strategies.

In 1984, he graduated from the University of Manchester, United Kingdom with a Bachelor degree in Economics. He also holds a Diploma from the Business Education Council National, United Kingdom and a Diploma of Competence in Freight Forwarding from the International Federation of Freight Forwarders (FIATA).





Mr. Yang joined the Board on 20 March 1996 and also serves on the board of all subsidiaries and associated companies of the Group. He is principally responsible for the business development and operations of the Group, which includes exploring overseas market and overseeing the development of marketing and Group strategies.

He has more than 30 years experience in freight and logistics industry and has been instrumental in securing and maintaining major customers for the Group.

**Yang Heng Lam** Aged 52, Malaysian Executive Director



Gan Siew Yong Aged 53, Malaysian Executive Director

Ms. Gan joined the Board on 20 March 1996 as Executive Director. She also serves on the board of several subsidiary companies of the Group. She is principally responsible for the export related services of the Group and is actively involved in rates negotiation and securing container space with the shipping lines. Equipped with more than 30 years experience, and together with the strong support from her team, she has been instrumental in the establishment of the Group's LCL consolidation business to all the major ports of the world.





**Ong Looi Chai** Aged 47, Malaysian Executive Director Mr. Ong was appointed on 1 June 2006. He is currently responsible for the overall business and development of the northern region of West Malaysia and also East Malaysia.

Mr Ong joined the Group in 1989 where he was attached to the Port Klang headquarter. In 1995, he took up the position of Branch Manager in Penang and has been instrumental in the growth and development of the Penang branch.

In 2008, he was also assigned to lead the business development of the Group's overseas offices in Thailand, Indonesia and subsequent new offices in other countries.



Aaron Sim Kwee Lein Aged 49, Malaysian Independent Non-Executive Director

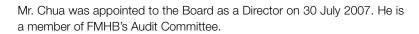
Mr. Sim was appointed to the Board on 3 December 2004. He is a Fellow member of the Chartered Association of Certified Accountants (UK), a Chartered Accountant of the Malaysian Institute of Accountant, a member of CPA Australia and a Chartered Member of the Institute of Internal Auditors Malaysia. He is a member of FMHB's Audit Committee, Remuneration Committee and Nomination Committee.

He commenced his career with an international accounting firm and gained professional exposure in stock-broking, trading, manufacturing and construction concerns. Thereafter, he joined a listed company on the Main Board of Bursa Securities, as a Internal Auditor where he was engaged in audit work of stock-broking, manufacturing, retail and distribution concerns. In addition, he was also involved in due diligence, operational rationalisation and strategic planning work of corporate acquisitions. Subsequently, he was the Finance & Administrative Manager in food retail franchise chain companies before becoming the Deputy General Manager of Corporate Strategies and Affairs of a glove manufacturing company. Thereafter, he has been involved in providing business and financial advisory services. Mr. Sim also serve on the board of Excel Force MSC Berhad and Frontken Corporation Berhad.





Chua Tiong Hock Aged 62, Singaporean Non Independent, Non-Executive Director



Mr. Chua is also an Executive Director of Vibrant Group Limited, Singapore, a substantial shareholder of Freight Management Holdings Bhd.

He is also a director of Sabana Shari'ah Compliant REIT, as well as a number of other subsidiaries in the Vibrant Group.

He has wide-ranging experience in logistics, operations management and corporate development with various MNCs and local companies.

Mr Chua obtained his Bachelor of Arts degree from the University of Singapore. He also holds a Graduate Diploma in Business Administration from the National University of Singapore and a Graduate Diploma in Personnel Management from the Singapore Institute of Personnel Management.



Aged 47, Singaporean Non Independent, Non-Executive Director (Alternate Director to Chua Tiong Hock)

#### Additional Information

#### FAMILY RELATIONSHIPS Gan Siew Yong is the spouse of Chew Chong Keat.

Mr. Khua was appointed as Alternate Director to Mr. Chua Tiong Hock on 30 July 2007.

He is the Chief Executive Officer of Vibrant Group Limited, Singapore, a substantial shareholder of Freight Management Holdings Bhd.

He obtained his Bachelor of Science in Electrical Engineering and graduated cum laude from University of the Pacific, USA in 1987.

Mr Khua is the immediate past president of the Singapore Metal and Machinery Association, a council member of the Singapore Chinese Chamber of Commerce and Industry, vice-chairman of Singapore-China Business Association, a board member and head of External Affairs at Singapore Thong Chai Medical Institute. He also serves as a patron at Telok Blangah Citizens' Consultative Committee.

In addition, Mr Khua is the president of Nanyang Kuah Si Assoication, a vice-president at the Pei Tong Primary School advisory committee and a member of the school management committee of Catholic High School. He is an executive committee member at Singapore Ann Kway Association.

Mr Khua is board chairman of Fujian Anxi No. 8 Middle School, vicepresident of World Quanzhou Youth Friendship Association, vice-president of Anxi Charity Federation and Anxi Fenglai Guitou Charity Federation. In 2009, he was awarded "Outstanding Charitable Works Contribution" by Fujian Provincial Government, People's Republic of China.

#### **DIRECTORSHIP OF PUBLIC COMPANIES**

Save as disclosed above, none of the Directors has any directorship in other public listed companies.

#### **CONVICTIONS**

None of the Directors has been convicted of offence within the past 10 years, traffic offences not included.

### Chairman's Statement

### **Dear Valued Shareholders,**

As Group Chairman of Freight Management Holdings Bhd ("FMHB"), it gives me great pleasure to present to you our Annual Report and the Audited Financial Statements of the FMHB Group for the financial year ended 30 June 2015 ("FY2015").

### **OVERVIEW**

The financial year under review was a difficult and challenging one, both for FMHB and the logistics industry in general. We continue to be affected by the uncertainties plaquing the global economy, particularly the deceleration in growth afflicting the emerging economies and continued volatility in the financial markets. In Malaysia, economic activities have generally softened, whilst ongoing issues such as lower commodity prices and a weaker Ringgit have also impacted the overall business environment. Despite these formidable economic headwinds, FMHB remained profitable in FY2015, albeit, we recorded an overall decline in our financial performance.

### FINANCIAL PERFORMANCE

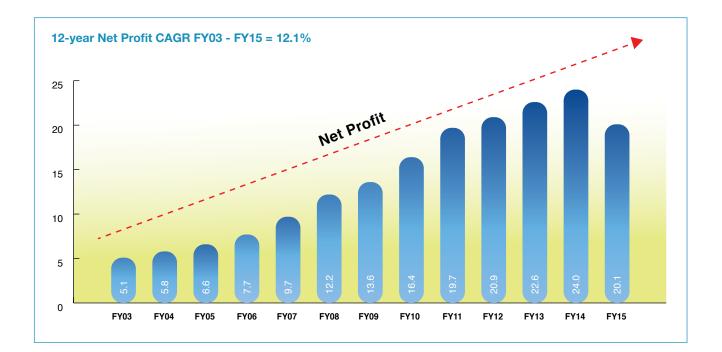
For the FY2015, FMHB achieved revenue of RM420.3 million as compared to RM403.3 million in the preceding financial year, or a moderate growth of 4.2%. The higher revenue is mainly underpinned by the Sea Freight division, which is our core business segment. Operationally, we performed satisfactorily despite the formidable challenges, as we were able to maintain our Gross Profit Margin at 25.9% (FY2014: 25.8%) through the continued implementation of cost efficiency and improvement processes.

However, we experienced a decrease in our Profit after Tax and Non-controlling Interests in FY2015, which fell to RM20.1 million from RM24.0 million in FY2014. This decline was due mainly to higher financing cost and depreciation charges incurred by our new warehouses and tugboat, and higher operating expenses arising from newly operational overseas subsidiaries and joint venture companies.

FY2015 Basic Earnings per Share amounted to RM11.8 sen, while Net Assets per Share ("NAS") increased to RM1.20 from RM0.99 in FY2014. The rise in the NAS is due to the additional profits earned in FY2015 and the increase in the value of our land and properties following a change in our accounting policy.



### Chairman's Statement



### SEGMENT PERFORMANCE

FMHB's core business segment which is Sea Freight, remained the largest revenue contributor and accounted for 62% of total Group revenue in FY2015. This segment registered an annual revenue growth rate of 15.6% in the year under reviewand this strong growth in revenue was due to our continued success in generating demand for our services, which resulted in a Sea Freight volume increase of 8.2% in FY2015.

FMHB's second largest revenue contributor for FY2015 was the Third-party Logistics & Warehousing services ("3PL") segment, which contributed approximately 9.4% of Group revenue. In FY2015, our key focus on the 3PL business was to re-align and strengthen our operations. A key initiative during the year was the upgrading and refurbishment of some of our warehouses, which had disrupted our operations and affected our financial performance, leading to a decline in revenue from RM48.4 million in FY2014 to RM39.6 million in FY2015. However, we view such investments as critical for long-term growth. During the year, we also reviewed our customer mix, with a particular focus on customers that require premium and higher value-added services, such as those in the pharmaceuticals and food & beverage industries. I am happy to report that we now have numerous new customers in the pharmaceuticals and food & beverage sectors. Our third largest revenue contributor, the Air Freight division, experienced a new dawn in FY2015 following a major restructuring in FY2014. In FY2015, Air Freight revenue resumed its growth path, with revenue increasing to RM33.9 million from RM28.7mil in FY2014.

Other divisions within the Group had a mixed performance. In particular, our Land Freight, Customs Brokerage and Haulage businesses faced numerous challenges. Nonetheless, we expect to rebound from this setback in the near-term, and are already seeing some improvements in their performance as we focus on increasing their efficiency and cost control. Meanwhile we saw an overall improvement in our Tug & Barge segment after the poor performance in FY2014 when we were affected by vessel downtime and repairs. Nonetheless, moving forward, we are cautious on this segment's near-term outlook given the weak economic environment and growing signs of a demand-supply imbalance in the industry.



### Chairman's Statement

### **REGIONAL CONTRIBUTION**

Our expansion plan is on track with our operations in Indonesia and Vietnam growing positively, whilst our Thailand business is improving. For FY2015, FMHB's regional companies contributed RM105.4 million or around 25% of the Group's revenue. The main regional contributors in terms of revenue were Australia (7.9%), Indonesia (4.8%) and Singapore (4.7%), whilst the smaller and up-and-coming contributors were Vietnam (2.7%), Thailand (2.3%), India (2.1%) and Sri Lanka (0.5%). Overall, we saw an improvement in the revenue contributions from our regional companies. Our Sri Lankan subsidiary, FM Global Logistics Lanka (Private) Limited, made its maiden revenue contribution of approximately RM 2.0 million for FY2015. We are also encouraged by the contribution from our Philippines joint venture, FM Global Logistics (Phil) Inc, which also delivered positive results.

### **REGIONAL EXPANSION**

Regional expansion is one of our key growth drivers. During FY 2015, FMHB continued with this strategy with a new investment in the United Arab Emirates.

#### **United Arab Emirates, Dubai**

In November 2014, our wholly-owned subsidiary, FM Global Logistics Ventures Sdn. Bhd. entered into an equal jointventure agreement with Amass Freight International Co Ltd, a company incorporated in the People's Republic of China to set up a company (Amass Freight Middle East) within the Jebel Ali Free Trade Zone in the United Arab Emirates. We expect this Joint Venture to start contributing in FY2016.

### **REWARDING SHAREHOLDERS**

FMHB has an excellent track record of rewarding shareholders with consistent dividends, a tradition that we have adhered to without fail since our listing in year 2005. I am happy to note that, despite the challenges that we faced in FY2015, we will continue to reward shareholders with dividends. In respect of the financial year ended 30 June 2015, your Board is recommending a final single-tier dividend of 3.5 sen (2014: 3.5 sen) per ordinary share, subject to shareholders approval at the forthcoming Annual General Meeting. Together with the interim single-tier dividend of 1.5 sen per ordinary share paid on 28 July 2015, total dividend for FY2015 shall be 5.0 sen, which is the same as for FY2014.

### FUTURE PROSPECTS AND OUTLOOK

According to the International Monetary Fund in its latest World Economic Outlook report released in October 2015, it has forecasted 2015 global growth to come in at 3.1%, down from 3.4% in 2014. As for Malaysia, we enjoyed a relatively buoyant GDP growth of 6% in 2014, but in 2015, GDP growth is expected to decelerate to between 4% to 6%.



### **Chairman's Statement**



Despite the lingering economic uncertainties, FMHB will strive to improve on its performance in FY2016 and beyond. In order to achieve this, FMHB has developed the practice of "Continuous Improvement" to remain competitive in the market.

Our most important business segment, which is Freight, will continue to spearhead our growth, particularly our Sea Freight business. Whilst FMHB as a group is already handling more than 100,000 twenty-foot equivalent units ("TEUs") of containers annually, we believe this is only a tiny fraction of the overall market and there is ample room for growth and market share gain. We will also maintain an appropriate level of new investments, in both new and existing assets, in order to strengthen our long-term growth prospects. In this aspect, our improved warehouses will enable us to offer premium services and attract new customers. Resulting from this, we are hopeful of a better performance from our 3PL division.

FMHB will continue to pursue long-term strategic investments and joint ventures both locally and regionally. Currently we have a presence in 12 countries including Malaysia, which makes us a truly regional player. The establishment of our UAE joint venture is another significant milestone for us, as Dubai is among the busiest seaports in the Middle East. In July 2015, FMHB subscribed for a 20% stake in Hubwire Sdn Bhd ("Hubwire") for RM1.6 million cash. Hubwire is an omni-commerce enabler that provides information technology retail management and IT solutions, e-commerce and other related services and it has a proprietary e-Commerce distribution platform that is bundled with content production, channel management, warehousing and logistic services. This investment is in line with FMHB's strategy of expanding into e-commerce logistics activities and will allow us to offer an integrated suite of technology and logistics services to both existing and new customers.

With all the above initiatives in place, and the proven strength and ability of our management team, I am optimistic that FMHB will continue to be profitable and is in a position to hopefully improve on its performance in FY2016.

### APPRECIATION AND ACKNOWLEDGEMENT

On behalf of the Board, I would like to thank my esteemed colleagues, our management team and all our staff for their continuous commitment, loyalty and dedication to the Company. Our growth and future success will always be due to the combined efforts and team work from all of us.

Finally, I would like to express our sincere appreciation to all our business partners, financiers, vendors, customers and shareholders for your unwavering support over the years and I look forward to meeting our valued shareholders at our forthcoming Annual General Meeting.



# Statement on Corporate Social Responsibility

FM GROUP IS FIRMLY COMMITTED IN BECOMING A TRULY RESPONSIBLE CORPORATE CITIZEN, AND AIMS TO ACHIEVE FM GROUP'S GOALS IN A FAIR, ETHICAL AND RESPONSIBLE MANNER, WHILST MAKING EVERY EFFORT TO POSITIVELY IMPACT THE COMMUNITIES AND ENVIRONMENT IN WHICH WE WORK. TO ACHIEVE THIS, FM GROUP STRIVES TO POSITIVELY IMPACT THE FOLLOWING KEY AREAS:



### MARKETPLACE

FM Group believes in providing high quality service where we treat clients as mutual partners and working with suppliers fairly and ethically. We operate a quality management system that is fully compliant with ISO 9001:2008.

### **HUMAN CAPITAL**

Our people are our greatest assets as they play a vital role in ensuring success of our business. We provided our people a fair and equitable remuneration and also carried out various activities to enhance knowledge, promote growth and to foster a sense of belonging. Among the various activities carried out during the year are:

- Conduct on the job training, in-house training and external training courses to improve practical skills and knowledge of our employees.
- Employees were encouraged to pursue work-related courses to promote professional development.
- Staff gathering events during festive periods and special events such as Malaysia Day Celebration were conducted during the year to encourage networking and socializing among the colleagues and peers.

Health and safety talks were also held regularly to create awareness to our employees. We have also conducted a Blood Donation Drive during the year.

### Statement on Corporate Social Responsibility

### COMMUNITY

FM Group's continuous efforts in giving back to the community saw some initiatives where FM Group offers assistance and contributions to the charitable organisations and welfare homes. We continue to donate to The Sherpherd's Centre Foundation which is a foster home for orphaned and underprivileged children. Besides that we have organised a Community Service Day Program to Pusat Jagaan Anbe Sivam where we donated cash and daily essential needs. We also spent a day with various activities together with the kids.

We also contributed to provide relief and donated cash and essential goods via various aids organisations to victims of the Kelantan flood.

### **ENVIRONMENT & WORKPLACE**

In FM Group, we understand the importance of responsible Health, Safety, Security and Environment ("HSSE") to the growth, profitability and long-term success of the Company.

To promote our HSSE Policy, we have invested significant resources to ensuring a safe and healthy work environment for our employees and all those who are affected by our business operations. We have implemented a variety of company-wide processes including improved awareness, communication, monthly safety tips and accident investigation programs to improve our safety performance.

Consistently, regular health and safety training were conducted to instill HSSE awareness to the employees. Fire and emergency drills were carried out periodically to ensure continuous improvement to the safety practices.

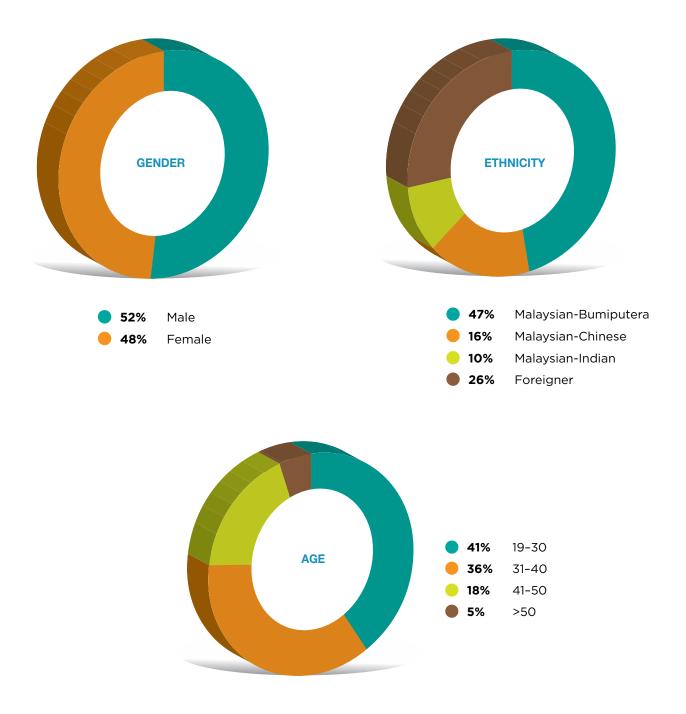
We have also set up FM Café for our staff for their convenience during their lunch breaks.



### Statement on Corporate Social Responsibility

### **DIVERSITY POLICY**

In FM Group, all appointments and employments are based on merits and not determined by gender, ethnicity and age bias. The current structure of gender, ethnicity and age of the employees of the Group are as follow:





### FORMATION

The Audit Committee was formed by the Board of Directors on 3 December 2004.

### **MEMBERS**

The Audit Committee consists of the following members during the financial year: -

- Chairman: Datuk Dr. Hj. Noordin Bin Hj. Abd. Razak (Senior Independent Non-Executive Director)
- Members: Aaron Sim Kwee Lein (Independent Non-Executive Director)

Chua Tiong Hock (Non-Independent Non-Executive Director)

### **MEETINGS AND ATTENDANCE**

The Audit Committee held five meetings during the financial year. The attendance of the Committee members is as follows: -

Name of Audit Committee Member	Total meetings attended	Percentage of attendance (%)
Datuk Dr. Hj. Noordin Bin Hj. Abd. Razak	5/5	100%
Aaron Sim Kwee Lein	5/5	100%
Chua Tiong Hock	5/5	100%

The Audit Committee meetings were attended by the Committee members and Senior Management. The Managing Director and Executive Directors were also present at certain meetings as invitees. Other senior management may be invited as and when required. The Company Secretary acted as Secretary at the meetings to record and to maintain minutes of the proceedings of the meetings.

### **TERMS OF REFERENCE**

### 1.0 Composition of the Audit Committee

- 1.1 The Audit Committee shall comprise at least 3 directors.
- 1.2 Alternate director shall not be appointed as members of the Audit Committee.
- 1.3 Majority of the Audit Committee shall be independent directors.
- 1.4 All members of the Audit Committee must be non-executive directors.



### **TERMS OF REFERENCE (CONT'D)**

#### 1.0 Composition of the Audit Committee (Cont'd)

- 1.5 All members of the Audit Committee should be financially literate and at least one member of the audit committee:
  - i) must be a member of the Malaysian Institute of Accountants; or
  - ii) if he/she is not a member of the Malaysian Institute of Accountants, he must have at least 3 years' working experience and:-
    - (a) he must have passed the examinations specified in Part I of the 1st Schedule of the Accountants Act 1967; or
    - (b) he must be a member of one of the associations of accountants specified in Part II of the 1st Schedule of the Accountants Act, 1967; or
  - iii) fulfils such other requirements as prescribed or approved by the Exchange.
- 1.6 Members of the Audit Committee shall elect a Chairman from among their members who shall be an independent director.

### 2.0 Duties of the Audit Committee

The duties of the Audit Committee shall include the following:-

To review the following and report the same to the Board of Directors;

- 2.1 To consider the appointment of the external auditor, the audit fee and any question of resignation or dismissal;
- 2.2 To discuss with the external auditor before the audit commences, the nature and scope of the audit, and ensure coordination where more than one audit firm is involved;
- 2.3 To review the quarterly and year-end financial statements of the Group;
- 2.4 To discuss problems and reservations arising from the interim and final audits, and any matter the auditor may wish to discuss (in the absence of management where necessary);
- 2.5 To review the external auditor's management letter and management's responses;
- 2.6 To review the internal audit scope and functions, plans, findings, performance of the internal audit function, appointment or termination of senior staff members of the internal audit function;
- 2.7 To consider any related-party transactions that may arise within the Company or Group;
- 2.8 To consider the major findings of internal investigations and management's response;
- 2.9 To consider other topics as defined by the Board;
- 2.10 Report promptly to Bursa Malaysia Securities Berhad on any matter the Audit Committee had reported to the Board of Directors, which was not satisfactorily resolved and/or resulted in a breach of the Listing Requirement of Bursa Malaysia Securities Berhad.



### **TERMS OF REFERENCE (CONT'D)**

### 3.0 Rights of the Audit Committee

For the performance of its duties, the Audit Committee shall:-

- (a) have authority to investigate any matter within its terms of reference;
- (b) have the resources which are required to perform its duties and full access to information;
- (c) have direct communication channels with the external auditors and the persons carrying out the internal audit function;
- (d) be able to obtain external/independent professional or other advice at a cost to be approved by the Board of Directors and to invite outsiders with relevant experience to attend, if necessary; and
- (e) be able to convene meetings with the external auditors, the internal auditors or both, excluding the attendance of other directors and employees of the listed issuer whenever deemed necessary.

### 4.0 Procedure of the Audit Committee

The Audit Committee shall regulate its own procedures as follows:-

- 4.1 The Audit Committee shall hold at least 4 meetings each financial year with due notice of issues to be discussed, and should record its conclusions in discharging its duties and responsibilities;
- 4.2 The head of finance, representative of internal audit and a representative of the external auditors should normally attend meetings. Other board members may attend meetings upon the invitation of the audit committee. However, the committee should meet with the external auditors without executive board members present at least twice a year.
- 4.3 A member of the Audit Committee may at any time summon a meeting of the Audit Committee;
- 4.4 The Chairman of the Audit Committee should engage on a continuous basis with senior management, such as the chairman, the chief executive officer, the head of finance, internal auditors and the external auditors in order to be kept informed of matters affecting the Company;
- 4.5 The quorum necessary for the transaction of business at an Audit Committee's meeting shall be two, the majority of members present must be independent directors;
- 4.6 Questions arising at any Audit Committee's meeting shall be decided by the majority votes of its members present. In case of an equality of votes, the chairman of the meeting shall have a second or casting vote;
- 4.7 Minutes of each Audit Committee's meeting shall be kept by the Secretary of the Audit Committee; and
- 4.8 The Company Secretary shall be the Secretary of the Audit Committee and the Secretary's duties amongst others shall include:-
  - (a) the custody, production and availability of inspection of such minutes; and
  - (b) the maintenance of particulars required for the preparation of the Audit Committee Report.



### **TERMS OF REFERENCE (CONT'D)**

### 5.0 Internal Audit

- The internal audit function which is established should be independent of the activities it audits.
- Must reports directly to the audit committee.

### SUMMARY OF ACTIVITIES

During the financial year, the activities of the Audit Committee include the following:-

- Reviewed and endorsed its Terms of Reference;
- Reviewed the audited financial statements for the financial year ended 30 June 2015 before recommending them for the Board of Directors' approval;
- Reviewed the quarterly unaudited financial results before recommending them for the Board's approval;
- Reviewed all recurrent related party transactions entered into by the Group and to ascertain that the transactions are conducted at arm's length and on normal commercial terms which are not more favourable to the related parties than those generally available to the public and not to the detriment of the minority shareholders;
- Reviewed the audit reports prepared by the Internal Auditors, considered their material findings and assess the Management's responses and actions thereto;
- Reviewed and discussed with the External Auditors the nature and scope of their audit plan for the financial year ended 30 June 2015 before the commencement of audit, and
- Reviewed the Company's compliance in the particular year's financial statement with the listing requirements of Bursa Securities, MFRS and other relevant legal regulatory requirements.

### INTERNAL AUDIT FUNCTION AND SUMMARY OF ACTIVITIES

The internal audit function for the Group has been outsourced to an external consultant who has performed an independent review of the Group's various departments during the financial year.

The Internal Auditors (IA) of the Group reports directly to the Audit Committee and assists the Board in monitoring and managing risks and internal control system. The Audit Committee approves the internal audit plan and the scope of Internal Audit covering the relevant departments within the Group from time to time.

During the financial year, the Internal Auditors conducted reviews on certain key operating functions and procedures and recommended action plans for management improvement. The audit reports containing audit findings and recommendations together with management's responses thereto were circulated to all members of the Audit Committee. Areas of improvement identified were communicated to the management for further action. All audit reports were reviewed by the Audit Committee and discussed at Audit Committee Meetings.

Cost incurred for the internal audit function of the Group in respect of the financial year ended 30 June 2015 amounting to approximately RM48,000 (2014 : RM48,000).

The Board of Directors ("the Board") of Freight Management Holdings Bhd ("FMHB") is committed to ensure that the highest standards of corporate governance are practised throughout the Group as a fundamental part of discharging its responsibilities to enhance shareholders' value and the financial performance of the Group.

The Board is pleased to report on how the Group has applied the principles and best practices for corporate governance mentioned in the Malaysian Code of Corporate Governance 2012 ("MCCG 2012")

### 1. THE BOARD OF DIRECTORS

#### **Board Responsibilities**

The Group acknowledges the important role played by the Board in the stewardship of its direction and operations, and ultimately enhancement of long-term shareholder value. The Board is responsible for the overall corporate governance of the Group, including its strategic direction and overall well-being. The Board is normally involved in matters concerning the Group's strategy and direction, acquisition and divestment policy, approval of significant capital expenditure, consideration of significant financial matters and the review of financial and operating performance of the Group.

To fulfil its role, the Board has adopted a Board Charter which defines the role, responsibilities, functions and authority of the Board and Management of the Group. The Company has also put in place the Corporate Disclosure Policies & Procedures and the Corporate Code of Business Conduct & Work Ethics Policy formalising the standard and behaviour expected of officers and employees of the Group. The Board Charter and Corporate Code of Business Conduct & Work Ethics Policy are to be reviewed periodically to ensure their relevance. The Board Charter can be found in the Company's website.

#### **Board Composition and Balance**

The Board currently consists of seven (7) Directors as listed below:-

- One (1) Chairman /Independent Non-Executive Director
- One (1) Independent Non-Executive Director
- Four (4) Executive Directors
- One (1) Non-Independent Non-Executive Director

The Board is of the opinion that the current composition of the Board fairly reflects the investment of minority shareholders. The Board notes the recommendation of the MCCG 2012, to have female representative in the Board and currently has 1 female director.

The independent directors are individuals of calibre, credibility and have the necessary skills and experiences to provide independent and unbiased view and advice on the strategy, performance, resources and standards of conduct of the Group. In addition, due to active participation of all the Directors, no individual or small group of individuals dominate the Board's decision making process. The profiles of the members of the Board are set out on pages 6 to 9 in this Annual Report.

One of the recommendation of the MCCG 2012 states that the tenure of an independent director should not exceed a cumulative term of 9 years. The Board of Directors have determined, after the board assessment carried out that Datuk Dr Hj Noordin Bin Hj Ab Razak and Mr Aaron Sim Kwee Lein, who have served the Board for more than 9 years, have remained objective and independent in expressing their views in deliberations and decision making on the Board and Board Committees. The length of their service does not in any way interfere with their exercise of independent judgement and ability to act in the best interest of the Company. They have been with the Company for more than 9 years and were familiar with the Company's business operations.

The Board will table the proposals to retain these directors as independent directors for shareholders approval at the upcoming Annual General Meeting. The Board had undertaken an assessment of their independence and has recommended that they be retained.

### 1. THE BOARD OF DIRECTORS (CONT'D)

### **Board Meeting**

The Board meets at least five times a year and additional meetings are held as and when necessary. The Board deliberated upon and considered various issues including the Group's financial results, performance of the Group's business, business plan and policies and strategic issues affecting the Group's business.

Details of attendance of the Directors at Board Meetings held during the financial year are as follows:-

	Attendance
Datuk Dr. Hj. Noordin Bin Hj. Abd. Razak	5/5
Chew Chong Keat	5/5
Yang Heng Lam	5/5
Gan Siew Yong	5/5
Aaron Sim Kwee Lein	5/5
Ong Looi Chai	5/5
Chua Tiong Hock	5/5
Khua Kian Keong (Alternate Director to Chua Tiong Hock)	N/A

#### Supply of Information

Board papers are provided to the Board members in sufficient time prior to a Board meeting to enable the Directors to review and consider the agenda items to be discussed at the Board meeting. The Board reports, among others, include the following:-

- Minutes of meetings of all Committees of the Board
- Quarterly performance report of the Group
- Updates on statutory regulations and requirements affecting the Group
- Relevant market information for decision making

Senior Management staff or professional advisers appointed by the Company to advise the Company on its corporate proposals were invited to attend the Board meetings and to provide the Board with explanation and clarifications to facilitate informed decision making including the approval of the annual company plans, major acquisitions or disposal of a business or assets and changes to management and control structure of the Group, namely, key policies and authority limits. In addition, schedule of matters reserved will be formalised specifically for the Board's future decision making.

All Directors have access to the advice and services of the Company Secretary. The Company has also formulated and adopted an Internal Corporate Disclosure Policy and Procedure.

### **Appointment and Re-election of Directors**

The Nomination Committee shall nominate or consider candidates nominated for appointment to the Board and Board Committees. The Board shall review and deliberate on the candidates proposed prior to approving the appointment of board member.

Article 109 of the Articles of Association provides that one-third of the Directors shall retire from office at each Annual General Meeting and all Directors shall retire from office at least once in every three years but may offer themselves for reelection. This will provide an opportunity for shareholders to renew their mandates. To assist shareholders in their decision, sufficient information such as the personal profile and the meetings attendance of each Director are furnished in the Annual Report.



### 1. THE BOARD OF DIRECTORS (CONT'D)

### Appointment and Re-election of Directors (Cont'd)

The MCCG 2012 recommends that the Chair of the Nomination Committee should be the Senior Independent Director identified by the Board. Datuk Dr Hj Noordin Bin Hj Abd. Razak has been identified as the Senior Independent Director for which any concerns of the Group may be conveyed to him.

The Board is supported by suitably qualified and competent Company Secretaries. The Company Secretaries have the responsibility of ensuring that relevant procedures relating to the appointment of new directors are properly executed.

#### **Directors' Training**

All Directors had attended the Mandatory Accreditation Programme prescribed by Bursa Malaysia Securities Berhad ("Bursa Securities").

The Directors are mindful that they should receive continuous training to broaden their perspectives and keep abreast with the new statutory and regulatory requirements, and essential practices for effective corporate governance and risk management to enable the Directors to effectively discharge their duties. The Directors are empowered by the Board to evaluate and assess his own individual training needs and are encouraged to attend seminars to further enhance their business acumen and professionalism in discharging their duties effectively.

During the year, the Directors have attended the following training and development programmes:-

- GST Review, Planning and Implementation Workshops
- GST Specific Industries Workshop
- Risk Management Essentials

The Board also attends internal briefing conducted by the Company Secretary on amendments to Listing Requirements, updates on rules & regulations of other statutory authorities as well as on the Financial Reporting Standards by the External Auditors.

### 2. BOARD COMMITTEES

The Board has established and delegated certain responsibilities to the Board Committees, namely Audit Committee, Nomination Committee and Remuneration Committee, which operates within defined terms of reference and operating procedures, details of which are set out in this Statement.

### Audit Committees

The composition, duties and responsibilities as well as summary of activities of the Audit Committee are disclosed in the Audit Committee Report on pages 17 to 20 of this Annual Report.

### **Nomination Committee**

The Nomination Committee ("NC") was established on 24 February 2005 and comprises the following members who are exclusively independent directors:-

- Datuk Dr. Hj. Noordin Bin Hj. Abd. Razak (Chairman of the Committee)
- Aaron Sim Kwee Lein (Member of the Committee)

### 2. BOARD COMMITTEES (CONT'D)

### Nomination Committee (Cont'd)

The NC is empowered by the Board to bring to the Board recommendations on the appointment of new Directors and to review the Board structure, size and composition as well as those of Board Committees.

The duties and functions of the NC encompass the following:-

- Recommend to the Board, candidates nominated by shareholders or the Board for directorships to be filled;
- Recommend to the Board, directors to fill seats on board committees;
- Review periodically the required skills and experience and other qualities and core competencies non-executive directors should bring to the Board; and
- Assess periodically the effectiveness of the Board as a whole and the contribution of each individual director.

The decision on new appointment of directors rests with the Board after considering the recommendation of the NC.

During the financial year, the NC met three times during the year to conduct the annual review on the Directors' core competencies, contribution and effectiveness.

### **Remuneration Committee**

The Remuneration Committee ("RC") was established on 24 February 2005 to assist the Board in determining and developing a remuneration policy for Directors. The members of the RC are:-

- Datuk Dr. Hj. Noordin Bin Hj. Abd. Razak (Chairman of the Committee)
- Aaron Sim Kwee Lein (Member of the Committee)
- Chew Chong Keat (Member of the Committee)

The role of the RC, in accordance with its Term of Reference, include:-

- The annual review of the various types of components of remuneration such as fees, allowances, basic salary, bonus and other benefits in kind for directors;
- Ensuring that a transparent and formal procedure is established in the assessment of the level of compensation that would be sufficient to attract and keep good calibre directors; and
- Ensuring that the remuneration package is linked to performance, responsibility level and is comparable with market norm.

The RC is authorised by the Board to draw from outside advice as and when necessary in forming its recommendations to the Board on the remuneration of the Executive Directors. The remuneration of the non-executive Directors are determined by the Board as a whole with individual Director abstaining from deliberation on his remuneration.

The RC met once during the financial year under review.



#### 2. **BOARD COMMITTEES (CONT'D)**

### **Remuneration Committee (Cont'd)**

Details of the remuneration packages for the Directors of the Group for the financial year ended 30 June 2015 are as follows:-

	Executive Directors RM'000	Non-Executive Directors RM'000
* Fees	216	202
Salaries & other emoluments	5,179	17

\* Subject to the approval of shareholders.

The number of Directors of the Company whose income falls within the following bands is set out as follows:-

	Number of Directors	
	Executive	Non-Executive
RM50,000 and below	-	-
RM50,001 to RM100,000	-	3
RM750,001 to RM800,000	1	-
RM1,300,001 to RM1,350,000	1	-
RM1,550,001 to RM1,600,000	1	-
RM1,650,001 to RM1,700,000	1	-
RM1,650,001 to RM1,700,000	1	-

#### 3. **SHAREHOLDERS**

The Group is fully committed in sharing relevant and material information on the development of the Group. The Company places strong emphasis on the importance of timely and equitable dissemination of information. The Company uses a number of formal channels for effective dissemination of information to the shareholders and investors primarily through timely release of financial results on a quarterly basis, press release and announcements which gives the shareholders an overview of the Group's performance and operation. The Annual General Meeting ("AGM") is the principal forum for dialogue with shareholders who are encouraged to enquire about the Group's activities and prospects.

The Group maintains frequent dialogues with financial analysts and fund managers as a means of maintaining and improving investors' relation. A press conference is normally held after the AGM.

Shareholders and members of the public can obtain information on the Company through the Company's website at www. fmgloballogistics.com or through the Bursa Securities website at www.bursamalaysia.com.

### 4. ACCOUNTABILITY AND AUDIT

### **Financial Reporting**

In presenting the annual financial statements and the quarterly announcements to shareholders, the Board has taken reasonable steps to ensure the financial statements a true and fair reflection of the Group's position and prospects. Before the financial statements were drawn up, the Directors have taken the necessary steps to ensure all the applicable accounting policies are applied consistently and that policies are supported by reasonable and prudent judgement and estimates. All accounting standards, which the Board considers to be applicable, have been followed. This also applies to circulars to shareholders and other documents that are submitted to the authorities and regulators. The Directors' responsibility statement is set out on page 30 of this Annual Report.

### **Internal Control**

Information on the Group's system of internal control is presented in the Statement on Risk Management and Internal Control as set out on pages 27 to 28 of this Annual Report.

#### **Relation with Auditors**

The role of the Audit Committee in relation to the external auditors is disclosed in the Audit Committee Report as set out on pages 17 to 20 of this Annual Report. The Company maintains a close and transparent relationship with its auditors in seeking professional advice and ensuring compliance with the approved accounting standards in Malaysia.



### Statement on Risk Management and Internal Control

The Statement on Risk Management and Internal Control by the Board of Directors ("Board") of the Company is made pursuant to Paragraph 15.26(b) of the Listing Requirements of Bursa Malaysia Securities Berhad in accordance with the Principles and Recommendations relating to risk management and internal controls provided in the Code.

### RESPONSIBILITY

The Board of the Company acknowledges its responsibility for maintaining sound internal control and risk management systems that would provide reasonable assurance in the reliability of financial reporting and compliance with applicable laws and regulations, to safeguard shareholders' interests. The system of internal control is designed to manage the Company's risk within acceptable risk profile, rather than eliminate the risk of failure to achieve Company's policies and business objectives, and provides reasonable assurance against material errors, misstatement or irregularities.

In view of the limitation inherent in any system of internal control, such a system is designed to mitigate rather than eliminate risks of failure to achieve corporate objectives. Accordingly, the system provides reasonable and not absolute assurance against material error, misstatement or loss. The system of internal control covers, inter alia, risks management, financial and compliance controls. The Board confirms that the system of internal control of the Company was in place during the financial year. The system is subject to regular review by the Board.

### **RISK MANAGEMENT**

The Company's Enterprise Risk Management ("ERM") Framework had been established. The ERM Framework proactively identifies, evaluates and manages key risks of the Group and its methodology is in line with ISO 31000:2009 - Risk Management Principles and Guidelines, to promote risk ownership and the continuous monitoring of key risks identified.

The ERM Manual which outlines the Risk Policy, Risk Governance Structure, and the Risk Management Processes in line with the ISO 31000:2009 – Risk Management Principles and Guidelines had also been established.

The Company had formalised the Risk Register, which outlines and categorise the sources of risks, the impacts, the risk owners and the controls that are in place. The ERM plan had been implemented and which is a continuous on-going process to check and review the key risks for ensuring the controls are adequate, effective and where necessary developing further actions for continuous improvement.

### INTERNAL CONTROL MECHANISM

The responsibility to review the adequacy and integrity of the internal control system has been delegated by the Board to the Audit Committee. The Audit Committee, in turn, assess the adequacy and integrity of the internal control system through independent reviews conducted on reports it receives from outsourced internal audit and the management. In addition, the Audit Committee also consider findings from the external auditors in the form of management letters, which highlight certain internal control areas for improvement identified during the course of the external audit. Any areas of improvement identified by the external auditors and internal auditors are being brought to the attention of the Audit Committee.

### Statement on Risk Management and Internal Control

### INTERNAL AUDIT FUNCTIONS AND EFFECTIVENESS OF INTERNAL CONTROLS

The outsourced Internal Auditor had reviewed the Group's system of internal controls and had reported the internal audit activities carried within the year to the Audit Committee on a quarterly basis.

Internal Auditor had adopted a risk-based approach in undertaking the internal audits for the Group which involved the establishment of a comprehensive audit plan formulated through a risk assessment process. In doing so, the internal auditor had planned the engagement through conducting necessary consultation sessions with the senior management and staff in order to identify the relevant risks faced by the Group. With the necessary understanding of these risks, it had facilitated the internal auditor to develop comprehensive audit programs in order to identify any weaknesses in the system of internal controls.

At the same time, the Board had ensured that relevant control measures were implemented so as to address the control weaknesses identified during the course of internal audits and enhance the integrity of the Group's system of internal controls ultimately. This was carried out via necessary consultation with the internal auditor and senior management.

Indeed, the Board recognises that the development of good system of internal controls for the Group is a continuous process. Hence, the Board encourages interactive discussions of audit findings through the Audit Committee, taking into consideration possible establishment of additional control measures in managing its risks within the Group from time to time.

### **KEY ELEMENTS OF INTERNAL CONTROL SYSTEM**

The key elements of the Group's internal control system are described below:-

- Organisation structure with clearly defined delegation of responsibilities to the Board;
- Regular meetings are held at operational and management levels to identify and resolve business, financial, operational and management issues;
- Three subsidiaries were accredited ISO 9001:2000 certification on quality management system. Documented internal procedures and standard operating procedures have been put in place and surveillance audits are conducted by assessors of the ISO certification bodies on a yearly and biannual basis to ensure that the system is adequately implemented;
- Documented guidelines on operating procedures have been put in place for relevant departments;
- Quarterly information is provided by the management to the Board on financial performance and key business indicators;
- Monthly monitoring of results by the management through financial reports;
- Quarterly internal audit visits and other specific assignments, if the need arises, assigned by the Audit Committee and/or the Board who monitors compliance with procedures and assesses the integrity of financial information provided; and
- Audit Committee holds quarterly meetings with the management on the actions taken on internal control issues, identified through reports prepared by the internal auditors, external auditors (identified during the course of their audits) and/or the management.

### CONCLUSION

Based on the processes set out above, the Board is of the view that the Group's system of risk management and internal control are adequate to safeguard the shareholders' investment and the Group's assets and has received assurance from both the CEO and CFO in this respect. Nevertheless, the Board and Management are committed towards operating a sound system of internal control and the internal control system will continue to be reviewed, added or updated in line with the changes in the operating environment.

In the year under review, there have not been any material losses, contingencies or uncertainties that would require a separate disclosure in this Annual Report.

This statement is made in accordance with the resolution of the Board dated 16 October 2015.



# Additional Compliance

### 1. Utilisation of Proceeds Raised from Corporate Proposals

The Company did not raise any funds from any corporate proposals during the financial year.

### 2. Share Buyback

The Company did not enter into any share buyback transactions during the financial year ended 30 June 2015.

### 3. Options, Warrants or Convertible Securities

The Company has not issued any options, Warrants or Convertible Securities during the financial year except for the issuance of 2,238,164 new shares of RM0.50 each pursuant to the exercise of warrants at RM0.97 per warrant. The total cash proceeds arising from the exercise of warrants during the financial year amounted to RM2,171,019.

### 4. Depository Receipt Programme ("DRP")

The Company did not sponsor any DRP programme during the financial year.

### 5. Sanctions and / or Penalties

There were no sanctions and/or penalties imposed on the Company and its subsidiaries, Directors or management by the regulatory bodies during the financial year.

### 6. Non-Audit Fees

The amount of non-audit fees paid and payable to the external auditors by the Group for the financial year ended 30 June 2015 amounted to RM 28,500.

### 7. Variation in Results

The Group's audited results for the financial year ended 30 June 2015 did not vary by 10% or more from the unaudited results which were announced to Bursa Malaysia Securities Berhad on 26 August 2015.

#### 8. Profit Guarantee

There were no profit guarantees given by the Group during the financial year ended 30 June 2015.

#### 9. Material Contracts

There were no material contracts entered into by the Company and its subsidiaries which involve Directors' or Substantial Shareholders' interests either still subsisting at the end of the financial year ended 30 June 2015.

### 10. Recurrent Related Party Transactions

All recurrent related party transactions entered into by the Group during the financial year are disclosed in Note 37 of the financial statement in pages 116 to 117 of this Annual Report.

### Statement of Directors' Responsibilities

The Directors are responsible for ensuring that the financial statements of the Company and Group are drawn up in accordance with the requirements of the applicable approved accounting standards in Malaysia, the provisions of the Companies Act, 1965 and the Listing Requirements for the Main Market of Bursa Malaysia Securities Berhad.

In preparing the financial statements for the year ended 30 June 2015, the Directors have:-

- Adopted appropriate accounting policies and applied them consistently;
- Ensured that applicable approved Accounting Standards in Malaysia and the provisions of the Companies Act, 1965 have been followed; and
- Considered the going concern basis used as being appropriate.

The Directors are also responsible for ensuring that proper accounting records are kept which disclose with reasonable accuracy the financial position of the Company and of the Group to enable them to ensure that the financial statements comply with the Companies Act, 1965.

The Directors have general responsibilities for taking such steps as are reasonably open to them to safeguard the assets of the Company and of the Group and to prevent and detect fraud and other irregularities.

This statement is made in accordance with a resolution by the Board of Directors dated 16 October 2015.

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### **Directors' Report**

The Directors have pleasure in submitting their report and the audited financial statements of the Group and of the Company for the financial year ended 30 June 2015.

### **PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding. The principal activities of the subsidiaries are set out in Note 8 to the financial statements.

There have been no significant changes in the nature of these activities during the financial year.

#### RESULTS

	Group RM'000	Company RM'000
Profit for the financial year	19,989	10,152
Attributable to:		
Owners of the parent	20,105	10,152
Non-controlling interests	(116)	-
	19,989	10,152

### DIVIDENDS

Dividends paid, declared or proposed since the end of the previous financial year were as follows:

	Company RM'000
In respect of the financial year ended 30 June 2014:	
Final single tier dividend of 3.5 sen per ordinary share, paid on 22 December 2014	5,978
In respect of the financial year ended 30 June 2015:	
Interim single tier dividend of 1.5 sen per ordinary share, paid on 28 July 2015	2,595
	8,573

The Directors proposed a final single tier dividend of 3.5 sen per ordinary share in respect of the financial year ended 30 June 2015, subject to the approval of the members at the forthcoming Annual General Meeting.

### **RESERVES AND PROVISIONS**

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.



### **Directors'** Report

### **ISSUE OF SHARES AND DEBENTURES**

During the current financial year, the Company increased its issued and paid-up share capital by the issuance of 2,238,164 new ordinary shares of RM0.50 each for cash via the exercise of 2,238,164 warrants at an exercise price of RM0.97 per warrant on the basis of one (1) new ordinary share for every one (1) warrant exercised pursuant to the Deed Poll dated 6 January 2012.

The newly issued shares rank pari passu in all respects with the existing shares of the Company. There were no other issues of shares during the financial year.

The Company did not issue any new debentures during the financial year.

#### **OPTIONS GRANTED OVER UNISSUED SHARES**

No options were granted to any person to take up unissued ordinary shares of the Company during the financial year.

### DIRECTORS

The Directors who have held for office since the date of the last report are:

Datuk Dr. Hj. Noordin bin Hj. Abd. Razak Chew Chong Keat Yang Heng Lam Gan Siew Yong Aaron Sim Kwee Lein Ong Looi Chai Chua Tiong Hock Khua Kian Keong (Alternate Director to Chua Tiong Hock)

### **DIRECTORS' INTERESTS**

The Directors holding office at the end of the financial year and their beneficial interests in the ordinary shares and warrants of the Company during the financial year ended 30 June 2015 as recorded in the Register of Directors' Shareholdings kept by the Company under Section 134 of the Companies Act, 1965 in Malaysia, were as follows:

	Number of ordinary shares of RM0.50 each>					
	Balance	Balance		Balance		
	as at			as at		
	1.7.2014	Bought	Sold	30.6.2015		
Shares in the Company						
Direct interests						
Chew Chong Keat	43,011,110	1,000,000	-	44,011,110		
Gan Siew Yong	7,042,189	1,056,347	-	8,098,536		
Yang Heng Lam	29,701,374	-	-	29,701,374		
Ong Looi Chai	1,995,870	-	-	1,995,870		



### **Directors'** Report

### **DIRECTORS' INTERESTS (Cont'd)**

	Balance			Balance
	as at			as at
	1.7.2014	Bought	Sold	30.6.2015
Shares in the Company				
Indirect interests				
Khua Kian Keong				
(Alternate Director to Chua Tiong Hock)	37,325,800	-	-	37,325,800
Chua Tiong Hock	37,325,800	-	-	37,325,800
Yang Heng Lam	423,199	-	-	423,199
Chew Chong Keat	25,000	158,333	-	183,333
Gan Siew Yong	25,000	158,333	-	183,333
	<b>←</b> N	umber of warrar	its^ of RM0.50 ea	ach ——
	Balance			Balance
	as at			as at
	1.7.2014	Bought	Exercised	30.6.2015
Warrants in the Company				
Direct interests				
Chew Chong Keat	3,780,633	-	(1,000,000)	2,780,633
Gan Siew Yong	1,056,347	-	(1,056,347)	-
Yang Heng Lam	4,512,185	-	-	4,512,185
Ong Looi Chai	285,990	-		285,990

Yang Heng Lam 35,000 - - 35,000\*

\* Interest of spouse by virtue of Section 134(12)(c) of the Companies Act, 1965 in Malaysia.

# Interest of children by virtue of Section 134(12)(c) of the Companies Act, 1965 in Malaysia.

A Issuance of 24,342,857 free warrants on 13 January 2012 on the basis of one (1) warrant for every five (5) existing ordinary shares held.

By virtue of Section 6A of the Companies Act, 1965 in Malaysia, Chew Chong Keat, Yang Heng Lam, Khua Kian Keong and Chua Tiong Hock are also deemed to be interested in the ordinary shares of all the subsidiaries to the extent that the Company has an interest.

None of the other Directors holding office at the end of the financial year held any interest in the ordinary shares and warrants of the Company and of its related corporations during the financial year.

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### **Directors'** Report

### **DIRECTORS' BENEFITS**

Since the end of the previous financial year, none of the Directors have received or become entitled to receive any benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by the Directors as shown in the financial statements) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director has a substantial financial interest other than the following:

- (i) remuneration received or due and receivable by certain Directors as Directors/executives of the subsidiaries; and
- (ii) deemed benefits arising from related party transactions as disclosed in Note 37 to the financial statements.

There were no arrangements during and at the end of the financial year, to which the Company is a party, which had the object of enabling the Directors to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate except for the warrants issued as disclosed in Note 21 to the financial statements.

### OTHER STATUTORY INFORMATION REGARDING THE GROUP AND THE COMPANY

### (I) AS AT THE END OF THE FINANCIAL YEAR

- (a) Before the statements of profit or loss and other comprehensive income and statements of financial position of the Group and of the Company were made out, the Directors took reasonable steps:
  - to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts; and
  - (ii) to ensure that any current assets other than debts, which were unlikely to realise their book values in the ordinary course of business had been written down to their estimated realisable values.
- (b) In the opinion of the Directors, the results of the operations of the Group and of the Company during the financial year have not been substantially affected by any item, transaction or event of a material and unusual nature.

### (II) FROM THE END OF THE FINANCIAL YEAR TO THE DATE OF THIS REPORT

- (c) The Directors are not aware of any circumstances:
  - (i) which would render the amounts written off for bad debts or the amount of the provision for doubtful debts in the financial statements of the Group and of the Company inadequate to any material extent;
  - (ii) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; and
  - (iii) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) In the opinion of the Directors:
  - (i) there has not arisen any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made; and
  - (ii) no contingent or other liability has become enforceable, or is likely to become enforceable, within the period of twelve (12) months after the end of the financial year which would or may affect the ability of the Group or of the Company to meet their obligations as and when they fall due.



### **Directors'** Report

### OTHER STATUTORY INFORMATION REGARDING THE GROUP AND THE COMPANY (CONT'D)

### (III) AS AT THE DATE OF THIS REPORT

- (e) There are no charges on the assets of the Group and of the Company which have arisen since the end of the financial year to secure the liabilities of any other person.
- (f) There are no contingent liabilities of the Group and of the Company which have arisen since the end of the financial year.
- (g) The Directors are not aware of any circumstances not otherwise dealt with in the report or financial statements which would render any amount stated in the financial statements of the Group and of the Company misleading.

### SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

Significant events during the financial year are disclosed in Note 43 to the financial statements.

### SIGNIFICANT EVENTS SUBSEQUENT TO THE END OF THE REPORTING PERIOD

Significant events subsequent to the end of the reporting period are disclosed in Note 44 to the financial statements.

### **AUDITORS**

The auditors, BDO, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the Directors.

Chew Chong Keat Director Yang Heng Lam Director

Port Klang 16 October 2015



### Statement by Directors

In the opinion of the Directors, the financial statements set out on pages 40 to 138 have been drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards, and the provisions of the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2015 and of the financial performance and cash flows of the Group and of the Company for the financial year then ended.

In the opinion of the Directors, the information set out in Note 45 to the financial statements on page 139 has been compiled in accordance with the Guidance on Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, issued by the Malaysian Institute of Accountants, and presented based on the format prescribed by Bursa Malaysia Securities Berhad.

On behalf of the Board,

Chew Chong Keat Director Yang Heng Lam Director

Port Klang 16 October 2015

### **Statutory Declaration**

I, Chew Chong Keat, being the Director primarily responsible for the financial management of Freight Management Holdings Bhd, do solemnly and sincerely declare that the financial statements set out on pages 40 to 139 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the above named at Kuala Lumpur this 16 October 2015

Chew Chong Keat

Before me:



### **Independent Auditors' Report**

To the Members of Freight Management Holdings Bhd

### **REPORT ON THE FINANCIAL STATEMENTS**

We have audited the financial statements of Freight Management Holdings Bhd, which comprise statements of financial position as at 30 June 2015 of the Group and of the Company, and statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and a summary of significant accounting policies and other explanatory information, as set out on pages 40 to 138.

### **Directors' Responsibility for the Financial Statements**

The Directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards, and the requirements of the Companies Act, 1965 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as of 30 June 2015 and of their financial performance and cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 1965 in Malaysia.



### Independent Auditors' Report

To the Members of Freight Management Holdings Bhd

### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.
- (b) We have considered the accounts and the auditors' reports of all the subsidiaries of which we have not acted as auditors, which are indicated in Note 8 to the financial statements.
- (c) We are satisfied that the accounts of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group and we have received satisfactory information and explanations required by us for those purposes.
- (d) The audit reports on the accounts of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

### **OTHER REPORTING RESPONSIBILITIES**

The supplementary information set out in Note 45 to the financial statements is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The Directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ('MIA Guidance') and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

### **OTHER MATTERS**

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

**BDO** AF: 0206 Chartered Accountants Tang Seng Choon 2011/12/15 (J) Chartered Accountant

Kuala Lumpur 16 October 2015



# Statements of Financial Position

Group Company 2015 2014 2015 2014 Note **RM'000 RM'000 RM'000** RM'000 ASSETS Non-current assets 7 187,509 Property, plant and equipment 137,956 -8 71,087 Investments in subsidiaries 71,087 Investments in associates 9 3,314 3,225 3,028 3,028 Interests in joint ventures 10 2,386 2,589 997 997 Other investments 11 235 4,070 1,659 Goodwill on consolidation 12 1,659 -13 565 Deferred tax assets 195,668 149,499 75,112 75,112 Current assets

#### Other investments 11 2,828 -\_ \_ Trade receivables 99,356 14 76,062 -\_ Other receivables, deposits and 15 9,706 10,341 110 103 prepayments 16 23,474 17,427 Amounts owing by subsidiaries 17 260 Amount owing by an associate 257 257 260 Amounts owing by related parties 18 717 1,078 Amounts owing by joint ventures 19 3,096 2,616 2,967 2,561 Current tax assets 727 927 Cash and bank balances 20 39,436 45,566 11,350 17,821 156,758 136,215 38,158 38,172 **TOTAL ASSETS** 352,426 285,714 113,270 113,284

### EQUITY AND LIABILITIES

### Equity attributable to owners of the parent

Share capital	21	86,500	85,381	86,500	85,381
Reserves	22	120,953	82,954	20,701	18,070
		207,453	168,335	107,201	103,451
Non-controlling interests		16,343	14,967		-
TOTAL EQUITY		223,796	183,302	107,201	103,451



### Statements of Financial Position As at 30 June 2015

		G	iroup	Cor	npany
		2015	2014	2015	2014
	Note	<b>RM'000</b>	RM'000	RM'000	RM'000
LIABILITIES					
Non-current liabilities					
Hire purchase and lease liabilities	23	3,369	3,239	-	-
Term loans	24	43,382	32,671	-	-
Deferred tax liabilities	13	17,162	9,111	-	-
Post-employment benefits obligation	25	734	-	-	-
		64,647	45,021	-	-
Current liabilities					
Trade payables	26	32,065	27,870	-	-
Other payables and accruals	27	15,531	12,920	482	501
Amounts owing to subsidiaries	16	-	-	2,992	6,770
Amounts owing to related parties	18	131	34	-	-
Amount owing to a joint venture	19	66	31		
Hire purchase and lease liabilities	23	1,602	1,233	-	-
Term loans	24	9,442	9,528	-	-
Bank overdrafts - secured	28	1,226	1,123	-	-
Dividend payable		2,595	2,562	2,595	2,562
Current tax liabilities		1,325	2,090	-	-
		63,983	57,391	6,069	9,833
TOTAL LIABILITIES	_	128,630	102,412	6,069	9,833
	_				
TOTAL EQUITY AND LIABILITIES		352,426	285,714	113,270	113,284



### Statements of Profit or Loss and Other Comprehensive Income

For the financial year ended 30 June 2015

		G	roup	Со	mpany
		2015	2014	2015	2014
	Note	RM'000	RM'000	RM'000	RM'000
Revenue	30	420,271	403,301	13,513	15,522
Cost of services	_	(311,481)	(299,201)	-	-
Gross profit		108,790	104,100	13,513	15,522
Other income		5,337	4,907	618	211
Administrative expenses		(86,190)	(75,905)	(3,960)	(4,224)
Finance costs	31	(2,987)	(2,122)	-	-
Share of profit/(loss) of associates	9(d)	15	(91)	-	-
Share of loss of joint ventures	10(d)	(721)	(62)	-	-
Profit before tax	32	24,244	30,827	10,171	11,509
Tax expense	33 _	(4,255)	(5,263)	(19)	(253)
Profit for the financial year	_	19,989	25,564	10,152	11,256
Other comprehensive income					
Items that may be reclassified subsequently to profit or loss					
Actuarial loss on defined benefits plan	33(e)	(51)	-	-	-
Fair value gain on available-for-sale financial asset		-	297	-	-
Foreign currency translations	33(e)	4,069	13	-	-
Reclassification adjustment on disposal of					
available-for-sale financial asset	33(e)	(297)	-	-	-
	_	3,721	310	-	-
Item that will not be reclassified subsequently to profit or loss					
Revaluation surplus on land and buildings	33(e)	23,633	-	-	-
Total other comprehensive income, net of tax	_	27,354	310	-	-
Total comprehensive income	_	47,343	25,874	10,152	11,256
Profit attributable to:					
Owners of the parent		20,105	24,006	10,152	11,256
Non-controlling interests	8(e)	(116)	1,558		-
	_	19,989	25,564	10,152	11,256
Total comprehensive income attributable to:					
Owners of the parent		46,340	24,350	10,152	11,256
Non-controlling interests		1,003	1,524	-	-
	_	47,343	25,874	10,152	11,256
Earnings per ordinary share attributable to equity holders of the Company (sen):					
Basic earnings per ordinary share	36	11.75	14.09		
Diluted earnings per ordinary share	36	11.38	13.57		
	-				

The accompanying notes form an integral part of the financial statements.



### **Consolidated Statement of** Changes in Equity

For the financial year ended 30 June 2015

Factores         Exchange capital memory         Share manings manunes         Share manunes         Share manunes         Exchange manunes         Anailable manunes         A				•	Non-di	Non-distributable —		Distributable	Total		
R3,833         2,585         888         -         -         61,412         148,778         12,732         1           n*sele         -         -         -         -         24,006         1,558         2           n*sele         -         -         -         24,7         -         24,006         1,558         2           n*sele         -         -         -         47         297         -         -           -         -         -         -         24,006         24,350         1,524         2           - <th></th> <th>Note</th> <th>Share capital RM'000</th> <th>Share premium RM'000</th> <th>Exchange translation reserve RM'000</th> <th>Revaluation reserve RM'000</th> <th>Available- for-sale reserve RM'000</th> <th>Retained earnings RM'000</th> <th>attributable to owners of the parent RM'000</th> <th>Non- controlling interests RM'000</th> <th>Total equity RM'000</th>		Note	Share capital RM'000	Share premium RM'000	Exchange translation reserve RM'000	Revaluation reserve RM'000	Available- for-sale reserve RM'000	Retained earnings RM'000	attributable to owners of the parent RM'000	Non- controlling interests RM'000	Total equity RM'000
r-sale	Balance as at 1 July 2013		83,893	2,585	888	1		61,412	148,778	12,732	161,510
Trade         297         297         297         34           -         -         -         47         -         -         47         34           -         -         -         47         -         -         -         47         34           -         -         -         47         297         24,006         24,350         1,524         3           Ing         -         -         -         47         297         24,006         24,350         1,524         3           Ing         -	Profit for the financial year		1					24,006	24,006	1,558	25,564
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	Fair value gain on available-tor-sale financial asset		I		I		297	I.	297	I	297
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Foreign currency translations		1		47				47	(34)	13
34         -	Total comprehensive income				47		297	24,006	24,350	1,524	25,874
34         -         -         -         -         (7,680)         (7,680)         -           -         -         -         -         -         (190)         -           -         -         -         -         -         -         (180)         -           -         -         -         -         -         -         -         (180)           -         -         -         -         -         -         -         (180)           -         -         -         -         -         -         -         -         (180)           -         -         -         -         -         -         -         -         (180)           -         -         -         -         -         -         -         891           -         1,488         1,399         -         -         -         2,887         -         -           -         -         -         -         -         -         -         -         -           -         -         -         -         -         -         -         -         -         -         -	Transactions with owners					1					
-         -         -         -         -         (180)           -         -         -         -         (181)         (181)           -         -         -         -         (181)         (181)           -         -         -         -         -         (181)           -         -         -         -         -         (181)           -         -         -         -         -         891           -         1,488         1,399         -         -         -         -         86,381         - <td>Dividends paid</td> <td>34</td> <td>1</td> <td>1</td> <td>- 1</td> <td>1</td> <td>- 1</td> <td>(7,680)</td> <td>(7,680)</td> <td></td> <td>(7,680)</td>	Dividends paid	34	1	1	- 1	1	- 1	(7,680)	(7,680)		(7,680)
21         -         -         -         -         -         891           21         1,488         1,399         -         -         2,887         -         891           1,488         1,399         -         -         2,887         -         711           1,488         1,399         -         -         -         7,987         -         -           85,381         3,984         935         -         297         77,738         168,335         14,967         16	Dividends paid to non-controlling interests of subsidiaries						1		,	(180)	(180)
21 1,488 1,399 2,887 - 2,887 - 1,1,488 1,399 (7,680) (4,793) 711 85,381 3,984 935 - 297 77,738 168,335 14,967 18	Ordinary shares contributed by non-controlling interests of subsidiaries		Ţ	1					1	891	891
rs 1,488 1,399 (7,680) (4,793) 711 85,381 3,984 935 - 297 77,738 168,335 14,967 18	Ordinary shares issued pursuant to exercise of warrants	21	1,488	1,399	1	1	1		2,887		2,887
85,381 3,984 935 - 297 77,738 168,335 14,967	Total transactions with owners		1,488	1,399			1	(7,680)	(4,793)	711	(4,082)
	Balance as at 30 June 2014		85,381	3,984	935	•	297	77,738	168,335	14,967	183,302

### **Consolidated Statement of Changes in Equity**

For the financial year ended 30 June 2015

			•	Non-di	· Non-distributable	Î	Distributable	Total		
GROUP	Note	Share capital RM'000	Share premium RM'000	Exchange translation reserve RM'000	Revaluation reserve RM'000	Available- for-sale reserve RM'000	Retained earnings RM'000	attributable to owners of the parent RM'000	Non- controlling interests RM'000	Total equity RM'000
Balance as at 1 July 2014		85,381	3,984	935		297	77,738	168,335	14,967	183,302
Profit for the financial year						1	20,105	20,105	(116)	19,989
Actuarial loss on defined benefits plan, net of tax					'		(25)	(22)	(26)	(51)
Foreign currency translations		1		2,924		1		2,924	1,145	4,069
Reclassification adjustment on disposal of available-for-sale financial asset						(297)		(297)		(297)
Revaluation surplus on land and buildings, net of tax	7(a)	1			23,633			23,633		23,633
Total comprehensive income				2,924	23,633	(297)	20,080	46,340	1,003	47,343
Balance c/f		85,381	3,984	3,859	23,633	1	97,818	214,675	15,970	230,645
Transactions with owners										
Acquisition of additional interests from non-controlling interests										
	29	1			I	1	(820)	(820)	554	(266)
Dividends paid	34	1			T		(8,573)	(8,573)	1	(8,573)
Dividend paid to a non- controlling interest of a subsidiary				,		1	,		(200)	(200)
Ordinary shares contributed by a non-controlling interest of a										
subsidiary Ordinary shares issued pursuant to exercise of warrants	0						'		<u>D</u>	<u> </u>
	21	1,119	1,052	1				2,171		2,171
Total transactions with owners		1,119	1,052			I	(6,393)	(7,222)	373	(6,849)
Balance as at 30 June 2015		86,500	5,036	3,859	23,633		88,425	207,453	16,343	223,796

The accompanying notes form an integral part of the financial statements.



# **Statement of Changes in Equity** For the financial year ended 30 June 2015

		🕂 Non-dis	tributable →	Distributable	
COMPANY	Note	Share capital RM'000	Share premium RM'000	Retained earnings RM'000	Total equity RM'000
Balance as at 1 July 2013		83,893	2,585	10,510	96,988
Profit for the financial year		-	-	11,256	11,256
Other comprehensive income, net of tax		-	-	-	-
Total comprehensive income	_	-	-	11,256	11,256
Transactions with owners					
Dividends paid	34	-	-	(7,680)	(7,680)
Ordinary shares issued pursuant to exercise of warrants	21	1,488	1,399	-	2,887
Total transactions with owners		1,488	1,399	(7,680)	(4,793)
Balance as at 30 June 2014	-	85,381	3,984	14,086	103,451
Balance as at 1 July 2014		85,381	3,984	14,086	103,451
Profit for the financial year	Г	-	-	10,152	10,152
Other comprehensive income, net of tax		-	-	-	-
Total comprehensive income		-	-	10,152	10,152
Transactions with owners					
Dividends paid	34	-	-	(8,573)	(8,573)
Ordinary shares issued pursuant to exercise of warrants	21	1,119	1,052	-	2,171
Total transactions with owners	L	1,119	1,052	(8,573)	(6,402)
Balance as at 30 June 2015	_	86,500	5,036	15,665	107,201



## Statements of Cash Flows

For the financial year ended 30 June 2015

		Gr	roup	Con	npany
	Note	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
CASH FLOWS FROM OPERATING ACTIVITIES					
Profit before tax		24,244	30,827	10,171	11,509
Adjustments for:					
Bad debts recovered		(2)	(7)	-	-
Bad debts written off		319	181	-	-
Depreciation of property, plant and equipment	7	13,543	11,229	-	-
Dividend income		(6)	-	(10,217)	(12,194)
Fair value gain on other investments		(351)	-	-	-
Gain on disposal of:					
- property, plant and equipment		(134)	(1,972)	-	-
- other investment	11	(389)	-	-	-
Impairment losses on:					
- trade receivables	14	1,277	702	-	-
- investment in a subsidiary	8	- -	-	-	300
- property, plant and equipment	7	69	-	-	-
Interest expense	31	2,987	2,122	-	-
Interest income		(367)	(339)	(215)	(182)
Property, plant and equipment written off	7	42	116		( /
Provision for post-employment benefits obligation	25	660	-	_	-
Reversal of impairment losses on trade receivables	14	(661)	(625)	_	-
Share of (profit)/loss of associates		(15)	91	_	_
Share of loss of joint ventures		721	62		_
Unrealised loss/(gain) on foreign currency		121	02		
transactions	_	593	381	(403)	-
Operating profit/(loss) before changes in working					
capital		42,530	42,768	(664)	(567)
Increase in trade receivables		(22,334)	(637)	-	-
(Increase)/Decrease in other receivables, deposits					
and prepayments		(205)	541	(7)	(58)
Decrease in amount owing by an associate		-	8	-	-
Decrease/(Increase) in amounts owing by related		001	(404)		
parties		361	(484)	-	-
Increase in amounts owing by joint ventures		(74)	(55)	-	-
Increase in amounts owing to related parties		97	17	-	-
Increase in amount owing to a joint venture		35	31	-	-
Increase in trade payables		3,662	974	-	-
Increase/(Decrease) in other payables and accruals		1,495	2,442	(19)	42
Cash generated from/(used in) operations		25,567	45,605	(690)	(583)



### **Statements of Cash Flows**

For the year ended 30 June 2015

		Gr	oup	Con	npany
	Note	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
CASH FLOWS FROM OPERATING ACTIVITIES					
Cash generated from/(used in) operations		25,567	45,605	(690)	(583)
Contributions paid for post-employment benefits obligation	25	(6)	-	-	-
Interest paid		(2)	(13)	-	-
Tax paid	_	(4,914)	(4,469)	(19)	-
Net cash from/(used in) operating activities		20,645	41,123	(709)	(583)
CASH FLOWS FROM INVESTING ACTIVITIES					
Acquisitions of:					
- additional interest in an associate	9	(74)	-	-	-
- interests in joint ventures		(518)	(2,651)	-	(997)
- additional interests in a subsidiary	29	(266)	-	-	-
(Repayments to)/Advances from subsidiaries		-	-	(3,778)	2,782
Advances to subsidiaries		-	-	(6,047)	(4,175)
Advances to a joint venture		-	(2,561)	-	(2,561)
Advances to an associate		-	(260)	-	(260)
Dividends received		6	-	10,217	12,194
Interest received		367	339	215	182
Placements of:					
- fixed deposits pledged to licensed banks		-	(864)	-	-
- fixed deposits placed with a licensed bank with original maturity of more than three					
(3) months		(15)	(14)	-	-
- short term fund		2	-	-	-
Proceeds from disposals of:					
- property, plant and equipment		689	4,372	-	-
- other investments		3,946	-	-	-
Purchase of:					
- property, plant and equipment	7	(8,000)	(15,191)	-	-
- other investments		(476)	(3,770)	-	-
Withdrawals of fixed deposits pledged with licensed banks		1,403	-	-	-
Net cash (used in)/from investing activities		(2,936)	(20,600)	607	7,165



## Statements of Cash Flows

For the year ended 30 June 2015

		Gr	oup	Con	npany
	Note	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
CASH FLOWS FROM FINANCING ACTIVITIES					
Dividends paid	Γ	(8,540)	(7,635)	(8,540)	(7,635)
Dividends paid to non-controlling interests of subsidiaries		(200)	(180)	-	-
Drawdowns of term loans			4,528	-	-
Drawdowns of revolving credits		-	1,500	-	-
Interest paid		(2,985)	(2,109)	-	-
Ordinary share capital contributed by non- controlling interests of subsidiaries		19	891	-	-
Proceeds from exercise of warrants	21	2,171	2,887	2,171	2,887
Repayments of:					
- hire purchase and lease liabilities		(1,487)	(1,874)	-	-
- revolving credits		-	(1,500)	-	-
- term loans		(10,386)	(12,507)	-	-
Net cash used in financing activities	_	(21,408)	(15,999)	(6,369)	(4,748)
Net (decrease)/increase in cash and cash equivalents		(3,699)	4,524	(6,471)	1,834
Effects of exchange rate changes on cash and cash equivalents		856	(68)	-	-
Cash and cash equivalents at beginning of financial year	_	39,473	35,017	17,821	15,987
Cash and cash equivalents at end of financial year	20	36,630	39,473	11,350	17,821



#### FREIGHT MANAGEMENT HOLDINGS BHD 380410-P annual report 2015

### Notes to the Financial Statements

30 June 2015

### 1. CORPORATE INFORMATION

Freight Management Holdings Bhd ('the Company') is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad.

The registered office of the Company is located at Unit 30-01, Level 30, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur.

The principal place of business of the Company is located at Lot 37, Lebuh Sultan Mohamed 1, Kawasan Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor Darul Ehsan.

The consolidated financial statements for the financial year ended 30 June 2015 comprise the Company and its subsidiaries and the interests of the Group in associates and joint ventures. These financial statements are presented in Ringgit Malaysia ('RM'), which is also the functional currency of the Company. All financial information presented in RM has been rounded to the nearest thousand, unless otherwise stated.

The financial statements were authorised for issue in accordance with a resolution by the Board of Directors on 16 October 2015.

### 2. PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The principle activities of the subsidiaries are set out in Note 8 to the financial statements. There have been no significant changes in the nature of these activities during the financial year.

### 3. BASIS OF PREPARATION

The financial statements of the Group and of the Company set out on pages 40 to 138 have been prepared in accordance with Malaysian Financial Reporting Standards ('MFRSs'), International Financial Reporting Standards ('IFRSs') and the provisions of the Companies Act, 1965 in Malaysia. However, Note 45 to the financial statements set out on page 139 has been prepared in accordance with Guidance on Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ('MIA Guidance') and the directive of Bursa Malaysia Securities Berhad.

### 4. SIGNIFICANT ACCOUNTING POLICIES

### 4.1 Basis of accounting

The financial statements of the Group and of the Company have been prepared under the historical cost convention except as otherwise stated in the financial statements.

The preparation of financial statements in conformity with MFRSs requires the Directors to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses and disclosure of contingent assets and contingent liabilities. In addition, the Directors are also required to exercise their judgement in the process of applying the accounting policies. The areas involving such judgements, estimates and assumptions are disclosed in Note 6 to the financial statements. Although these estimates and assumptions are based on the Directors' best knowledge of events and actions, actual results could differ from those estimates.



30 June 2015

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.2 Basis of consolidation (Cont'd)

The consolidated financial statements incorporate the financial statements of the Company and all its subsidiaries. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- (a) Power over the investee;
- (b) Exposure, or rights, to variable returns from its involvement with the investee; and
- (c) The ability to use its power over the investee to affect its returns.

If the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) The contractual arrangement with the other vote holders of the investee;
- (b) Rights arising from other contractual agreements; and
- (c) The voting rights of the Group and potential voting rights.

Intragroup balances, transactions, income and expenses are eliminated on consolidation. Unrealised gains arising from transactions with associates and joint ventures are eliminated against the investment to the extent of the interest of the Group in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no impairment.

The financial statements of the subsidiaries are prepared for the same reporting period as that of the Company, using consistent accounting policies. Where necessary, the accounting policies of the subsidiaries are changed to ensure consistency with the policies adopted by the other entities in the Group.

Non-controlling interests represent equity in subsidiaries that are not attributable, directly or indirectly, to owners of the parent, and is presented separately in the consolidated statement of profit or loss and other comprehensive income and within equity in the consolidated statement of financial position, separately from equity attributable to owners of the Company. Profit or loss and each component of other comprehensive income are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the financial year are included in the statement of profit or loss and other comprehensive income from the date the Group gains control until the date the Group ceases to control the subsidiary.

Changes in the Company owners' ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. In such circumstances, the carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of consideration paid or received is recognised directly in equity and attributed to owners of the parent.



FREIGHT MANAGEMENT HOLDINGS BHD 380410-P annual report 2015

# Notes to the Financial Statements

### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.2 Basis of consolidation (Cont'd)

If the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between:

- (i) The aggregate of the fair value of the consideration received and the fair value of any retained interest; and
- (ii) The previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests.

Amounts previously recognised in other comprehensive income in relation to the subsidiary are accounted for (i.e. reclassified to profit or loss or transferred directly to retained earnings) in the same manner as would be required if the relevant assets or liabilities were disposed of. The fair value of any investments retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under MFRS 139 *Financial Instruments: Recognition and Measurement* or, where applicable, the cost on initial recognition of an investment in associate or joint venture.

### 4.3 Business combinations

Business combinations are accounted for by applying the acquisition method of accounting.

Identifiable assets acquired, liabilities and contingent liabilities assumed in a business combination are measured at their fair value at the acquisition date, except that:

- (a) Deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with MFRS 112 *Income Taxes* and MFRS 119 *Employee Benefits* respectively;
- (b) Liabilities or equity instruments related to share-based payment transactions of the acquiree or the replacement by the Group of an acquiree's share-based payment transactions are measured in accordance with MFRS 2 Share-based Payment at the acquisition date; and
- (c) Assets (or disposal groups) that are classified as held for sale in accordance with MFRS 5 Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that Standard.

Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received.

Any contingent consideration payable is recognised at fair value at the acquisition date. Measurement period adjustments to contingent consideration are dealt with as follows:

- (a) If the contingent consideration is classified as equity, it is not remeasured and settlement is accounted for within equity.
- (b) Subsequent changes to contingent consideration classified as an asset or liability that is a financial instrument within the scope of MFRS 139 are recognised either in profit or loss or in other comprehensive income in accordance with MFRS 139. All other subsequent changes are recognised in profit or loss.

In a business combination achieved in stages, previously held equity interests in the acquiree are re-measured to fair value at the acquisition date and any corresponding gain or loss is recognised in profits or loss.



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### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.3 Business combinations (Cont'd)

Components of non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation are initially measured at the present ownership instruments' proportionate share in the recognised amounts of the acquiree's identifiable net assets. All other components of non-controlling interests shall be measured at their acquisition-date fair values, unless another measurement basis is required by MFRSs. The choice of measurement basis is made on a combination-by-combination basis. Subsequent to initial recognition, the carrying amount of non-controlling interests is the amount of those interests at initial recognition plus the non-controlling interests' share of subsequent changes in equity.

Any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interest in the acquiree (if any), and the fair value of the previously held equity interest of the Group in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities is recorded as goodwill in the statement of financial position. The accounting policy for goodwill is set out in Note 4.7 to the financial statements. In instances where the latter amount exceeds the former, the excess is recognised as a gain on bargain purchase in profit or loss on the acquisition date.

### 4.4 Property, plant and equipment and depreciation

All items of property, plant and equipment are initially measured at cost. Cost includes expenditure that is directly attributable to the acquisition of the asset.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when the cost is incurred and it is probable that future economic benefits associated with the asset would flow to the Group and the cost of the asset could be measured reliably. The carrying amount of parts that are replaced is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred. Cost also comprises the initial estimate of dismantling and removing the asset and restoring the site on which it is located for which the Group is obligated to incur when the asset is acquired, if applicable.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the asset and which has a different useful life, is depreciated separately.

After initial recognition, property, plant and equipment except for land and buildings are stated at cost less any accumulated depreciation and any accumulated impairment losses. Land and buildings are stated at valuation, which are the fair values at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Land and buildings are revalued regularly (or at least once in every three (3) years) to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of each reporting period. The surplus arising from such revaluations is credited to shareholders' equity as a revaluation reserve, net of deferred tax, if any, and any subsequent deficit is offset against such surplus to the extent of a previous increase for the same property. In all other cases, the deficit would be charged to profit or loss. For a revaluation increase subsequent to a revaluation deficit of the same asset, the surplus is recognised as income to the extent that it reverses the deficit previously recognised as an expense with the balance of increase credited to revaluation reserve.



4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.4 Property, plant and equipment and depreciation (Cont'd)

Depreciation is calculated to write off the cost or valuation of the assets to their residual values on a straight line basis over their estimated useful lives. The principal depreciation periods and rates are as follows:

Long-term leasehold land	60 years - 99 years
Buildings	50 years
Machinery, furniture and fittings	10% - 33%
Office equipment	10% - 66%
Renovations	10% - 25%
Motor vehicles	10% - 20%
Forklifts	20%
Storage containers	10%
Tug boats and barges	5%
Prime movers and trailers	10%

Freehold land has unlimited useful life and is not depreciated. Construction-in-progress represents warehouse and building under construction and is stated at cost. Construction-in-progress is not depreciated until such time when the asset is available for use.

At the end of each reporting period, the carrying amount of an item of property, plant and equipment is assessed for impairment when events or changes in circumstances indicate that its carrying amount may not be recoverable. A write down is made if the carrying amount exceeds the recoverable amount (see Note 4.8 to the financial statements on impairment of non-financial assets).

The residual values, useful lives and depreciation method are reviewed at the end of each reporting period to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment. If expectations differ from previous estimates, the changes are accounted for as a change in an accounting estimate.

The carrying amount of an item of property, plant and equipment is derecognised on disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any, and the carrying amount is included in profit or loss and the revaluation surplus related to those assets, if any, is transferred directly to retained earnings.

### 4.5 Leases and hire purchase

### (a) Finance leases and hire purchase

Assets acquired under finance leases and hire purchase which transfer substantially all the risks and rewards of ownership to the Group are recognised initially at amounts equal to the fair value of the leased assets or, if lower, the present value of minimum lease payments, each determined at the inception of the lease. The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the leases, if this is practicable to determine; if not, the incremental borrowing rate of the Group is used. Any initial direct costs incurred by the Group are added to the amount recognised as an asset. The assets are capitalised as property, plant and equipment and the corresponding obligations are treated as liabilities. The property, plant and equipment capitalised are depreciated on the same basis as owned assets.

The minimum lease payments are apportioned between the finance charges and the reduction of the outstanding liability. The finance charges are recognised in profit or loss over the period of the lease term so as to produce a constant periodic rate of interest on the remaining lease and hire purchase liabilities.

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### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.5 Leases and hire purchase (Cont'd)

(b) Operating leases

A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

Lease payments under operating leases are recognised as an expense on a straight-line basis over the lease term.

(c) Leases of land and buildings

For leases of land and buildings, the land and buildings elements are considered separately for the purpose of lease classification and these leases are classified as operating or finance leases in the same way as leases of other assets.

The minimum lease payments including any lump-sum upfront payments made to acquire the interest in the land and buildings are allocated between the land and the buildings elements in proportion to the relative fair values of the leasehold interest in the land element and the buildings element of the lease at the inception of the lease.

For a lease of land and buildings in which the amount that would initially be recognised for the land element is immaterial, the land and buildings are treated as a single unit for the purpose of lease classification and is accordingly classified as a finance or operating lease. In such a case, the economic life of the buildings is regarded as the economic life of the entire leased asset.

### 4.6 Investments

(a) Subsidiaries

A subsidiary is an entity in which the Group and the Company are exposed, or have rights, to variable returns from its involvement with the subsidiary and have the ability to affect those returns through its power over the subsidiary.

An investment in subsidiary, which is eliminated on consolidation, is stated in the separate financial statements of the Company at cost less impairment losses. Put options written over non-controlling interests on the acquisition of subsidiary shall be included as part of the cost of investment in the separate financial statements of the Company. Subsequent changes in the fair value of the written put options over non-controlling interests shall be recognised in profit or loss. Investments accounted for at cost shall be accounted for in accordance with MFRS 5 *Non-current* Assets *Held for Sale and Discontinued Operations* when they are classified as held for sale (or included in a disposal group that is classified as held for sale) in accordance with MFRS 5.

When control of a subsidiary is lost as a result of a transaction, event or other circumstance, the Group would derecognise all assets, liabilities and non-controlling interests at their carrying amount and to recognise the fair value of the consideration received. Any retained interest in the former subsidiary is recognised at its fair value at the date control is lost. The resulting difference is recognised as a gain or loss in profit or loss.

#### Equity loan

Equity loan represents non-trade loan granted by the Company to a subsidiary for which settlement is neither planned nor likely to occur in the foreseeable future and is intended to provide the subsidiary with a long-term source of additional capital. It is, in substance, an addition to the investment in the subsidiary of the Company and accordingly, is accounted for in accordance with MFRS 127 *Separate Financial Statements* as part of the investment in the subsidiary and measured at cost.



### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.6 Investments (Cont'd)

(b) Associates

An associate is an entity over which the Group and the Company have significant influence and that is neither a subsidiary nor an interest in a joint arrangement. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is neither control nor joint control over those policies.

In the separate financial statements of the Company, an investment in associate is stated at cost less impairment losses.

An investment in associate is accounted for in the consolidated financial statements using the equity method of accounting. The investment in associate in the consolidated statement of financial position is initially recognised at cost and adjusted thereafter for the post acquisition change in the share of net assets of the investments of the Group.

The interest in an associate is the carrying amount of the investment in the associate under the equity method together with any long term interest that, in substance, form part of the net investment in the associate of the Group.

The share of profit or loss of the associate by the Group during the financial year is included in the consolidated financial statements, after adjustments to align the accounting policies with those of the Group, from the date that significant influence commences until the date that significant influence ceases. Distributions received from the associate reduce the carrying amount of the investment. Adjustments to the carrying amount could also be necessary for changes in the proportionate interest of the Group in the associate arising from changes in the associate's equity that have not been recognised in the associate's profit or loss. Such changes include those arising from the revaluation of property, plant and equipment and from foreign exchange translation differences. The share of those changes by the Group is recognised directly in equity of the Group.

Unrealised gains and losses on transactions between the Group and the associate are eliminated to the extent of the interest of the Group in the associate to the extent that there is no impairment.

When the share of losses of the Group in the associate equals to or exceeds its interest in the associate, the carrying amount of that interest is reduced to nil and the Group does not recognise further losses unless it has incurred legal or constructive obligations or made payments on its behalf.

The most recent available financial statements of the associate are used by the Group in applying the equity method. When the end of the reporting periods of the financial statements are not coterminous, the share of results is arrived at using the latest audited financial statements for which the difference in end of the reporting periods is no more than three (3) months. Adjustments are made for the effects of any significant transactions or events that occur between the intervening periods.

When the Group ceases to have significant influence over an associate, any retained interest in the former associate at the date when significant influence is lost is measured at fair value and this amount is regarded as the initial carrying amount of a financial asset. The difference between the fair value of any retained interest plus proceeds from the interest disposed of and the carrying amount of the investment at the date when equity method is discontinued is recognised in profit or loss.

When the interest of the Group in an associate decreases but does not result in a loss of significant influence, any retained interest is not re-measured. Any gain or loss arising from the decrease in interest is recognised in profit or loss. Any gains or losses previously recognised in other comprehensive income are also reclassified proportionately to profit or loss if that gain or loss would be required to be reclassified to profit or loss on the disposal of the related assets or liabilities.

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### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.6 Investments (Cont'd)

#### (c) Joint arrangements

A joint arrangement is an arrangement of which two or more parties have joint control. The parties are bound by a contractual arrangement which gives two or more parties joint control of the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

A joint arrangement is either a joint operation or a joint venture. The Group has determined that all its joint operations are joint ventures (Note 6.2(d)).

#### Joint venture

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement. These parties are known as joint venturers.

In the separate financial statements of the Company, an investment in a joint venture is stated at cost.

Any premium paid for an investment in a joint venture above the fair value of the share of the identifiable assets, liabilities and contingent liabilities acquired of the Group is capitalised and included in the carrying amount of the investment in joint venture. Where there is objective evidence that the investment in a joint venture has been impaired, the carrying amount of the investment is tested for impairment in accordance with MFRS 136 *Impairment of Assets* as a single asset, by comparing its recoverable amount with its carrying amount.

The Group recognises its interest in a joint venture as an investment and accounts for that investment using the equity method in accordance with MFRS 128 *Investments in Associates and Joint Ventures*.

The Group determines the type of joint arrangement in which it is involved, based on the rights and obligations of the parties to the arrangement. In assessing the classification of interests in joint arrangements, the Group considers:

- (a) The structure of the joint arrangement;
- (b) The legal form of joint arrangements structured through a separate vehicle;
- (c) The contractual terms of the joint arrangement agreement; and
- (d) Any other facts and circumstances.

When there are changes in the facts and circumstances change, the Group reassesses whether the type of joint arrangement in which it is involved has changed.

### 4.7 Goodwill

Goodwill recognised in a business combination is an asset at the acquisition date and is initially measured at cost being the excess of the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest (if any) in the entity over net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed.

If, after reassessment, the interest of the Group in the fair value of the acquiree's identifiable net assets exceeds the sum of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the acquirer's previously held equity interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.



### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.7 Goodwill (Cont'd)

After initial recognition, goodwill is measured at cost less accumulated impairment losses, if any. Goodwill is not amortised but instead tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying amount could be impaired. Objective events that would trigger a more frequent impairment review include adverse industry or economic trends, significant restructuring actions, significantly lowered projections of profitability, or a sustained decline in the acquiree's market capitalisation. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill arising on acquisition of an associate is the excess of cost of investment over the share of the net fair value of net assets of the associate's identifiable assets and liabilities by the Group at the date of acquisition.

Goodwill relating to the associate is included in the carrying amount of the investment and is not amortised. The excess of the share of the net fair value of the associate's identifiable assets and liabilities by the Group over the cost of investment is included as income in the determination of the share of the associate's profit or loss by the Group in the period in which the investment is acquired.

### 4.8 Impairment of non-financial assets

The carrying amount of assets, except for financial assets (excluding investments in subsidiaries, associates and joint ventures) and deferred tax assets are reviewed at the end of each reporting period to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated.

Goodwill that has an indefinite useful life is tested annually for impairment or more frequently if events or changes in circumstances indicate that the goodwill might be impaired.

The recoverable amount of an asset is estimated for an individual asset. Where it is not possible to estimate the recoverable amount of the individual asset, the impairment test is carried out on the cash generating unit ('CGU') to which the asset belongs. Goodwill acquired in a business combination is from the acquisition date, allocated to each of the CGU or groups of CGU of the Group that are expected to benefit from the synergies of the combination giving rise to the goodwill irrespective of whether other assets or liabilities of the acquiree are assigned to those units or groups of units.

Goodwill acquired in a business combination shall be tested for impairment as part of the impairment testing of CGU to which it relates. The CGU to which goodwill is allocated shall represent the lowest level within the Group at which the goodwill is monitored for internal management purposes and not larger than an operating segment determined in accordance with MFRS 8 *Operating Segments*.

The recoverable amount of an asset or CGU is the higher of its fair value less cost to sell and its value in use.

In estimating the value in use, the estimated future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the future cash flow estimates have not been adjusted. An impairment loss is recognised in profit or loss when the carrying amount of the asset or the CGU, including the goodwill, exceeds the recoverable amount of the asset or the CGU. The total impairment loss is allocated, first, to reduce the carrying amount of any goodwill allocated to the CGU and then to the other assets of the CGU on a pro-rata basis of the carrying amount of each asset in the CGU.

The impairment loss is recognised in profit or loss immediately except for the impairment on a revalued asset where the impairment loss is recognised directly against the revaluation reserve to the extent of the surplus credited from the previous revaluation for the same asset with the excess of the impairment loss charged to profit or loss.



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### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.8 Impairment of non-financial assets (Cont'd)

An impairment loss on goodwill is not reversed in subsequent periods. An impairment loss for other assets is reversed if, and only if, there has been a change in the estimates used to determine the assets' recoverable amount since the last impairment loss was recognised.

An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

Such reversals are recognised as income immediately in profit or loss except for the reversal of an impairment loss on a revalued asset where the reversal of the impairment loss is treated as a revaluation increase and credited to the revaluation reserve account of the same asset. However, to the extent that an impairment loss in the same revalued asset was previously recognised in profit or loss, a reversal of that impairment loss is also recognised in profit or loss.

### 4.9 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one enterprise and a financial liability or equity instrument of another enterprise.

A financial asset is any asset that is cash, an equity instrument of another enterprise, a contractual right to receive cash or another financial asset from another enterprise, or a contractual right to exchange financial assets or financial liabilities with another enterprise under conditions that are potentially favourable to the Group.

A financial liability is any liability that is a contractual obligation to deliver cash or another financial asset to another enterprise, or a contractual obligation to exchange financial assets or financial liabilities with another enterprise under conditions that are potentially unfavourable to the Group.

Financial instruments are recognised on the statement of financial position when the Group has become a party to the contractual provisions of the instrument. At initial recognition, a financial instrument is recognised at fair value plus, in the case of a financial instrument not at fair value through profit or loss, transactions costs are directly attributable to the acquisition or issuance of the financial instrument.

An embedded derivative is separated from the host contract and accounted for as a derivative if, and only if the economic characteristics and risks of the embedded derivative is not closely related to the economic characteristics and risks of the host contract, a separate instrument with the same terms as the embedded derivative meets the definition of a derivative, and the hybrid instrument is not measured at fair value through profit or loss.

### (a) Financial assets

A financial asset is classified into the following four (4) categories after initial recognition for the purpose of subsequent measurement:

### (i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss comprise financial assets that are held for trading (i.e. financial assets acquired principally for the purpose of resale in the near term), derivatives (both, freestanding and embedded) and financial assets that were specifically designated into this classification upon initial recognition.



### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.9 Financial instruments (Cont'd)

- (a) Financial assets (Cont'd)
  - (i) Financial assets at fair value through profit or loss (Cont'd)

Subsequent to initial recognition, financial assets classified as at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in the fair value of financial assets classified as at fair value through profit or loss are recognised in profit or loss. Net gains or losses on financial assets classified as at fair value through profit or loss exclude foreign exchange gains and losses, interest and dividend income. Such income is recognised separately in profit or loss as components of other income or other operating losses.

However, derivatives that is linked to and must be settled by delivery of unquoted equity instruments that do not have a quoted market price in an active market are recognised at cost.

### (ii) Held-to-maturity investments

Financial assets classified as held-to-maturity comprise non-derivative financial assets with fixed or determinable payments and fixed maturity that the Group has the positive intention and ability to hold to maturity.

Subsequent to initial recognition, financial assets classified as held-to-maturity are measured at amortised cost using the effective interest method. Gains or losses on financial assets classified as held-to-maturity are recognised in profit or loss when the financial assets are derecognised or impaired, and through the amortisation process.

#### (iii) Loans and receivables

Financial assets classified as loans and receivables comprise non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

Subsequent to initial recognition, financial assets classified as loans and receivables are measured at amortised cost using the effective interest method. Gains or losses on financial assets classified as loans and receivables are recognised in profit or loss when the financial assets are derecognised or impaired, and through the amortisation process.

### (iv) Available-for-sale financial assets

Financial assets classified as available-for-sale comprise non-derivative financial assets that are designated as available-for-sale or are not classified as loans and receivables, held-to-maturity investments or financial assets at fair value through profit or loss.

Subsequent to initial recognition, financial assets classified as available-for-sale are measured at fair value. Any gains or losses arising from changes in the fair value of financial assets classified as available-for-sale are recognised directly in other comprehensive income, except for impairment losses and foreign exchange gains and losses, until the financial asset is derecognised, at which time the cumulative gains or losses previously recognised in other comprehensive income are recognised in profit or loss. However, interest calculated using the effective interest method is recognised in profit or loss whilst dividends on available-for-sale equity instruments are recognised in profit or loss when the right of the Group to receive payment is established.

Cash and cash equivalents consist of cash on hand, balances and deposits with banks and highly liquid investments which have an insignificant risk of changes in fair value with original maturities of three (3) months or less, and are used by the Group and the Company in the management of their short term commitments. For the purpose of the statements of cash flows, cash and cash equivalents are presented net of bank overdrafts and pledged deposits.

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### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.9 Financial instruments (Cont'd)

(a) Financial assets (Cont'd)

A financial asset is derecognised when the contractual right to receive cash flows from the financial asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised directly in other comprehensive income shall be recognised in profit or loss.

A regular way purchase or sale is a purchase or sale of a financial asset under a contract whose terms require delivery of the asset within the time frame established generally by regulation or marketplace convention.

A regular way purchase or sale of financial assets shall be recognised and derecognised, as applicable, using trade date accounting.

(b) Financial liabilities

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. A financial liability is classified into the following two (2) categories after initial recognition for the purpose of subsequent measurement:

(i) Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss comprise financial liabilities that are held for trading, derivatives (both, freestanding and embedded) and financial liabilities that were specifically designated into this classification upon initial recognition.

Subsequent to initial recognition, financial liabilities classified as at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in the fair value of financial liabilities classified as at fair value through profit or loss are recognised in profit or loss. Net gains or losses on financial liabilities classified as at fair value through profit or loss exclude foreign exchange gains and losses, interest and dividend income. Such income is recognised separately in profit or loss as components of other income or other operating losses.

(ii) Other financial liabilities

Financial liabilities classified as other financial liabilities comprise non-derivative financial liabilities that are neither held for trading nor initially designated as at fair value through profit or loss.

Subsequent to initial recognition, other financial liabilities are measured at amortised cost using the effective interest method. Gains or losses on other financial liabilities are recognised in profit or loss when the financial liabilities are derecognised and through the amortisation process.

A financial liability is derecognised when, and only when, it is extinguished, i.e. when the obligation specified in the contract is discharged or cancelled or expires. An exchange between an existing borrower and lender of debt instruments with substantially different terms are accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, a substantial modification of the terms of an existing financial liability is accounted for as an extinguishment of a new financial liability.

Any difference between the carrying amount of a financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.



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## Notes to the Financial Statements

4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.9 Financial instruments (Cont'd)

(b) Financial liabilities (Cont'd)

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

The Group designates corporate guarantees given to banks for credit facilities granted to subsidiaries as insurance contracts as defined in MFRS 4 *Insurance Contracts*. The Group recognises these insurance contracts as recognised insurance liabilities when there is a present obligation, legal or constructive, as a result of a past event, when it is probable that an outflow of resources embodying economic benefits would be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

At the end of each reporting period, the Group assess whether its recognised insurance liabilities are adequate, using current estimates of future cash flows under its insurance contracts. If this assessment shows that the carrying amount of the insurance liabilities is inadequate, the entire deficiency shall be recognised in profit or loss.

Recognised insurance liabilities are only removed from the statement of financial position when, and only when, it is extinguished via a discharge, cancellation or expiration.

(c) Equity

An equity instrument is any contract that evidences a residual interest in the assets of the Group and of the Company after deducting all of its liabilities. Ordinary shares are classified as equity instruments.

Ordinary shares are recorded at the nominal value and proceeds in excess of the nominal value of shares issued, if any, are accounted for as share premium. Both ordinary shares and share premium are classified as equity. Transaction costs of an equity transaction are accounted for as a deduction from equity, net of any related income tax benefit. Otherwise, they are charged to profit or loss.

Interim dividends to shareholders are recognised in equity in the period in which they are declared. Final dividends are recognised upon the approval of shareholders in a general meeting.

The Group measures a liability to distribute non-cash assets as a dividend to the owners of the Company at the fair value of the assets to be distributed. The carrying amount of the dividend is remeasured at the end of each reporting period and at the settlement date, with any changes recognised directly in equity as adjustments to the amount of the distribution. On settlement of the transaction, the Group recognises the difference, if any, between the carrying amounts of the assets distributed and the carrying amount of the liability in profit or loss.

When the Group repurchases its own shares, the shares repurchased would be accounted for using the treasury stock method.

Where the treasury stock method is applied, the shares repurchased and held as treasury shares shall be measured and carried at the cost of repurchase on initial recognition and subsequently. It shall not be revalued for subsequent changes in the fair value or market price of the shares.

The carrying amount of the treasury shares shall be offset against equity in the statement of financial position. To the extent that the carrying amount of the treasury shares exceeds the share premium account, it shall be considered as a reduction of any other reserves as may be permitted by the Companies Act, 1965 in Malaysia.

No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the own equity instruments of the Company. If such shares are issued by resale, any difference between the sales consideration and the carrying amount is shown as a movement in equity.

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### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.10 Impairment of financial assets

The Group assesses whether there is any objective evidence that a financial asset is impaired at the end of each reporting period.

### (a) Loans and receivables

The Group collectively considers factors such as the probability of bankruptcy or significant financial difficulties of the receivable, and default or significant delay in payments by the receivable, to determine whether there is objective evidence that an impairment loss on loans and receivables has occurred. Other objective evidence of impairment include historical collection rates determined on an individual basis and observable changes in national or local economic conditions that are directly correlated with the historical default rates of receivables.

If any such objective evidence exists, the amount of impairment loss is measured as the difference between the financial asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The impairment loss is recognised in profit or loss.

The carrying amount of loans and receivables are reduced through the use of an allowance account.

If in a subsequent period, the amount of the impairment loss decreases and it objectively relates to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of impairment reversed is recognised in profit or loss.

#### (b) Available-for-sale financial assets

The Group collectively considers factors such as significant or prolonged decline in fair value below cost, significant financial difficulties of the issuer or obligor, and the disappearance of an active trading market as objective evidence that available-for-sale financial assets are impaired.

If any such objective evidence exists, an amount comprising the difference between the financial asset's cost (net of any principal payment and amortisation) and current fair value, less any impairment loss previously recognised in profit or loss, is transferred from equity to profit or loss.

Impairment losses in respect of unquoted equity instrument that is carried at cost is recognised in profit or loss and is measured as the difference between the financial asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset.

Impairment losses on available-for-sale equity investments are not reversed in profit or loss in the subsequent periods. Instead, any increase in the fair value subsequent to the impairment loss is recognised in other comprehensive income.

### 4.11 Borrowing costs

Borrowing costs that are directly attributable to the acquisition or production of a qualified asset is capitalised as part of the cost of the asset until when substantially all the activities necessary to prepare the asset for its intended use or sale are complete, after which such expense is charged to profit or loss. A qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use or sale. Capitalisation of borrowing costs is suspended during extended periods in which active development is interrupted.

The amount of borrowing costs eligible for capitalisation is the actual borrowing costs incurred on the borrowing during the period less any investment income on the temporary investment of the borrowing.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.



### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.12 Income taxes

Income taxes include all domestic and foreign taxes on taxable profit. Income taxes also include other taxes, such as withholding taxes, which are payable by foreign subsidiaries, associate or joint ventures on distributions to the Group and the Company, and real property gains taxes payable on disposal of properties.

Taxes in the statements of profit or loss and other comprehensive income comprise current tax and deferred tax.

(a) Current tax

Current tax expenses are determined according to the tax laws of each jurisdiction in which the Group operates and include all taxes based upon the taxable profits (including withholding taxes payable by foreign subsidiaries on distribution of retained earnings to companies in the Group), and real property gains taxes payable on disposal of properties, if any.

(b) Deferred tax

Deferred tax is recognised in full using the liability method on temporary differences arising between the carrying amount of an asset or liability in the statements of financial position and its tax base.

Deferred tax is recognised for all temporary differences, unless the deferred tax arises from goodwill or the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of transaction, affects neither accounting profit nor taxable profit.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits would be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. The carrying amount of a deferred tax asset is reviewed at the end of each reporting period. If it is no longer probable that sufficient taxable profits would be available to allow the benefit of part or all of that deferred tax asset to be utilised, the carrying amount of the deferred tax asset would be reduced accordingly. When it becomes probable that sufficient taxable profits would be available, such reductions would be reversed to the extent of the taxable profits.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred income taxes relate to the same taxation authority on either:

- (i) The same taxable entity; or
- (ii) Different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Deferred tax would be recognised as income or expense and included in profit or loss for the period unless the tax relates to items that are credited or charged, in the same or a different period, directly to equity, in which case the deferred tax would be charged or credited directly to equity.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on the announcement of tax rates and tax laws by the Government in the annual budgets which have the substantive effect of actual enactment by the end of each reporting period.



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### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.13 Provisions

Provisions are recognised when there is a present obligation, legal or constructive, as a result of a past event, when it is probable that an outflow of resources embodying economic benefits would be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

If the effect of the time value of money is material, the amount of a provision would be discounted to its present value at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources embodying economic benefits would be required to settle the obligation, the provision would be reversed.

Provisions for restructuring are recognised when the Group has approved a detailed formal restructuring plan, and the restructuring either has commenced or has been announced publicly.

Provisions are not recognised for future operating losses. If the Group has a contract that is onerous, the present obligation under the contract shall be recognised and measured as a provision.

### 4.14 Contingent liabilities and contingent assets

A contingent liability is a possible obligation that arises from past events whose existence would be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group or a present obligation that is not recognised because it is not probable that an outflow of resources would be required to settle the obligation. A contingent liability also arises in extremely rare cases where there is a liability that cannot be recognised because it cannot be measured reliably. The Group does not recognise a contingent liability but discloses its existence in the financial statements.

A contingent asset is a possible asset that arises from past events whose existence would be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group. The Group does not recognise contingent assets but disclose its existence where inflows of economic benefits are probable, but not virtually certain.

In the acquisition of subsidiaries by the Group under business combinations, contingent liabilities assumed are measured initially at their fair value at the acquisition date.

### 4.15 Employee benefits

### (a) Short term employee benefits

Wages, salaries, social security contributions, paid annual leave, paid sick leave, bonuses and non-monetary benefits are measured on an undiscounted basis and are expensed when employees rendered their services to the Group.

Short term accumulating compensated absences such as paid annual leave are recognised as an expense when employees render services that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur and they lapse if the current period's entitlement is not used in full and do not entitle employees to a cash payment for unused entitlement on leaving the Group.

Bonuses are recognised as an expense when there is a present, legal or constructive obligation to make such payments, as a result of past events and when a reliable estimate can be made of the amount of the obligation.



### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.15 Employee benefits (Cont'd)

(b) Defined contribution plans

The Company and its subsidiaries incorporated in Malaysia make contributions to a statutory provident fund and foreign subsidiaries make contributions to their respective countries' statutory pension schemes. The contributions are recognised as a liability after deducting any contribution already paid and as an expense in the period in which the employees render their services.

(c) Defined benefits plan

The Group operates a funded defined benefits plan for eligible employees of a subsidiary in Indonesia.

The recognition and measurement of the defined benefits plan involve:

- (i) Determining the deficit or surplus by:
  - Using an actuarial technique, the projected unit credit method, to make a reliable estimate of the ultimate cost to the Group of the benefits that employees have earned in return for their service in the current and prior periods;
  - (b) Discounting that benefits in order to determine the present value of the defined benefits obligation and the current service cost; and
  - (c) Deducting the fair value of any plan asset from the present value of the defined benefits obligation;
- (ii) Determining the amount of the net defined benefits liability as the amount of the deficit or surplus as determined above, adjusted for any effect of limiting a net defined benefits asset to the asset ceiling; and
- (iii) Determining amounts to be recognised in profit or loss, i.e. current service cost, any past service cost and gain or loss on settlement and net interest on the net defined benefits liability.

The Group determines the net defined benefits liability annually so that the amounts recognised in the financial statements do not differ materially from the amounts that would be determined at the end of the reporting period.

The Group recognises the net defined benefits liability in the statements of financial position.

The cost of providing benefits under the defined benefits plan is determined using the projected unit credit method.

The Group uses the yield rate of high quality government or corporate bonds to discount the post-employment benefits obligation. The currency and term of the government bonds (corporate bonds) are consistent with the currency and estimated term of the post-employment benefits obligation of the Group.

The re-measurement of the net defined obligation is recognised directly within equity. The re-measurement includes:

- (i) Actuarial gains and losses;
- (ii) Return on plan asset, excluding interest; and
- (iii) Any asset ceiling effects, excluding interest.

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### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.15 Employee benefits (Cont'd)

### (c) Defined benefits plan (Cont'd)

Services costs are recognised in profit or loss, and include current and past service costs as well as gains and losses on curtailments.

Net interest expense is recognised in profit or loss, and is calculated by applying the discount rate used to measure the defined benefits obligation at the beginning of the annual period to the balance of the net defined benefits obligation, considering the effects of contributions and benefits payments during the reporting period. Gains or losses arising from changes to scheme benefits or scheme curtailment are recognised immediately in profit or loss.

Settlement of defined benefits schemes are recognised in the period when the settlement occurs.

If the Group has an unconditional right to a refund during the life of the plan, it would recognise an asset measured as the amount of the surplus at the end of the reporting period that it has a right to receive a refund which would be the fair value of the plan asset less the present value of the defined benefits obligation, less any associated costs, such as taxes. If the amount of a refund is determined as the full amount or a proportion of the surplus, rather than a fixed amount, the Group would make no adjustment for the time value of money, even if the refund is realisable only at a future date.

If there is no minimum funding requirement for contributions relating to future service, the economic benefit available as a reduction in future contributions is the present value of future service cost to the entity at the end of each reporting period over the shorter of the expected life of the plan and the expected life of the entity. The Group would assume no change to the benefits provided by a plan in the future until the plan is amended and shall assume a stable workforce in the future unless it is demonstrably committed at the end of the reporting period to make a reduction in the number of employees covered by the plan.

### 4.16 Foreign currencies

### (a) Functional and presentation currency

Items included in the financial statements of each of the entities of the Group are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The consolidated financial statements are presented in Ringgit Malaysia, which is the functional and presentation currency of the Company.

### (b) Foreign currency translations and balances

Transactions in foreign currencies are converted into functional currency at rates of exchange ruling at the transaction dates. Monetary assets and liabilities in foreign currencies at the end of each reporting period are translated into functional currency at rates of exchange ruling at that date. All exchange differences arising from the settlement of foreign currency transactions and from the translation of foreign currency monetary assets and liabilities are included in profit or loss in the period in which they arise. Non-monetary items initially denominated in foreign currencies, which are carried at historical cost are translated using the historical rate as of the date of acquisition, and non-monetary items, which are carried at fair value are translated using the exchange rate that existed when the values were determined for presentation currency purposes.



### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.16 Foreign currencies (Cont'd)

(c) Foreign operations

Financial statements of foreign operations are translated at end of the reporting period exchange rates with respect to their assets and liabilities, and at exchange rates at the dates of the transactions with respect to the statements of profit or loss and other comprehensive income. All resulting translation differences are recognised as a separate component of equity.

In the consolidated financial statements, exchange differences arising from the translation of net investment in foreign operations are taken to equity. When a foreign operation is partially disposed of or sold, exchange differences that were recorded in equity are recognised in profit or loss as part of the gain or loss on disposal.

Exchange differences arising on a monetary item that forms part of the net investment of the Company in a foreign operation shall be recognised in profit or loss in the separate financial statements of the Company or the foreign operation, as appropriate. In the consolidated financial statements, such exchange differences shall be recognised initially as a separate component of equity and recognised in profit or loss upon disposal of the net investment.

Goodwill and fair value adjustments to the assets and liabilities arising from the acquisition of foreign operations are treated as assets and liabilities of the acquired entity and translated at the exchange rate ruling at the end of each reporting period.

### 4.17 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable, net of discounts and rebates.

Revenue is recognised to the extent that it is probable that the economic benefits associated with the transaction would flow to the Group, and the amount of revenue and the cost incurred or to be incurred in respect of the transaction can be reliably measured and specific recognition criteria have been met for each of the activities of the Group as follows:

(a) Services

Revenue from freight and forwarding is recognised in profit or loss when the services are rendered.

(b) Management fees

Management fees in respect of the rendering of management and consultation services to the subsidiaries are recognised on an accrual basis.

(c) Dividend income

Dividend income is recognised when the right to receive payment is established.

(d) Interest income

Interest income is recognised as it accrues, using the effective interest method.

(e) Rental income

Rental income is accounted for on a straight line basis over the lease term of an ongoing lease.

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### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.18 Operating segments

Operating segments are defined as components of the Group that:

- (a) Engages in business activities from which it could earn revenues and incur expenses (including revenues and expenses relating to transactions with other components of the Group);
- (b) Whose operating results are regularly reviewed by the chief operating decision maker of the Group in making decisions about resources to be allocated to the segment and assessing its performance; and
- (c) For which discrete financial information is available.

An operating segment may engage in business activities for which it has yet to earn revenues.

The Group reports separately information about each operating segment that meets any of the following quantitative thresholds:

- (a) Its reported revenue, including both sales to external customers and intersegment sales or transfers, is ten percent (10%) or more of the combined revenue, internal and external, of all operating segments.
- (b) The absolute amount of its reported profit or loss is ten percent (10%) or more of the greater, in absolute amount of:
  - (i) The combined reported profit of all operating segments that did not report a loss; and
  - (ii) The combined reported loss of all operating segments that reported a loss.
- (c) Its assets are ten percent (10%) or more of the combined assets of all operating segments.

Operating segments that do not meet any of the quantitative thresholds may be considered reportable, and separately disclosed, if the management believes that information about the segment would be useful to users of the financial statements.

Total external revenue reported by operating segments shall constitute at least seventy-five percent (75%) of the revenue of the Group. Operating segments identified as reportable segments in the current financial year in accordance with the quantitative thresholds would result in a restatement of prior period segment data for comparative purposes.

### 4.19 Earnings per share

(a) Basic

Basic earnings per ordinary share for the financial year is calculated by dividing the profit for the financial year attributable to equity holders of the parent by the weighted average number of ordinary shares outstanding during the financial year.

(b) Diluted

Diluted earnings per ordinary share for the financial year is calculated by dividing the profit for the financial year attributable to equity holders of the parent by the weighted average number of ordinary shares outstanding during the financial year adjusted for the effects of dilutive potential ordinary shares.



### 4. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

### 4.20 Fair value measurements

The fair value of an asset or a liability, except for lease transactions is determined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either in the principal market or in the absence of a principal market, in the most advantageous market.

The Group measures the fair value of an asset or a liability by taking into account the characteristics of the asset or liability if market participants would take these characteristics into account when pricing the asset or liability. The Group has considered the following characteristics when determining fair value:

- (a) The condition and location of the asset; and
- (b) Restrictions, if any, on the sale or use of the asset.

The fair value measurement for a non-financial asset takes into account the ability of the market participant to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The fair value of a financial or non-financial liability or an entity's own equity instrument assumes that:

- (a) A liability would remain outstanding and the market participant transferee would be required to fulfil the obligation. The liability would not be settled with the counterparty or otherwise extinguished on the measurement date; and
- (b) An entity's own equity instrument would remain outstanding and the market participant transferee would take on the rights and responsibilities associated with the instrument. The instrument would not be cancelled or otherwise extinguished on the measurement date.

### 5. ADOPTION OF NEW MFRSs AND AMENDMENT TO MFRSs

### 5.1 New MFRSs adopted during the financial year

The Group and the Company adopted the following Standards of the MFRS Framework that were issued by the Malaysian Accounting Standards Board ('MASB') during the financial year.

Amendments to MFRS 10 Consolidated Financial Statements: Investment Entities Amendments to MFRS 12 Disclosure of Interest in Other Entities: Investment Entities	1 January 2014 1 January 2014 1 January 2014
Amendments to MFRS 12 Disclosure of Interest in Other Entities: Investment Entities	,
	1 January 2014
Amendments to MFRS 127 Separate Financial Statements (2011): Investment Entities	1 January 2014
Amendments to MFRS 132 Offsetting Financial Assets and Financial Liabilities	1 January 2014
Amendments to MFRS 136 Recoverable Amount Disclosures for Non-Financial Assets	1 January 2014
Amendments to MFRS 139 Novation of Derivatives and Continuation of Hedge Accounting	1 January 2014
IC Interpretation 21 Levies	1 January 2014
Amendments to MFRS 119 Defined Benefit Plans: Employee Contributions	1 July 2014
Amendments to MFRSs Annual Improvements 2010 - 2012 Cycle	1 July 2014
Amendments to MFRSs Annual Improvements 2011 - 2013 Cycle	1 July 2014

There is no material effect upon the adoption of these Amendments and Interpretation during the financial year.



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### 5. ADOPTION OF NEW MFRSs AND AMENDMENT TO MFRSs (CONT'D)

### 5.2 New MFRSs that have been issued, but only effective for annual periods beginning on or after 1 January 2016

The following are Standards of the MFRS Framework that have been issued by the Malaysian Accounting Standards Board ('MASB') but have not been early adopted by the Group and the Company.

Title	Effective Date
MFRS 14 Regulatory Deferral Accounts	1 January 2016
Amendments to MFRS 10 and MFRS 128 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	1 January 2016
Amendments to MFRS 10, MFRS 12 and MFRS 128 Investment Entities: Applying the Consolidation Exception	1 January 2016
Amendments to MFRS 101 Disclosure Initiative	1 January 2016
Amendments to MFRS 116 and MFRS 138 Clarification of Acceptable Methods of Depreciation and Amortisation	1 January 2016
Amendments to MFRS 11 Accounting for Acquisitions of Interests in Joint Operations	1 January 2016
Amendments to MFRS 116 and MFRS 141 Agriculture: Bearer Plants	1 January 2016
Amendments to MFRS 127 Equity Method in Separate Financial Statements	1 January 2016
Amendments to MFRSs Annual Improvements to 2012 - 2014 Cycle	1 January 2016
MFRS 15 Revenue from Contracts with Customers	1 January 2018
MFRS 9 Financial Instruments (IFRS as issued by IASB in July 2014)	1 January 2018

The Group is in the process of assessing the impact of implementing these Amendments and Standards, since the effects would only be observable for the future financial years.

### 6. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS

### 6.1 Changes in estimates

Estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Directors are of the opinion that there are no significant changes in estimates as at the end of the reporting period.

### 6.2 Critical judgements made in applying accounting policies

The following are judgements made by management in the process of applying the accounting policies of the Group that have the most significant effect on the amounts recognised in the financial statements.

(a) Classification of leasehold land

The Group has assessed and classified land use rights of the Group as finance leases based on the extent to which risks and rewards incidental to ownership of the land resides with the Group arising from the lease term. Consequently, the Group has classified the unamortised upfront payment for land use rights as finance leases in accordance with MFRS 117 Leases.

- (b) Consolidation of entities in which the Group holds less than majority of voting rights
  - (i) The Group considers that it controls PT. FM Global Logistics ('PTFM') even though it owns less than fifty percent (50%) of the voting rights. This is due to the Group has control over the Board and power to govern the relevant activities of PTFM via a shareholders agreement. The remaining fifty-one percent (51%) of the equity shares in PTFM, which are held by two (2) individual shareholders that are not related, would not have control over PTFM.



### 6. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

### 6.2 Critical judgements made in applying accounting policies (Cont'd)

- (b) Consolidation of entities in which the Group holds less than majority of voting rights (Cont'd)
  - (ii) The Group considers that it controls FM Global Logistics Lanka (Private) Limited ('FMGLL') by virtue of the substantiveness of the options it owns, which are convertible into ordinary shares to give the Group additional voting rights of eleven percent (11%) over the relevant activities of FMGLL. The eventual exercise of options would bring the shareholdings of the Group in FMGLL to fifty-one percent (51%). The existence and effect of the potential voting rights have been considered when assessing whether the Group has control in FMGLL.
- (c) Significant influence

Significant influence is presumed to exist when an entity hold twenty percent (20%) or more of the voting rights of another entity, unless it can be clearly demonstrated otherwise.

The Group holds a twenty percent (20%) interest in YKP Ocean Services Co., Ltd. ('YKP Ocean') for which the Group has determined that it does not hold significant influence over YKP Ocean as:

- (i) The Group does not have any representative on the board of directors of YKP Ocean, and is therefore unable to participate in policy-making processes of YKP Ocean;
- (ii) There are no material transactions between the Group and YKP Ocean; and
- (iii) There is no interchange of managerial personnel and provision of essential technical information between the Group and YKP Ocean.

Based on this, the Group considers that it does not have the power to exercise significant influence and has treated its interest in YKP Ocean as a simple investment in unquoted shares.

(d) Classification of joint arrangements

For all joint arrangements structured in separate vehicles, the Group assesses the substance of the joint arrangement in determining whether it is classified as a joint venture or joint operation. This assessment requires the Group to consider whether there are any factors that give the Group rights to the net assets of the joint arrangements (in which case it is classified as a joint venture), or rights to specific assets, liabilities, expenses, and revenues (in which case it is classified as a joint operation). These factors include:

- (i) Structure;
- (ii) Legal form;
- (iii) Contractual agreement; and
- (iv) Other facts and circumstances.

Upon consideration of these factors, the Group has determined that all of its joint arrangements structured through separate vehicles provide rights to the net assets and are therefore, classified as joint ventures.

(e) Impairment of equity investments categorised as available-for-sale financial assets

The Group believes that a significant or prolonged decline in fair value of an investment in equity instrument is a decline in fair value of more than twenty percent (20%) of the cost, or the decline in fair value below its original cost has persisted for more than nine (9) to twelve (12) months.

### 6. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

#### 6.2 Critical judgements made in applying accounting policies (Cont'd)

(f) Classification of non-current bank borrowings

Term loan agreements entered into by the Group include repayment on demand clauses at the discretion of financial institutions. The Group believes that in the absence of a default being committed by the Group, these financial institutions are not entitled to exercise their right to demand for repayment. Accordingly, the carrying amount of the term loans have been classified between current and non-current liabilities based on their repayment period.

(g) Post-employment benefits obligation

The Group determines the present value of the defined benefits obligation and the fair value of any plan asset based on calculations provided by an independent actuary using the relevant assumptions as disclosed in Note 25 to the financial statements. Where expectations differ from the original estimate, the differences would impact the carrying amount of the post-employment benefits obligation.

(h) Contingent liabilities

The determination of treatment of contingent liabilities is based on management's view of the expected outcome of the contingencies for matters in the ordinary course of the business.

(i) Contingent liabilities on corporate guarantees

The Directors are of the view that the chances of the financial institutions to call upon the corporate guarantees are remote.

#### 6.3 Key sources of estimation uncertainty

The following are key assumptions concerning the future and other key sources of estimation uncertainty at the end of each reporting period that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

(a) Depreciation of property, plant and equipment

The Group estimates the useful lives of property, plant and equipment based on the period over which the assets are expected to be available for use. The estimated useful lives of property, plant and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the relevant assets. It is possible that future results of operations could be materially affected by changes in the estimates brought about by changes in factors mentioned above. The amount and timing of recorded expenses for any period would be affected by changes in these factors and circumstances. A reduction in the estimated useful lives of the property, plant and equipment would increase the recorded expenses and decrease the non-current assets.

(b) Impairment of investments in subsidiaries

Management reviews the material investments in subsidiaries for impairment when there is an indication of impairment.

The recoverable amounts of the investments in subsidiaries are assessed by reference to the higher of its fair value less cost to sell and its value in use of the respective subsidiaries.



### 6. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

#### 6.3 Key sources of estimation uncertainty (Cont'd)

(b) Impairment of investments in subsidiaries (Cont'd)

Estimating a value in use requires management to make an estimate of the expected future cash flows to be derived from continuing use of the asset and from its ultimate disposal, expectations about possible variations in the amount, timing of those cash flows, the time value of money, price for inherent uncertainty risk and other relevant factors.

(c) Impairment of goodwill on consolidation

The Group determines whether goodwill on consolidation is impaired at least on an annual basis. This requires an estimation of the value-in-use of the subsidiaries to which goodwill is allocated. Estimating a value-in-use amount requires management to make an estimate of the expected future cash flows from the subsidiaries and also to choose a suitable discount rate in order to calculate the present value of those cash flows. The assumptions used are disclosed in Note 12 to the financial statements.

(d) Deferred tax assets

Deferred tax assets are recognised for all unused tax losses and other deductible temporary differences to the extent that it is probable that future taxable profits would be available against which the losses and the other deductible temporary difference could be utilised. Significant management judgement is required to determine the amount of deferred tax assets that could be recognised, based on the likely timing and extent of future taxable profits together with future tax planning strategies.

#### (e) Impairment of receivables

The Group makes impairment of receivables based on an assessment of the recoverability of receivables. Impairment is applied to receivables where events or changes in circumstances indicate that the carrying amounts may not be recoverable. Management specifically analyses historical bad debts, customer concentration, customer creditworthiness, current economic trends and changes in customer payment terms when making a judgement to evaluate the adequacy of impairment of receivables. Where expectations differ from the original estimates, the differences would impact the carrying amount of receivables.

(f) Income taxes

Significant judgement is required in determining the capital allowances, deductibility of certain expenses and taxability of certain income during the estimation of the provision for income taxes. There are transactions during the ordinary course of business for which the ultimate tax determination is uncertain. The Group recognises tax liabilities based on estimates of whether additional taxes would be due. Where the final tax outcome is different from the amounts that were initially recorded, such differences would impact the income tax and deferred tax provisions in the period in which such determination is made.

#### (g) Fair values of borrowings

The fair values of borrowings are estimated by discounting future contractual cash flows at the current market interest rates available to the Group for similar financial instruments. Sensitivity analysis of the effects of interest rate risk has been disclosed in Note 42 to the financial statements.

### 6. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D)

#### 6.3 Key sources of estimation uncertainty (Cont'd)

(h) Fair value measurements

The financial and non-financial assets and liabilities that are measured subsequent to initial recognition at fair value are grouped into Level 1 to Level 3 based on the degree to which the fair value inputs are observable.

- (i) Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- (iii) Level 3 fair value measurements are those derived from inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The classification of an item into the above levels is based on the lowest level of the inputs used in the fair value measurement of the item. Transfers of items between levels are recognised in the period they occur.

The Group has engaged a professional valuer to perform valuations on the land and buildings as disclosed separately in Note 7 to the financial statements.

The Group measures these elements in the financial statements at fair value:

- (i) Property, plant and equipment (land and buildings), Note 7 to the financial statements;
- (ii) Other investments, Note 11 to the financial statements; and
- (iii) Financial instruments, Note 41 to the financial statements.



Group	Balance as at 1.7.2014 RM'000	Re Additions RM'000	Reclassifica- tions RM'000	Disposals RM'000	Written off RM'000	Depreciation charge for the financial year RM'000	Impairment losses RM'000	Revaluation surplus RM'000	Translations adjustments RM'000	Balance as at 30.6.2015 RM'000
Carrying amount										
At valuation										
Freehold land	236				I			14	1	250
Long-term leasehold land	19,089		1		I	(257)	1	22,368	1	41,200
Buildings	34,946	15,757	15,664		ı.	(1,463)	(69)	8,710	1	73,545
At cost										
Machinery, furniture and										
fittings	5,914	4,979			(13)	(1,468)	I	I	Ø	9,420
Office equipment	3,764	1,955		(1)	(15)	(1,648)	1	1	4	4,059
Renovations	479	916			(14)	(196)	I	1	10	1,195
Motor vehicles	8,034	2,300		(338)	1	(1,955)			56	8,097
Forklifts	1,345	642			1	(801)			1	1,186
Storage containers	1,012		163		1	(139)			1	1,036
Tug boats and barges	29,045	2,895				(2,488)	1	1	2,456	31,908
Prime movers and trailers	18,265	692		(216)		(3,128)	1	1	1	15,613
Construction-in-progress	15,827		(15,827)		T	1	1		1	1
	137,956	30,136	- 1	(555)	(42)	(13,543)	(69)	31,092	2,534	187,509

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### **Notes to the Financial Statements** 30 June 2015



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### 7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	•		— At 30.6.2015 —		
	Cost RM'000	Accumulated depreciation RM'000	Accumulated impairment losses RM'000	Valuation RM'000	Carrying amount RM'000
At valuation					
Freehold land	-	-	-	250	250
Long-term leasehold land	-	-	-	41,200	41,200
Buildings	-	-	(69)	73,614	73,545
At cost					
Machinery, furniture and fittings	15,021	(5,601)	-	-	9,420
Office equipment	14,705	(10,646)	-	-	4,059
Renovations	1,730	(535)	-	-	1,195
Motor vehicles	16,040	(7,943)	-	-	8,097
Forklifts	5,302	(4,116)	-	-	1,186
Storage containers	2,616	(1,580)	-	-	1,036
Tug boats and barges	43,571	(11,663)	-	-	31,908
Prime movers and trailers	30,727	(15,114)	-	-	15,613
Construction-in-progress	-	-	-	-	-
	129,712	(57,198)	(69)	115,064	187,509



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Group	Balance as at 1.7.2013 RM'000	Additions RM'000	Disposals RM'000	Written off RM'000	Depreciation charge for the financial year RM'000	Translations adjustments RM*000	Balance as at 30.6.2014 RM'000
Carrying amount							
At cost							
Freehold land	236			ı			236
Long-term leasehold land	19,346				(257)	,	19,089
Buildings	35,624	151			(829)	ı	34,946
Machinery, furniture and fittings	5,817	1,190	(9)	(20)	(975)	(42)	5,914
Office equipment	3,937	1,361	(1)	(45)	(1,523)	35	3,764
Renovations	249	330	,	(1)	(86)	(1)	479
Motor vehicles	7,130	2,980	(149)	1	(1,781)	(146)	8,034
Forklifts	1,976	119	,	1	(750)	T	1,345
Storage containers	945	224	1	1	(157)	T	1,012
Tug boats and barges	24,610	7,806	(2,244)	1	(1,776)	649	29,045
Prime movers and trailers	21,348			1	(3,083)	T	18,265
Construction-in-progress		15,827			1	1	15,827



# Notes to the Financial Statements

137,956

495

(11,229)

(116)

(2,400)

29,988

121,218



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### 7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

	<	— At 30.6.2014 —	
	Cost RM'000	Accumulated depreciation RM'000	Carrying amount RM'000
At cost			
Freehold land	236	-	236
Long-term leasehold land	20,586	(1,497)	19,089
Buildings	39,732	(4,786)	34,946
Machinery, furniture and fittings	10,053	(4,139)	5,914
Office equipment	12,872	(9,108)	3,764
Renovations	833	(354)	479
Motor vehicles	14,811	(6,777)	8,034
Forklifts	4,660	(3,315)	1,345
Storage containers	2,431	(1,419)	1,012
Tug boats and barges	37,465	(8,420)	29,045
Prime movers and trailers	30,825	(12,560)	18,265
Construction-in-progress	15,827	-	15,827
	190,331	(52,375)	137,956

(a) Freehold land, long-term leasehold land and buildings (collectively known as land and buildings) classified under property, plant and equipment are measured at valuation with effect from 30 June 2015. The valuation exercise on the land and buildings was performed by an independent professional valuer using the open market value method.

The amounts recognised in the financial statements arising from the revaluation are as follows:

	G	roup
	2015 RM'000	2014 RM'000
Revaluation reserve (Note 22(c))	23,633	-
Deferred tax liabilities (Note 13(a))	7,459	-
	31,092	-

Had the revalued assets been carried out at cost less accumulated depreciation, the carrying amount would have been:

	G	roup
	2015 RM'000	2014 RM'000
Freehold land	236	236
Long-term leasehold land	18,832	19,089
Buildings	64,835	34,946
	83,903	54,271



### 7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(b) The fair value of land and buildings (at valuation) of the Group are categorised as follows:

	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
2015				
Freehold land	-	250	-	250
Long-term leasehold land	-	41,200	-	41,200
Buildings	-	73,545	-	73,545
	-	114,995	-	114,995

- (i) There were no transfers between Level 1, Level 2 and Level 3 fair value measurements during the financial year ended 30 June 2015.
- (ii) Level 2 fair value of land and buildings (at valuation) was determined by external and independent property valuer, having appropriate recognised professional qualifications and recent experience in the location and category of property being valued. The property valuer provides the fair value of the land and buildings (at valuation) of the Group on a regular basis.
- (iii) The fair value measurements of the land and buildings (at valuation) are based on the highest and best use, which does not differ from their actual use.
- (c) During the financial year, the Group made the following cash payments to purchase property, plant and equipment:

	Gr	roup
	2015 RM'000	2014 RM'000
Purchase of property, plant and equipment	30,136	29,988
Financed by hire purchase and lease arrangements	(1,950)	(2,440)
Financed by term loans	(20,186)	(12,357)
Cash payments on purchase of property, plant and equipment	8,000	15,191

(d) The net carrying amount of the property, plant and equipment of the Group under hire purchase and lease arrangements at the end of the reporting period are as follows:

	G	roup
	2015 RM'000	2014 RM'000
Motor vehicles	4,078	3,521
Prime movers and trailers	1,913	1,926
	5,991	5,447

Details of the terms of the hire purchase and lease arrangements are disclosed in Notes 23 and 41 to the financial statements respectively.



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### 7. PROPERTY, PLANT AND EQUIPMENT (CONT'D)

(e) Property, plant and equipment pledged as securities for banking facilities granted to the Group as disclosed in Notes 24 and 28 to the financial statements are as follows:

	G	roup
	2015 RM'000	2014 RM'000
Carrying amount		
Long-term leasehold land	41,200	19,089
Buildings	72,300	33,804
Tug boats and barges	15,235	12,317
	128,735	65,210

(f) There were impairment losses of RM69,279 recognised in profit or loss due to the recoverable amounts of the buildings were less than their carrying amounts.

### 8. INVESTMENTS IN SUBSIDIARIES

	Cor	npany
	2015 RM'000	2014 RM'000
Unquoted equity shares, at cost	45,576	45,576
Equity loan to a subsidiary	26,161	26,161
	71,737	71,737
Less: Impairment losses	(650)	(650)
	71,087	71,087

(a) Equity loan to a subsidiary is unsecured and interest-free.

(b) The reconciliation of movements in the impairment losses on investments in subsidiaries are as follows:

	Cor	mpany
	2015 RM'000	2014 RM'000
At 1 July 2014/2013	650	350
Charge for the financial year (Note 32)	-	300
At 30 June 2015/2014	650	650

In the previous financial year, an impairment loss on investments in subsidiaries amounted to RM300,000 related to a subsidiary, Exterian Enterprise Sdn. Bhd., had been recognised due to the recoverable amount was less than its carrying amount.



### 8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

### (c) The details of the subsidiaries are as follows:

	Country of	Interest i held by C		
Name of company	incorporation	2015	2014	Principal activities
FM Multimodal Services Sdn. Bhd.	Malaysia	100%	100%	Provision of freight services
FM Global Logistics (KUL) Sdn. Bhd.	Malaysia	100%	100%	Provision of freight services
FM Worldwide Logistics (Penang) Sdn. Bhd.	Malaysia	100%	100%	Provision of freight services
FM Global Logistics (lpoh) Sdn. Bhd.	Malaysia	100%	100%	Dormant
FM Global Logistics (M) Sdn. Bhd.	Malaysia	100%	100%	Provision of freight services
FM Global Logistics (Melaka) Sdn. Bhd.	Malaysia	100%	100%	Dormant
FM Global Logistics (Penang) Sdn. Bhd.	Malaysia	100%	100%	Dormant
Advance International Freight Sdn. Bhd.	Malaysia	100%	100%	Provision of freight services
FMG Capital & Management Sdn. Bhd.	Malaysia	100%	100%	Investment holding
Freight Management MSC Sdn. Bhd.	Malaysia	100%	100%	Developing, providing and maintaining IT software application solutions
Symphony Express Sdn. Bhd.	Malaysia	80%	80%	Provision of freight services
Exterian Enterprise Sdn. Bhd.	Malaysia	100%	100%	Dormant
#TCH Marine Pte. Ltd.	Singapore	51%	51%	Charterers of barges and tugboats
#FM Global Logistics (S'pore) Pte. Ltd.	Singapore	100%	100%	Provision of freight services
FM Global Logistics Ventures Sdn. Bhd.	Malaysia	100%	100%	Investment holding
+Icon Freight International Inc.	British Virgin Islands	100%	100%	Provision of management services

30 June 2015

### 8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

### (c) The details of the subsidiaries are as follows (Cont'd):

Name of company	Country of incorporation	Interest i held by C 2015		Principal activities
Subsidiaries of FM Global Logis		Bhd.		
*^PT. FM Global Logistics ('PTFM')	Indonesia	<b>49</b> %	49%	Provision of freight services
+FM Global Logistics Pty. Ltd.	Australia	75%	75%	Provision of integrated freight and logistic services
*FM Global Logistics Co., Ltd.	Thailand	100%	49%	Provision of freight services
+FM Global Korea Corporation	South Korea	100%	-	Provision of trading services
#FM Global Logistics Company Limited	Vietnam	51%	51%	Provision of freight services
+FM Global Logistics (HK) Limited	Hong Kong	100%	100%	Provision of freight services
#@FM Global Logistics (India) Private Limited	India	51%	51%	Provision of integrated freight and logistic services
#^@FM Global Logistics Lanka (Private) Limited ('FMGLL')	Sri Lanka	40%	40%	Provision of integrated freight and logistic services
Subsidiary of FM Multimodal Se	rvices Sdn. Bhd.			
Dependable Global Express Malaysia Sdn. Bhd.	Malaysia	51%	51%	Provision of freight services
Subsidiaries of FM Global Logis	tics (M) Sdn. Bhd.			
FM Contract Logistics Sdn. Bhd.	Malaysia	100%	100%	Provision of freight services
Advance Cargo Logistics Sdn. Bhd	. Malaysia	100%	100%	Provision of freight services
^ The financial statements of PTF	-M and FMGLL wer	e consolidat	ed as sub	sidiaries as the Group has control over the Board

^ The financial statements of PTFM and FMGLL were consolidated as subsidiaries as the Group has control over the Board and power to govern the relevant activities of these companies (Note 8(d)).

+ Subsidiaries are consolidated based on management accounts for the financial year ended 30 June 2015. The financial statements of these subsidiaries are not required to be audited in their country of incorporation.

- \* Subsidiaries audited by BDO Member Firms.
- # Subsidiaries not audited by BDO Member Firms.
- Subsidiaries had financial year ended 31 March 2015 and were consolidated based on management accounts for the financial period ended 30 June 2015.



8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

(c) The details of the subsidiaries are as follows (Cont'd):

#### Financial year ended 30 June 2015

(i) On 12 February 2015, the Company announced that its wholly-owned subsidiary, FM Global Logistics Ventures Sdn. Bhd. ('FMGLV'), had on 11 February 2015 incorporated its wholly-owned subsidiary by the name of FM Global Korea Corporation ('FMGKC'), under the laws of Korea. FMGKC has an initial issued and paid-up share capital of KRW200,000,000 (RM650,400) comprising 20,000 shares of KRW10,000 each.

The above incorporation of FMGKC did not have any material financial effect to the Group. The intended business activity of FMGKC is the provision of trading services.

#### Financial year ended 30 June 2014

(i) In the previous financial year, on 27 February 2014, the Company announced that FMGLV had on 26 February 2014 subscribed for 3,618,820 shares of Sri Lankan Rupee (LKR) 1.00 each in FM Global Logistics Lanka (Private) Limited ('FMGLL'), a company incorporated under the laws of Sri Lanka for a total cash consideration of LKR3,618,820 (equivalent to RM94,089).

Business activity of FMGLL is providing integrated freight and logistics services. Upon the completion of the allotment of shares, FMGLV holds 40% equity interest in FMGLL. The acquisition was funded through internally generated funds. The above incorporation of FMGLL did not have any material financial effect to the Group in the previous financial year.

- (d) Consolidation of entities in which the Group holds less than majority of voting rights
  - (i) The Group considers that it controls PT. FM Global Logistics ('PTFM') even though it owns less than fifty percent (50%) of the voting rights. This is due to the Group has control over the Board and power to govern the relevant activities of PTFM via a shareholders agreement. The remaining fifty-one percent (51%) of the equity shares in PTFM, which are held by two (2) individual shareholders that are not related, would not have control over PTFM.
  - (ii) The Group considers that it controls FM Global Logistics Lanka (Private) Limited ('FMGLL') by virtue of the substantiveness of the options it owns, which are convertible into ordinary shares to give the Group additional voting rights of eleven percent (11%) over the relevant activities of FMGLL. The eventual exercise of options would bring the shareholdings of the Group in FMGLL to fifty-one percent (51%). The existence and effect of the potential voting rights have been considered when assessing whether the Group has control in FMGLL.

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### 8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

(e) The subsidiaries of the Group that have material non-controlling interests ('NCI') are as follows:

2015	TCH Marine Pte. Ltd.	PT. FM Global Logistics	FM Global Logistics Pty. Ltd.	Other individual immaterial subsidiaries	Total
NCI percentage of ownership and voting interests	49%	51%	25%		
Carrying amount of NCI (RM'000)	12,508	1,750	1,026	1,059	16,343
Profit/(Loss) allocated to NCI (RM'000)	34	(60)	383	(473)	(116)
Dividend paid to NCI (RM'000)		-	-	200	200

2014	TCH Marine Pte. Ltd.	PT. FM Global Logistics	FM Global Logistics Pty. Ltd.	Other individual immaterial subsidiaries	Total
NCI percentage of ownership and voting interests	49%	51%	25%		
Carrying amount of NCI (RM'000)	11,453	1,742	669	1,103	14,967
Profit/(Loss) allocated to NCI (RM'000)	694	606	263	(5)	1,558
Dividends paid to NCI (RM'000)		-	110	70	180

The NCI of all other subsidiaries that are not wholly-owned by the Group are deemed to be immaterial.



### 8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

(f) The summarised financial information before intra-group elimination of the subsidiaries that have material NCI as at the end of each reporting period are as follows:

2015	TCH Marine Pte. Ltd. RM'000	PT. FM Global Logistics RM'000	FM Global Logistics Pty. Ltd. RM'000
Assets and liabilities			
Non-current assets	32,777	1,088	428
Current assets	5,308	6,863	7,181
Non-current liabilities	(5,595)	(123)	(337)
Current liabilities	(6,963)	(4,396)	(3,167)
Net assets	25,527	3,432	4,105
Results			
Revenue	19,636	21,794	33,368
Profit/(Loss) for the financial year	69	(117)	1,532
Total comprehensive income/(loss)	69	(168)	1,427
Cash flows from/(used in) operating activities	4,174	(165)	346
Cash flows (used in)/from investing activities	(288)	(59)	86
Cash flows used in financing activities	(5,190)	(243)	(144)
Net increase/(decrease) in cash and cash equivalents	(1,304)	(467)	288
2014			
Assets and liabilities			
Non-current assets	29,996	1,012	243
Current assets	6,909	5,836	5,888
Non-current liabilities	(6,727)	(315)	(177)
Current liabilities	(6,805)	(3,118)	(3,277)
Net assets	23,373	3,415	2,677
Results			
Revenue	17,182	22,830	29,612
Profit for the financial year	1,416	1,189	1,053
Total comprehensive income	1,416	1,189	1,122
Cash flows from operating activities	1,324	1,455	1,271
Cash flows from/(used in) investing activities	1,363	(104)	(81)
Cash flows used in financing activities	(2,760)	(194)	(505)
Net (decrease)/increase in cash and cash equivalents	(73)	1,157	685



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### 8. INVESTMENTS IN SUBSIDIARIES (CONT'D)

- (g) The following subsidiaries have significant restrictions applied to their assets as follows:
  - (i) Restriction imposed by bank covenants

The covenants of borrowings taken by Advance International Freight Sdn. Bhd., FM Multimodal Services Sdn. Bhd., FM Global Logistics (KUL) Sdn. Bhd. and FM Global Logistics (M) Sdn. Bhd., direct subsidiaries of the Company, restrict the ability of these subsidiaries to declare dividends to their shareholders in excess of their profit after tax for each of the financial period.

(ii) Restriction imposed by shareholders' agreements

In certain subsidiaries not wholly-owned by the Company, the non-controlling shareholders hold protective right, which restricts the ability of the Group to transfer its shares to any other third party at any point in time, unless approval is obtained from the non-controlling interest shareholders.

### 9. INVESTMENTS IN ASSOCIATES

	G	roup	Company		
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	
Unquoted equity shares, at cost	3,151	3,077	3,028	3,028	
Share of post-acquisition reserves	163	148	-	-	
	3,314	3,225	3,028	3,028	

(a) The details of the associates are as follows:

	Interest in equity held by								
	Country of	Gro	oup	Com	pany				
Name of company	incorporation	2015	2014	2015	2014	Principal activ	vities		
YKP-FM Global Shipyard Co., Ltd.	Thailand	25%	25%	25%	25%	Development shipyard	and	operation	of

#### Associate of FM Global Logistics (M) Sdn. Bhd.

FM Distribution Sdn. Bhd.	Malaysia	<b>49%</b>	49%	-	-	Provision of warehouse services
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(b) During the current financial year, FM Distribution Sdn. Bhd. ('FMD'), an associate of FM Global Logistics (M) Sdn. Bhd. ('FMGLM') increased its issued and paid-up share capital from RM100,000 to RM250,000 by an allotment of 150,000 ordinary shares of RM1.00 each. FMGLM subscribed for 73,500 ordinary shares of RM1.00 each in FMD for a total consideration of RM73,500 ('Subscription of Shares'). The remaining 76,500 ordinary shares of RM1.00 each were subscribed by the other investor for a cash consideration of RM76,500. Following the Subscription of Shares, the equity interest of the Group via FMGLM in FMD remained at 49%. The Subscription of Shares did not have any material financial effect to the Group.



### 9. INVESTMENTS IN ASSOCIATES (Cont'd)

### (c) The summarised financial information of the associates are as follows:

2015	FM Distribution Sdn. Bhd. RM'000	YKP-FM Global Shipyard Co. Ltd. RM'000
Assets and liabilities		
Non-current assets	-	20,371
Current assets	721	2,742
Non-current liabilities	-	-
Current liabilities	(7)	(11,530)
Net assets	714	11,583
Results		
Revenue	349	-
Profit/(Loss) for the financial year	33	(3)
Total comprehensive income/(loss)	33	(3)
Cash flows from/(used in) operating activities	131	(2,258)
Cash flows used in investing activities	-	(4,672)
Cash flows from financing activities	150	5,977
Net increase/(decrease) in cash and cash equivalents	281	(953)
2014		
Assets and liabilities		
Non-current assets	1	13,006
Current assets	544	3,838
Non-current liabilities	-	-
Current liabilities	(13)	(5,258)
Net assets	532	11,586
Results		
Revenue	482	-
Profit/(Loss) for the financial year	24	(412)
Total comprehensive income/(loss)	24	(412)
Cash flows used in operating activities	(119)	(1,168)
Cash flows used in investing activities	-	(2,263)
Cash flows from financing activities	-	4,114
Net (decrease)/increase in cash and cash equivalents	(119)	683



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### 9. INVESTMENTS IN ASSOCIATES (CONT'D)

(d) The reconciliation of net assets of the associates to the carrying amount of the investments in associates is as follows:

	FM Distribution Sdn. Bhd. RM'000	YKP-FM Global Shipyard Co., Ltd. RM'000	Total RM'000
As at 30 June 2015			
Share of net assets of the Group	350	2,896	3,246
Goodwill	68	-	68
Carrying amount in the statements of financial position	418	2,896	3,314
Share of results of the Group for the financial year ended 30 June 2015			
Share of profit/(loss)/other comprehensive income/(loss) of the Group	16	(1)	15
As at 30 June 2014			
Share of net assets of the Group	260	2,897	3,157
Goodwill	68	-	68
Carrying amount in the statements of financial position	328	2,897	3,225
Share of results of the Group for the financial year ended 30 June 2014			
Share of profit/(loss)/other comprehensive income/(loss) of the Group	11	(102)	(91)

### **10. INTERESTS IN JOINT VENTURES**

	Gr	oup	Company		
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	
Unquoted equity shares, at cost	3,169	2,651	997	997	
Share of post-acquisition losses	(783)	(62)	-	-	
	2,386	2,589	997	997	



10. INTERESTS IN JOINT VENTURES (CONT'D)

#### (a) The details of the joint ventures are as follows:

	Country of	Gro	oup	Com	pany	
Name of company	incorporation	2015	2014	2015	2014	Principal activities
Transenergy Shipping Pte. Ltd.	Malaysia	<b>50</b> %	50%	<b>50</b> %	50%	Provision of marine services
Transenergy Shipping Management Sdn. Bhd.	Malaysia	<b>50%</b>	50%	50%	50%	Provision of marine services

### Joint ventures of FM Global Logistics Ventures Sdn. Bhd.

FM Global Logistics (Phil.), Inc. ('FMGLP')	Philippines	50%	50%	-	-	Provision of integrated freight and logistics services
Amass Freight Middle East FZCO ('AMASS')	United Arab Emirates	50%	-	-	-	Investment holding

(b) On 26 November 2014, the Company announced that its wholly-owned subsidiary, FM Global Logistics Ventures Sdn. Bhd. ('FMGLV'), had on 26 November 2014 entered into an agreement ('the Agreement') with Amass Freight International Co. Ltd., a company incorporated in the Peoples Republic of China ('AFICL') to jointly set up a limited liability company within the Jebel Ali Free Trade Zone in United Arab Emirates. The joint venture company had been issued with an approved trading licence by Jebel Ali Free Zone Authority in Dubai under the name of 'Amass Freight Middle East FZCO' ('AMASS').

The intended activity of AMASS is an investment holding company. AMASS had an authorised share capital of AED1,000,000 divided into 10 shares of AED100,000 each. The paid-up share capital of AMASS of AED1,000,000 was divided into 10 shares of AED100,000 each and the capital was contributed as follows:

(i) 50% from FMGLV; and

(ii) 50% from AFICL;

The contractual arrangement stipulates unanimous consent of all parties over relevant activities of AMASS and provides the Group with only the rights to the net assets of the joint arrangement. This joint arrangement has been classified as joint venture and has been included in the consolidated financial statements using the equity method.

- (c) In the previous financial year, on 6 September 2013, the Company announced that FMGLV had on 5 September 2013 entered into an agreement ('the Agreement') with the following persons via a special purpose company in Philippines known as FMGLP under the laws of Philippines:
  - (i) Irene M. Manguiat ('Irene');
  - (ii) Bernardita B. Rivadeneira ('Bernardita'); and
  - (iii) Jose Antonio P. Castro ('Jose').

The intended activity of FMGLP was to undertake the business to provide point to point integrated logistics services to and from Philippines. FMGLP had an authorised share capital of P10,000,000.00 divided into 100,000 shares of P100.00 each. The paid-up share capital of FMGLP was contributed as follows:

- (i) 50% from FMGLV;
- (ii) 30% from Irene;
- (iii) 12.5% from Bernardita; and
- (iv) 7.5% from Jose.

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### 10. INTERESTS IN JOINT VENTURES (CONT'D)

(c) The contractual arrangement stipulates unanimous consent of all parties over relevant activities of FMGLP and provides the Group with only the rights to the net assets of the joint arrangement. This joint arrangement has been classified as joint venture and has been included in the consolidated financial statements using the equity method.

Contemporaneously, FMGLV entered into a Business Sale Agreement with certain parties to purchase business intellectual property, goodwill, records to the extent such records and documents relate solely to the business and transfer of employees at USD350,000.

(d) The summarised financial information of the joint ventures, adjusted for any differences in accounting policies, and a reconciliation to the carrying amount in the consolidated financial statements, are as follows:

2015	Transenergy Shipping Pte. Ltd. RM'000	FM Global Logistics (Phil.), Inc. RM'000	Transenergy Shipping Management Sdn. Bhd. RM'000	Amass Freight Middle East FZCO RM'000	Total RM'000
Assets and liabilities					
Non-current assets	13,900	329	-	-	14,229
Current assets	598	2,750	*	1,035	4,383
Current liabilities	(14,624)	(1,541)	-	-	(16,165)
Net (liabilities)/assets	(126)	1,538	*	1,035	2,447
Proportion of the ownership of the Group	50%	50%	50%	50%	
Share of net (liabilities)/assets	(63)	769	-	518	1,224
Goodwill at acquisition	-	1,162	-	-	1,162
Carrying amount of the interests in joint ventures	(63)	1,931	-	518	2,386
Results					
Revenue	-	13,285			13,285
Administrative expenses	(1,995)	(12,731)	-	-	(14,726)
(Loss)/Profit for the financial year	(1,995)	554	-		(1,441)
Share of (loss)/profit by the Group for the financial year	(998)	277	-	-	(721)



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## Notes to the Financial Statements

### 10. INTERESTS IN JOINT VENTURES (CONT'D)

(d) The summarised financial information of the joint ventures, adjusted for any differences in accounting policies, and a reconciliation to the carrying amount in the consolidated financial statements, are as follows (Cont'd):

2014	Transenergy Shipping Pte. Ltd. RM'000	FM Global Logistics (Phil.), Inc. RM'000	Transenergy Shipping Management Sdn. Bhd. RM'000	Amass Freight Middle East FZCO RM'000	Total RM'000
Assets and liabilities					
Non-current assets	12,083	-	-	-	12,083
Current assets	978	984	*	-	1,962
Current liabilities	(11,191)	-	-	-	(11,191)
Net assets	1,870	984	*	-	2,854
Proportion of the ownership of the Group	50%	50%	50%		
Share of net assets	935	492	-	-	1,427
Goodwill at acquisition	-	1,162	-	-	1,162
Carrying amount of the interests in joint ventures	935	1,654	-	-	2,589
Results					
Revenue	-	-	-	-	-
Administrative expenses	(124)	-	-	-	(124)
Loss for the financial year	(124)	-	-	-	(124)
Share of loss by the Group for the financial year	(62)	-	-	-	(62)
* Represents RM2.					

11. OTHER INVESTMENTS

	G	roup
	2015 RM'000	2014 RM'000
Non-current		
Available-for-sale financial assets		
- Unquoted shares in Malaysia	3	3
- Unquoted shares outside Malaysia	232	4,067
Total non-current other investments	235	4,070



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### 11. OTHER INVESTMENTS (CONT'D)

	Group	
	2015 RM'000	2014 RM'000
Current		
Financial assets at fair value through profit or loss		
- Unit trust quoted in Malaysia	2,002	-
- Quoted shares outside Malaysia	826	-
Total current other investments	2,828	-
Total other investments	3,063	4,070

(a) On 7 August 2014, FMG Capital & Management Sdn. Bhd. ('FMG'), a wholly-owned subsidiary of the Company, invested in a company listed on the Tokyo Stock Exchange for a total cash consideration of RM476,599.

During the current financial year, FMG recognised a fair value gain of RM349,369 in the financial statements.

(b) On 8 June 2015, FM Global Logistics (M) Sdn. Bhd. ('FMGLM'), a wholly-owned subsidiary of the Company, invested in a unit trust quoted in Malaysia for a total cash consideration of RM2,000,000.

During the current financial year, FMGLM recognised a fair value gain of RM2,396 in the financial statements.

Unit trust quoted in Malaysia, which are held by the Group are highly liquid, readily convertible to cash and are subject to insignificant risk of changes in value and hence, meet the definition to be classified as cash and cash equivalents (Note 20(e)).

(c) In the previous financial year, on 30 September 2013, FMG entered into an investment agreement with HTC Co., Ltd. ('HTC'), a company limited by shares, organised and existing under the laws of Korea for the purpose of investing in 200,000 common shares in Aventree REIT Inc. ('Aventree'), a subsidiary of HTC for a total cash consideration of Korean Won equivalent to USD1,005,441 (RM3,220,378). Subsequently, on 10 February 2015, FMG further invested 20,000 common shares in Aventree for a total cash consideration of Korean Won equivalent to USD100,500 (RM336,400).

In the previous financial year, FMG recognised a fair value gain of RM297,434 in the financial statements.

During the current financial year, FMG disposed of all the common shares in Aventree for a total cash consideration of USD1,101,191 (RM3,945,900). Such consideration had been received by the Group on 13 May 2015. The disposal has resulted in a gain of RM389,122 to the Group.

- (d) In the previous financial year, TCH Marine Pte. Ltd. ('TCH Marine'), a 51% owned subsidiary of the Company entered into an investment agreement with YKP Ocean Services Co., Ltd. ('YKP Ocean'), a company limited by shares, organised and existing under the laws of the Kingdom of Thailand for the purpose of investing in 20,000 common shares or equivalent to 20% equity interest in YKP Ocean for a total cash consideration of Thai Baht equivalent to SGD83,940 (RM213,124).
- (e) Information on financial risks of other investments is disclosed in Note 42(e) to the financial statements.
- (f) Information on the fair value hierarchy is disclosed in Note 41(d) to the financial statements.



### 12. GOODWILL ON CONSOLIDATION

2015	Balance as at 1.7.2014 RM'000	Impairment loss for the financial year RM'000	Balance as at 30.6.2015 RM'000
Goodwill on consolidation	1,659	- — As at 30.6.2015 – Accumulated impairment	1,659 Carrying amount
	RM'000	RM'000	RM'000
Goodwill on consolidation	1,876 Balance as at	(217) Impairment Ioss for the financial	1,659 Balance as at
	1.7.2013	year	30.6.2014
2014	1.7.2013 RM'000	year RM'000	
2014 Goodwill on consolidation			30.6.2014
	RM'000		30.6.2014 RM'000

(a) For the purpose of impairment testing, goodwill is allocated to the operating divisions of the Group, which represents the lowest level within the Group at which the goodwill is monitored for internal management purposes. The carrying amount of goodwill allocated to each unit is as follows:

	Gi	roup
	2015 RM'000	2014 RM'000
Logistics:		
- Malaysia	179	179
- Thailand	23	23
- Australia	4	4
Marine	1,659	1,659
Others	11	11
	1,876	1,876
Less: Impairment losses		
Logistics:		
- Malaysia	(179)	(179)
- Thailand	(23)	(23)
- Australia	(4)	(4)
Others	(11)	(11)
Goodwill on consolidation	1,659	1,659

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### 12. GOODWILL ON CONSOLIDATION (CONT'D)

- (b) As at 30 June 2015, management assessed that the recoverable amount of goodwill of the marine unit, based on value-inuse calculations, exceeded its carrying amount and hence, no impairment is required.
- (c) Value-in-use was determined by discounting the future cash flows generated from the continuing use of the cash generating unit ('CGU') and was based on the following assumptions:
  - (i) Pre-tax cash flow projections based on the most recent financial budgets covering a five (5) years period.
  - (ii) Pre-tax discount rate of 7.58% (2014: 7.80%) was applied in determining the recoverable amount of the CGU. The discount rate was estimated based on the weighted average cost of capital of the Group.
  - (iii) The anticipated annual revenue growth rate used in the cash flow budgets and plans is 5% (2014: 5%).

The management believes that no reasonably possible change in any of the above key assumptions would cause the carrying amount of the unit to materially exceed its recoverable amount.

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### 13. DEFERRED TAX

(a) The deferred tax assets and liabilities are made up of the following:

	Gi	roup
	2015 RM'000	2014 RM'000
Balance as at 1 July 2014/2013	9,111	8,880
Recognised in profit or loss (Note 33)		
- Originating and reversal of temporary differences	(67)	242
- Under/(Over) provision in prior years	145	(11)
Recognised in other comprehensive income		
- Actuarial loss on defined benefits plan	(17)	-
- Arising from revaluation of land and buildings (Note 7(a))	7,459	-
Exchange differences	(34)	-
Balance as at 30 June 2015/2014	16,597	9,111
Presented after appropriate offsetting		
Deferred tax assets, net	(565)	-
Deferred tax liabilities, net	17,162	9,111
	16,597	9,111



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# Notes to the Financial Statements

### 13. DEFERRED TAX (CONT'D)

(b) The movements of deferred tax assets and liabilities during the financial year prior to offsetting are as follows:

	G	oup
	2015 RM'000	2014 RM'000
Deferred tax assets		
Balance as at 1 July 2014/2013	-	-
Recognised in profit or loss		
- Property, plant and equipment	(9)	-
- Provision for post-employment benefits obligation	(168)	
- Unused tax losses	(371)	
Recognised in other comprehensive income		
- Actuarial loss on defined benefits plan	(17)	-
Balance as at 30 June 2015/2014	(565)	-
Deferred tax liabilities		
Balance as at 1 July 2014/2013	9,111	8,880
Recognised in profit or loss		
- Property, plant and equipment	598	437
- Unrealised loss on foreign currency transactions	(168)	(44)
- Others	162	(162)
Recognised in other comprehensive income		
- Arising from revaluation of land and buildings (Note 7(a))	7,459	-
Balance as at 30 June 2015/2014	17,162	9,111

(c) The components of deferred tax assets and liabilities as at the end of each reporting period are as follows:

	Gi	roup
	2015 RM'000	2014 RM'000
Deferred tax assets		
Property, plant and equipment	(9)	-
Provision for post-employment benefits obligation	(168)	-
Unused tax losses	(371)	-
Actuarial loss on defined benefits plan	(17)	-
	(565)	-
Deferred tax liabilities		
Property, plant and equipment	9,915	9,317
Unrealised loss on foreign currency transactions	(212)	(44)
Revaluation of land and buildings	7,459	-
Others	-	(162)
	17,162	9,111



13. DEFERRED TAX (CONT'D)

(d) The amounts of temporary differences for which no deferred tax assets have been recognised in the statements of financial position are as follows:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Unused tax losses	2,557	2,379	1,063	1,043
Unabsorbed capital allowances	6	6	-	-
Other temporary differences	(378)	67	(403)	-
	2,185	2,452	660	1,043

Deferred tax assets of the Company and its subsidiaries have not been recognised in respect of these items as it is not probable that taxable profits of the Company and its subsidiaries would be available against which the deductible temporary differences could be utilised.

The deductible temporary differences do not expire under current tax legislation.

### 14. TRADE RECEIVABLES

	Gr	roup
	2015 RM'000	2014 RM'000
Third parties	101,070	77,277
Less: Impairment losses	(1,714)	(1,215)
	99,356	76,062

 (a) Trade receivables are non-interest bearing and the normal credit terms granted by the Group ranges from 7 to 60 days (2014: 7 to 60 days) from date of invoices. They are recognised at their original invoice amounts, which represent their fair values on initial recognition.

(b) The currency exposure profiles of trade receivables are as follows:

	G	roup
	2015 RM'000	2014 RM'000
Ringgit Malaysia	83,000	62,109
US Dollar	6,020	6,165
Singapore Dollar	286	1,007
Australian Dollar	4,435	2,853
Thai Baht	1,404	1,226
Indonesian Rupiah	2,231	1,561
Vietnamese Dong	355	500
Indian Rupee	1,403	-
Others	222	641
	99,356	76,062



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## Notes to the Financial Statements

### 14. TRADE RECEIVABLES (CONT'D)

(c) The ageing analysis of trade receivables of the Group are as follows:

	Group	
	2015 RM'000	2014 RM'000
Neither past due nor impaired	73,097	59,853
Past due, not impaired		
1 to 30 days past due	14,241	10,664
31 to 60 days past due	5,441	3,413
61 to 90 days past due	1,907	1,447
91 to 120 days past due	707	676
More than 120 days	3,963	9
	26,259	16,209
Past due and impaired	1,714	1,215
	101,070	77,277

### Receivables that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group. None of the trade receivables of the Group that are neither past due nor impaired have been renegotiated during the financial year.

### Receivables that are past due but not impaired

Trade receivables that are past due but not impaired mainly arose from active corporate clients with healthy business relationship, in which the management is of the view that the amounts are recoverable based on past payment history. The trade receivables that are past due but not impaired are unsecured in nature.

### Receivables that are past due and impaired

Trade receivables of the Group that are past due and impaired at the end of each reporting period are as follows:

	Gro	ир
	Individually	impaired
	2015 RM'000	2014 RM'000
Trade receivables, gross	1,714	1,215
Less: Impairment losses	(1,714)	(1,215)
	-	-



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### 14. TRADE RECEIVABLES (CONT'D)

(d) The reconciliation of movements in the impairment losses on trade receivables are as follows:

	Group	
	2015 RM'000	2014 RM'000
At 1 July 2014/2013	1,215	1,972
Charge for the financial year (Note 32)	1,277	702
Written off	(114)	(845)
Reversal of impairment losses (Note 32)	(661)	(625)
Exchange differences	(3)	11
At 30 June 2015/2014	1,714	1,215

Trade receivables that are individually determined to be impaired at the end of each reporting period relate to those debtors that exhibit significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

(e) Information on financial risks of trade receivables is disclosed in Note 42 to the financial statements.

### 15. OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	Group		Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Other receivables and deposits				
Other receivables	2,522	2,508	9	-
Deposits	3,704	3,572	1	1
	6,226	6,080	10	1
Prepayments				
Prepayments	4,115	3,626	100	102
	10,341	9,706	110	103

(a) The currency exposure profiles of other receivables and deposits are as follows:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Ringgit Malaysia	4,385	4,401	10	1
Indonesian Rupiah	641	347	-	-
Australian Dollar	47	15	-	-
Thai Baht	146	124	-	-
Singapore Dollar	270	848	-	-
Vietnamese Dong	414	159	-	-
US Dollar	1	11	-	-
Indian Rupee	322	175	-	-
	6,226	6,080	10	1

(b) Information on financial risks of other receivables and deposits is disclosed in Note 42 to the financial statements.



### 16. AMOUNTS OWING BY/(TO) SUBSIDIARIES

#### Company

- (a) The amounts owing by/(to) subsidiaries represent advances and payments made on behalf, which are unsecured, interestfree and payable upon demand in cash and cash equivalents.
- (b) Amounts owing by/(to) subsidiaries are denominated in RM.
- (c) Information on financial risks of amounts owing by/(to) subsidiaries is disclosed in Note 42 to the financial statements.

#### 17. AMOUNT OWING BY AN ASSOCIATE

#### **Group and Company**

- (a) The amount owing by an associate represents advances and payments made on behalf, which are unsecured, interest-free and payable upon demand in cash and cash equivalents.
- (b) Amount owing by an associate is denominated in Thai Baht.
- (c) Information on financial risks of amount owing by an associate is disclosed in Note 42 to the financial statements.

### 18. AMOUNTS OWING BY/(TO) RELATED PARTIES

#### Group

- (a) The amounts owing by/(to) related parties represent trade transactions that have a credit term of 30 to 60 days (2014: 30 to 60 days) from date of invoices.
- (b) Information on financial risks of amounts owing by/(to) related parties is disclosed in Note 42 to the financial statements.
- (c) The currency exposure profiles of amounts owing by related parties are as follows:

		Group	
	2015 RM'000	2014 RM'000	
Ringgit Malaysia	640	386	
Singapore Dollar	77	692	
	717	1,078	

(d) Amounts owing to related parties are denominated in RM.

#### 19. AMOUNTS OWING BY/(TO) JOINT VENTURES

#### **Group and Company**

(a) The amounts owing by/(to) joint ventures represent trade transactions and payments made on behalf, which are unsecured, interest-free and payable upon demand in cash and cash equivalents, except for trade transactions that have a credit term of 30 to 60 days (2014: 30 to 60 days) from date of invoices.



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### 19. AMOUNTS OWING BY/(TO) JOINT VENTURES (CONT'D)

### Group and Company (Cont'd)

(b) The currency exposure profiles of amounts owing by joint ventures are as follows:

	G	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	
Singapore Dollar	97	91	97	91	
US Dollar	2,999	2,525	2,870	2,470	
	3,096	2,616	2,967	2,561	

(c) Amount owing to a joint venture is denominated in US Dollar.

(d) Information on financial risks of amounts owing by/(to) joint ventures is disclosed in Note 42 to the financial statements.

### 20. CASH AND BANK BALANCES

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Cash in hand	558	437	-	-
Cash at bank	35,296	40,159	11,350	17,821
Fixed deposits with licensed banks	3,582	4,970	-	-
	39,436	45,566	11,350	17,821

(a) The fixed deposits of the Group as at 30 June 2015 have a maturity period of 12 months (2014: 12 months).

- (b) Included in the fixed deposits with licensed banks of the Group is an amount of RM3,154,000 (2014: RM4,557,000), which has been pledged to licensed banks as securities for banking facilities granted to the Group as disclosed in Note 28 to the financial statements.
- (c) Information on financial risks of cash and bank balances is disclosed in Note 42 to the financial statements.
- (d) The currency exposure profiles of cash and bank balances are as follows:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Ringgit Malaysia	21,843	30,089	11,350	17,821
Singapore Dollar	7,472	6,830	-	-
US Dollar	6,931	5,150	-	-
Indonesian Rupiah	495	893	-	-
Thai Baht	105	27	-	-
Australian Dollar	1,554	1,627	-	-
Vietnamese Dong	507	288	-	-
Indian Rupee	325	287	-	-
Sri Lankan Rupee	104	245	-	-
Euro	100	130	-	-
	39,436	45,566	11,350	17,821



### 20. CASH AND BANK BALANCES (CONT'D)

(e) For the purpose of statements of cash flows, cash and cash equivalents comprise the following as at the end of each reporting period:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Cash and bank balances	35,854	40,596	11,350	17,821
Fixed deposits with licensed banks	3,582	4,970	-	-
-	39,436	45,566	11,350	17,821
Less:				
Bank overdrafts - secured (Note 28)	(1,226)	(1,123)	-	-
Fixed deposits placed with a licensed bank with original maturity of more than three (3) months	(428)	(413)	-	-
Fixed deposits pledged to licensed banks	(3,154)	(4,557)	-	-
Add:				
Short term fund (Note 11(b))	2,002	-	-	-
_	36,630	39,473	11,350	17,821

### 21. SHARE CAPITAL

	Group and Company			
	2015		2014	
	Number of shares '000	<b>RM'000</b>	Number of shares '000	<b>RM'000</b>
Ordinary shares of RM0.50 each:				
Authorised	250,000	125,000	250,000	125,000
Issued and fully paid:				
Balance as at 1 July 2014/2013	170,762	85,381	167,786	83,893
Issued pursuant to exercise of warrants	2,238	1,119	2,976	1,488
Balance as at 30 June 2015/2014	173,000	86,500	170,762	85,381

- (a) During the financial year, the Company increased its issued and paid-up share capital by the issuance of 2,238,164 (2014: 2,975,784) new ordinary shares of RM0.50 each for cash via the exercise of 2,238,164 (2014: 2,975,784) warrants at an exercise price of RM0.97 per warrant on the basis of one (1) new ordinary share for every one (1) warrant exercised pursuant to the Deed Poll dated 6 January 2012.
- (b) The owners of the parent are entitled to receive dividends as and when declared by the Company and are entitled to one (1) vote per ordinary share at meetings of the Company. All ordinary shares rank pari passu with regard to the residual assets of the Company.

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### 21. SHARE CAPITAL (CONT'D)

### 21.1 Warrants

On 13 January 2012, the Company issued 24,342,857 free Warrants pursuant to the Deed Poll dated 6 January 2012 ("Deed Poll") on the basis of one (1) warrant for every five (5) existing ordinary shares held. The main features of the Warrants are as follows:

- (i) Each Warrant will entitle its registered holder during the exercise period to subscribe for one (1) new ordinary share at the exercise price.
- (ii) The exercise price of each Warrant has been fixed at RM0.97.
- (iii) The expiry date of Warrants shall be on 8 January 2017, whereupon any warrant, which has not been exercised will lapse and cease thereafter to be valid for any purpose.
- (iv) The ordinary shares of RM0.50 each to be issued pursuant to the exercise of the Warrants will rank pari passu in all respect with the existing issued ordinary share of the Company.

During the current financial year, 2,238,164 (2014: 2,975,784) warrants had been exercised and the balances of warrants that remain unexercised are 13,629,151 (2014: 15,867,315) warrants.

### 22. RESERVES

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Non-distributable:				
Share premium	5,036	3,984	5,036	3,984
Exchange translation reserve	3,859	935	-	-
Revaluation reserve	23,633	-	-	-
Available-for-sale reserve	-	297	-	-
	32,528	5,216	5,036	3,984
Distributable:				
Retained earnings	88,425	77,738	15,665	14,086
	120,953	82,954	20,701	18,070

#### (a) Share premium

The premium arose from the exercise of warrants.

#### (b) Exchange translation reserve

The exchange translation reserve is used to record foreign currency exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the presentation currency of the Group. It is also used to record the exchange differences arising from monetary items which form part of the net investment of the Group in foreign operations, where the monetary item is denominated in either the functional currency of the reporting entity or the foreign operation.

#### (c) Revaluation reserve

The revaluation reserve arose from the revaluation of land and buildings (Note 7(a)).

(d) Available-for-sale reserve

This reserve arose from gains or losses of financial assets classified as available-for-sale.



### 23. HIRE PURCHASE AND LEASE LIABILITIES

	Gi	roup
	2015 RM'000	2014 RM'000
Minimum hire purchase and lease payments:		
- not later than one (1) year	1,840	1,324
- later than one (1) year but not later than five (5) years	3,616	3,636
Total minimum hire purchase and lease payments	5,456	4,960
Less: Future interest charges	(485)	(488)
Present value of hire purchase and lease payments	4,971	4,472
Repayable as follows:		
Current liabilities:		
- not later than one (1) year	1,602	1,233
Non-current liabilities:		
- later than one (1) year but not later than five (5) years	3,369	3,239
	4,971	4,472

(a) The hire purchase and lease liabilities are guaranteed by the Company.

(b) Information of financial risks of hire purchase and lease liabilities is disclosed in Note 42 to the financial statements.

(c) The currency exposure profiles of hire purchase and lease liabilities are as follows:

	G	Group	
	2015 RM'000	2014 RM'000	
Australian Dollar	398	223	
Indonesian Dollar	333	496	
Ringgit Malaysia	4,011	3,409	
Thai Baht	29	60	
Singapore Dollar	200	284	
	4,971	4,472	



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### 24. TERM LOANS

	Gi	roup
	2015 RM'000	2014 RM'000
Secured		
Term Ioan I	9,260	10,040
Term Ioan II	1,615	1,825
Term Ioan III	2,904	3,314
Term Ioan IV	2,175	2,465
Term Ioan V	1,292	1,783
Term Ioan VI	1,778	2,381
Term Ioan VII	2,452	3,023
Term Ioan VIII	1,604	2,082
Term Ioan IX	3,868	4,434
Term Ioan X	18,740	6,833
Term Ioan XVII	4,267	-
Term Ioan XVIII	2,101	-
	52,056	38,180
Unsecured		
Term Ioan XI	150	750
Term Ioan XII	520	1,000
Term Ioan XIII	49	600
Term Ioan XIV	49	605
Term Ioan XV	-	514
Term Ioan XVI	-	550
	768	4,019
Total term loans	52,824	42,199
Term loans are repayable as follows:		
Current liabilities:		
- not later than one (1) year	9,442	9,528
Non-current liabilities:		
- later than one (1) year but not later than two (2) years	8,722	9,389
later than two (2) years but not later than five (5) years	16,810	12,480
- later than five (5) years	17,850	10,802
	43,382	32,671
	52,824	42,199

(a) Term Ioan I is repayable by 178 monthly instalments of RM65,000 plus one final instalment of RM30,000 and bears interest at 1.00% (2014: 1.00%) per annum above the effective cost of fund of the bank.

Term loan II is repayable by 113 monthly instalments of RM17,500 plus one final instalment of RM22,500 and bears interest at 1.00% (2014: 1.00%) per annum above the effective cost of fund of the bank.

The term loans I and II are secured by way of a charge over long term leasehold land and building of a subsidiary as disclosed in Note 7 to the financial statements and are guaranteed by the Company.



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### Notes to the Financial Statements 30 June 2015

### 24. TERM LOANS (CONT'D)

(b) Term loan III is repayable by 119 monthly instalments of RM34,167 plus one final instalment of RM34,127 and bears interest at 1.50% (2014: 1.50%) per annum above the effective cost of fund of the bank.

Term loan IV is repayable by 119 monthly instalments of RM24,167 plus one final instalment of RM24,127 and bears interest at 1.50% (2014: 1.50%) per annum above the effective cost of fund of the bank.

The term loans III and IV are secured by way of a charge over long term leasehold land and building of a subsidiary as disclosed in Note 7 to the financial statements and are guaranteed by the Company.

(C) Term loan V is repayable by 48 monthly instalments of SGD22,436, which is equivalent to RM62,035 and bears interest at 5.75% (2014: 5.75%) per annum.

The term loan V is secured by way of a first mortgage over the tugboat as disclosed in Note 7 to the financial statements and is guaranteed by one of the Directors of a subsidiary.

Term loan VI is repayable by 48 monthly instalments of SGD28,419, which is equivalent to RM78,579 and bears interest at (d) 5.75% (2014: 5.75%) per annum.

The term loan VI is secured by way of a first mortgage over the barge as disclosed in Note 7 to the financial statements and is guaranteed by one of the Directors of a subsidiary.

(e) Term loans VII and VIII are repayable by 48 monthly instalments of SGD25,333 and SGD20,000 respectively, which are equivalent to RM70,046 and RM55,300 respectively and bear interest at 1.50% (2014: 1.50%) per annum above the effective cost of fund of the bank.

The term loans VII and VIII are secured by way of mortgage over a barge and a tugboat respectively as disclosed in Note 7 to the financial statements and are guaranteed by one of the Directors of a subsidiary.

Term loan IX is repayable by 96 monthly instalments of RM47,100 plus one final instalment of RM53,500 and bears interest (f) at 1.00% (2014: 1.00%) per annum above the effective cost of fund of the bank.

Term Ioan X is repayable by 111 (2014: 108) monthly instalments of RM180,000 (2014: RM185,000) plus one final instalment of RM20,000 (2014: RM205,000) and bears interest at 1.00% (2014: 1.00%) per annum above the effective cost of fund of the bank.

The term loans IX and X are secured by way of a charge over long term leasehold land and building of a subsidiary as disclosed in Note 7 to the financial statements and are guaranteed by the Company.

Term Ioan XVII is repayable by 89 monthly instalments of RM48,400 plus one final instalment of RM56,280 and bears interest (a) at 1.00% per annum above the effective cost of fund of the bank.

The term loan XVII is secured by way of a charge over long term leasehold land and building of a subsidiary as disclosed in Note 7 to the financial statements and is guaranteed by the Company.

Term Ioan XVIII is repayable by 48 monthly instalments of SGD20,000, which is equivalent to RM55,300 and bears interest (h) at 4.36% per annum above the effective cost of fund of the bank.

The term loan XVIII is secured by way of mortgage over a tugboat as disclosed in Note 7 to the financial statements and is guaranteed by one of the Directors of a subsidiary.

Term Ioan XI is repayable by 60 monthly instalments of RM50,000 and bears interest at a 1.50% (2014: 1.50%) per annum (i) above the effective cost of fund of the bank.

The term loan XI is guaranteed by the Company.



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## Notes to the Financial Statements

24. TERM LOANS (CONT'D)

(j) Term Ioan XII is repayable by 60 monthly instalments of RM40,000 and bears interest at a flat rate of 5.93% (2014: 5.93%) per annum.

The term Ioan XII is guaranteed by the Company.

(k) Term Ioan XIII is repayable by 60 monthly instalments of RM47,534 and bears interest at a flat rate of 5.31% (2014: 5.31%) per annum.

The term Ioan XIII is guaranteed by the Company.

(I) Term Ioan XIV is repayable by 60 monthly instalments of RM48,100 and bears interest at a flat rate of 5.80% (2014: 5.80%) per annum.

The term loan XIV is guaranteed by the Company.

(m) Term loans XV and XVI were fully settled during the current financial year.

The term loans XV and XVI were guaranteed by the Company.

- (n) Information on financial risks of term loans and their remaining maturity is disclosed in Note 42 to the financial statements.
- (o) The currency exposure profiles of term loans are as follows:

	G	Group	
	2015 RM'000	2014 RM'000	
- Ringgit Malaysia	43,597	32,930	
Singapore Dollar	9,227	9,269	
	52,824	42,199	

### 25. POST-EMPLOYMENT BENEFITS OBLIGATION

During the current financial year, PT. FM Global Logistics ('PTFM'), a subsidiary of FM Global Logistics Ventures Sdn. Bhd. ('FMGLV'), operates a funded defined benefits plan for its employees. The employee benefits scheme was valued by an independent qualified actuary using the projected unit credit method.

PTFM provides its employees with the retirement, disability, death and voluntarily resignation benefits. PTFM has separate assets to fund these benefits through Saving Plan from an insurance company, PT Asuransi Jiwa Manulife Indonesia. The figures presented in the financial statements cover the potential excess of benefits stipulated under Labor Law in Indonesia over the balance in the Saving Plan.

(a) The amount recognised in the statements of financial position is analysed as follows:

	G	Group	
	2015 RM'000	2014 RM'000	
Present value of funded defined benefits obligation	956	-	
Fair value of plan asset	(222)	-	
	734	-	



#### 25. POST-EMPLOYMENT BENEFITS OBLIGATION (CONT'D)

(b) The following table sets out the reconciliation of defined benefits plan:

	Group	
	2015 RM'000	2014 RM'000
Balance as at 1 July 2014/2013	-	-
Current service cost	577	-
Net interest cost	83	-
Included in profit or loss (Note 35)	660	-
Re-measurements		
Actuarial losses from:		
- Effect on changes in actuarial assumptions	(42)	-
- Experience adjustments	110	-
Included in other comprehensive income	68	-
Exchange differences	12	-
Benefits paid	(6)	-
Balance as at 30 June 2015/2014	734	-

(c) Movements in the present value of the defined benefits obligation in the current year are as follows:

	Group
	2015
	RM'000
Opening defined benefits obligation	-
Current service cost	782
Net interest cost	103
Re-measurement gains/(losses):	
- Actuarial gains and losses on obligation	129
- Actuarial gains and losses on benefits payments	(19)
- Actuarial gains and losses on changes in actuarial assumptions	(49)
Benefits paid	(6)
Foreign currencies translation	16
Closing defined benefits obligation	956



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#### 25. POST-EMPLOYMENT BENEFITS OBLIGATION (CONT'D)

(d) Movements in the fair value of the plan asset in the current year are as follows:

	Group 2015
	RM'000
Opening fair value of plan asset	-
Expected return on plan asset	35
Contributions by the employer	190
Re-measurement (losses)/gains:	
- Return on plan asset	(7)
- Foreign currencies translation	4
Closing fair value of plan asset	222

(e) The principal actuarial assumptions used in respect of the funded defined benefits plan of the Group are as follows:

	2015
	%
Discount rate	8.5
Expected return on plan asset	8.5
Expected rate of wage increase	10.0

(f) The employee benefits of the Group are exposed to changes in discount rate, expected return on plan asset and expected rate of salary. However, the volatility of these changes is considered low, and hence, sensitivity analysis for employee benefits is not presented.

#### 26. TRADE PAYABLES

- (a) Trade payables are non-interest bearing and the normal trade credit terms granted to the Group range from 7 to 90 days (2014: 7 to 90 days) from date of invoices.
- (b) Information on financial risks of trade payables is disclosed in Note 42 to the financial statements.
- (c) The currency exposure profiles of trade payables are as follows:

	Group		
	2015 RM'000	2014 RM'000	
Ringgit Malaysia	21,381	18,604	
US Dollar	5,921	5,049	
Australian Dollar	1,793	2,109	
Singapore Dollar	983	447	
Thai Baht	538	569	
Indonesian Rupiah	592	255	
Euro	220	124	
British Pound	181	11	
Hong Kong Dollar	24	10	
Vietnamese Dong	430	517	
Others	2	175	
	32,065	27,870	



27. OTHER PAYABLES AND ACCRUALS

	(	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000	
Other payables	4,879	2,512	-	-	
Accruals	10,652	10,408	482	501	
	15,531	12,920	482	501	

(a) Information on financial risks of other payables and accruals is disclosed in Note 42 to the financial statements.

(b) The currency exposure profiles of other payables and accruals are as follows:

	Group		Cor	npany
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Ringgit Malaysia	12,020	10,845	482	501
Australian Dollar	1,166	948	-	-
Singapore Dollar	353	213	-	-
Indonesian Rupiah	996	352	-	-
Thai Baht	318	326	-	-
Vietnamese Dong	219	128	-	-
Indian Rupee	420	108	-	-
Sri Lankan Rupee	39	-	-	-
	15,531	12,920	482	501

#### 28. BANK OVERDRAFTS - SECURED

- (a) The bank overdrafts of the Group are secured by way of:
  - (i) fixed deposits with licensed banks of the Group (Note 20);
  - (ii) long term leasehold land and buildings of the Group (Note 7); and
  - (iii) fixed and floating charge over the assets of subsidiaries.
- (b) The bank overdrafts are guaranteed by the Company.
- (c) Information on financial risks of bank overdrafts secured is disclosed in Note 42 to the financial statements.
- (d) All bank overdrafts are denominated in RM.



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#### 29. ACQUISITION OF ADDITIONAL INTERESTS IN A SUBSIDIARY

On 1 April 2015, FM Global Logistics Ventures Sdn. Bhd. ('FMGLV'), a wholly-owned subsidiary of the Company increased its shareholding in its subsidiary, FM Global Logistics Co., Ltd. ('FMGLT'), from 49% to 100% for a cash consideration of RM265,712.

Details of net liabilities acquired are as follows:

	Group RM'000
Carrying amounts of net identifiable assets, liabilities and	
contingent liabilities, if any, of FMGLT as at the date of acquisition	(1,086)
Less: Carrying amounts of 49% equity interest held previously as a subsidiary	532
Identifiable net liabilities acquired at 49%	(554)
Excess of cost arising from additional interests acquired over the interest in the carrying amounts of the identifiable assets, liabilities and contingent liabilities, if any	820
Purchase consideration settled in cash	266

#### 30. REVENUE

	G	Group		npany
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Services rendered	420,271	403,301	-	-
Dividend income	-	-	10,217	12,194
Management fees		-	3,296	3,328
	420,271	403,301	13,513	15,522

#### 31. FINANCE COSTS

	G	Group		npany
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Interest expense on:				
- bank overdrafts	2	7	-	-
- hire purchase and lease liabilities	290	296	-	-
- term loans	2,695	1,813	-	-
- revolving credits	-	6	-	-
	2,987	2,122	-	-



32. PROFIT BEFORE TAX

		G	roup	Co	mpany
	Note	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Profit before tax is arrived at after charging:					
Auditors' remuneration:					
- statutory audit:					
- current year		257	230	52	50
- over provision in prior year		(1)	-	-	-
- non-statutory:					
- current year		28	32	28	32
- under provision in prior year		1	-	1	-
Bad debts written off		319	181	-	-
Depreciation of property, plant and equipmen	t 7	13,543	11,229	-	-
Directors' remunerations:					
- Fees:					
- payable by the Company		418	300	418	300
- payable by the subsidiaries		224	99	-	-
- Other emoluments:					
- paid by the Company		37	35	37	35
- paid by the subsidiaries		6,773	6,822	-	-
Impairment losses on:					
- trade receivables	14	1,277	702	-	-
- investment in a subsidiary	8	-	-	-	300
- property, plant and equipment	7	69	-	-	-
Interest expense	31	2,987	2,122	-	-
Property, plant and equipment written off	7	42	116	-	-
Rental of hostel		40	40	-	-
Rental of office equipment		25	22	-	-
Rental of premises		1,659	1,607	-	-
Rental of warehouses		6,166	5,911	-	-
Unrealised loss on foreign currency					
transactions		593	381	-	-



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#### 32. PROFIT BEFORE TAX (CONT'D)

	Note	Group		Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
And crediting:					
Bad debts recovered		2	7	-	-
Fair value gain on other investments		351	-	-	-
Gain on disposal of:					
- property, plant and equipment		134	1,972	-	-
- other investment	11	389	-	-	-
Gain on foreign currency transactions:					
- realised		1,208	707	-	29
- unrealised		-	-	403	-
Gross dividends from:					
- subsidiaries		-	-	10,217	12,194
- other investments		6	-	-	-
Interest income received from:					
- fixed deposits and repo		336	295	211	158
- current and savings accounts		27	44	4	24
- a trade receivable		4	-	-	-
Management fees received from subsidiaries		-	-	3,296	3,328
Rental income from:					
- third parties		888	773	-	-
- an associate		154	296	-	-
Reversal of impairment losses on trade					
receivables	14	661	625	-	-

#### 33. TAX EXPENSE

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Current tax expense based on profit for the financial year	4,150	4,788	_	-
Deferred tax (Note 13)	(67)	242	-	-
	4,083	5,030		-
Under/(Over) provision in prior years:				
- income tax	27	244	19	253
- deferred tax (Note 13)	145	(11)	-	-
	172	233	19	253
	4,255	5,263	19	253



33. TAX EXPENSE (CONT'D)

- (a) The Malaysian income tax is calculated at the statutory tax rate of twenty-five percent (25%) (2014: twenty-five percent (25%)) of the estimated taxable profit for the fiscal year.
- (b) Tax expenses for other taxation authorities are calculated at the rates prevailing in those respective jurisdictions.
- (c) The numerical reconciliation between the effective tax rate and the applicable tax rate of the Group and of the Company is as follows:

	Gro	pup	Company	
	<b>2015</b> %	<b>2014</b> %	<b>2015</b> %	<b>2014</b> %
Tax at Malaysian statutory tax rate	25.00	25.00	25.00	25.00
Tax effects in respect of:				
Non-allowable expenses	4.90	3.43	1.05	1.65
Non-taxable income	(0.60)	(2.22)	(25.11)	(26.49)
Movements in deferred tax assets not recognised	(0.25)	0.61	(0.94)	-
Utilisation of previously unrecognised tax losses	(0.03)	(0.07)		(0.16)
Reduction in deferred taxes as a result of reduction in statutory tax rate	(1.61)	-	-	-
Lower tax rate in foreign jurisdiction	(3.32)	(2.56)	-	-
Investment tax incentive	(7.06)	(6.63)	-	-
Tax exempt income	(0.19)	(1.24)	-	-
	16.84	16.32	-	-
Under/(Over) provision in prior years:				
- income tax	0.11	0.79	0.19	2.20
- deferred tax	0.60	(0.04)	-	-
Effective tax rate	17.55	17.07	0.19	2.20

(d) Tax savings of the Group and of the Company are as follows:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Arising from utilisation of previously unrecognised tax losses	7	23	-	19

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#### 33. TAX EXPENSE (CONT'D)

(e) Tax on each component of other comprehensive income is as follows:

	Group					
		2015				
	Before tax RM'000	Tax effect RM'000	After tax RM'000	Before tax RM'000	Tax effect RM'000	After tax RM'000
Items that may be reclassified subsequently to profit or loss						
Actuarial loss on defined benefits plan (Note 25)	(68)	17	(51)	-	-	-
Fair value gain on available-for-sale financial asset	-	-	-	297	-	297
Foreign currency translations	4,069	-	4,069	13	-	13
Reclassification adjustment on disposal of available-for-sale financial asset	(297)		(297)	-	-	-
	3,704	17	3,721	310	-	310
Item that will not be reclassified subsequently to profit or loss						
Revaluation surplus on land and buildings	31,092	(7,459)	23,633	-	-	-

#### 34. DIVIDENDS

	Group and Company			
	20	015	2014	
	Gross dividend per share sen	Amount of dividend net of tax RM'000	Gross dividend per share sen	Amount of dividend net of tax RM'000
In respect of the financial year ended 30 June 2014 - Final single tier dividend	3.5	5,978	3.0	5,118
In respect of the financial year ended 30 June 2015 - Interim single tier dividend	1.5	2,595	1.5	2,562
	5.0	8,573	4.5	7,680

A final single tier dividend in respect of the financial year ended 30 June 2015 of 3.5 sen per ordinary share has been proposed by the Directors after the reporting period for members' approval at the forthcoming Annual General Meeting. The financial statements for the current financial year do not reflect this proposed dividend. This dividend, if approved by members, would be accounted for as an appropriation of retained earnings in the financial year ending 30 June 2016.



**35. EMPLOYEE BENEFITS** 

	Group		Cor	npany
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Salaries, wages and bonuses	44,430	42,509	37	35
Contributions to defined contribution plans	4,549	4,384	-	-
Social security contributions	430	392	-	-
Defined benefits plan (Note 25)	660	-	-	-
Other benefits	2,193	1,714	-	-
	52,262	48,999	37	35

Included in the employee benefits of the Group and of the Company is Directors' remunerations amounting to RM6,810,000 (2014: RM6,857,000) and RM37,000 (2014: RM35,000) respectively.

#### 36. EARNINGS PER SHARE

#### (a) Basic

Basic earnings per ordinary share for the financial year is calculated by dividing the profit for the financial year attributable to equity holders of the parent by the weighted average number of ordinary shares outstanding during the financial year.

	Group	
	2015 '000	2014 '000
Profit attributable to equity holders of the parent (RM)	20,105	24,006
Weighted average number of ordinary shares in issue (unit)	170,762	167,786
Effect of exercise of warrants	377	2,624
Adjusted weighted average number of ordinary shares applicable to basic earnings per ordinary share	171,139	170,410
Basic earnings per ordinary share (sen)	11.75	14.09

Diluted (b)

> Diluted earnings per ordinary share for the financial year is calculated by dividing the profit for the financial year attributable to equity holders of the parent by the weighted average number of ordinary shares outstanding during the financial year adjusted for the effects of dilutive potential ordinary shares.

	G	Group	
	2015 '000	2014 '000	
Profit attributable to equity holders of the parent (RM)	20,105	24,006	
Weighted average number of ordinary shares in issue applicable to basic earnings per ordinary share (unit)	171,139	170,410	
Effect of dilution in exercise of warrants	5,506	6,530	
Adjusted weighted average number of ordinary shares applicable to diluted earnings per ordinary share	176,645	176,940	
Diluted earnings per ordinary share (sen)	11.38	13.57	



30 June 2015

#### 37. RELATED PARTY DISCLOSURES

(a) Identities of related parties

Parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group and the party are subject to common control or common significant influence. Related parties may be individuals or other parties.

The Company has controlling related party relationship with its direct and indirect subsidiaries.

The relationships and identities between the Group and its other related parties are as follows:

Related parties	Relationships
FM Forwarding Sdn. Bhd.	Related by a common director, namely Chew Chong Keat
Advance Logistics Sdn. Bhd.	Related by control of key management personnel
Poo Hua Pte. Ltd.	Related by a common director of a subsidiary, namely Tay Nguang Yeow Andrew
1 <sup>st</sup> Cornerstone Investment Pte. Ltd.	Related by a common director of a subsidiary, namely Tay Nguang Yeow Andrew
FM Distribution Sdn. Bhd.	An associate of a subsidiary, namely FM Global Logistics (M) Sdn. Bhd.
FM Global Logistics (Phil.), Inc.	A joint venture of a subsidiary, namely FM Global Logistics Ventures Sdn. Bhd.

(b) In addition to the transactions and balances detailed elsewhere in the financial statements, the Group and the Company had the following transactions with related parties during the financial year:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Freight charges received/receivable from:				
- FM Global Logistics (Phil.), Inc.	444	-	-	-
- 1 <sup>st</sup> Cornerstone Investment Pte. Ltd.	1,889	3,040	-	-
Freight charges paid/payable to:				
- FM Forwarding Sdn. Bhd.	3,336	3,944	-	-
- Advance Logistics Sdn. Bhd.	2,683	3,715	-	-
- FM Global Logistics (Phil.), Inc.	223	-		-
Rental income received/receivable from:				
- FM Distribution Sdn. Bhd.	154	296	-	-
Warehouse services received/receivable from:				
- FM Distribution Sdn. Bhd.	9	9	-	-



#### 37. RELATED PARTY DISCLOSURES (CONT'D)

(b) In addition to the transactions and balances detailed elsewhere in the financial statements, the Group and the Company had the following transactions with related parties during the financial year (Cont'd):

	Group		Cor	npany
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Dividend paid/payable to a Director of a subsidiary	200	70	-	-
Administrative expenses paid/payable to a subsidiary	-	-	2,400	2,400
Gross dividends received from subsidiaries	-	-	10,217	12,194
Management fees received from subsidiaries	-	-	3,296	3,328

The related party transactions described above were carried out on terms and conditions not materially different from those obtainable from transactions with unrelated parties.

(c) Compensation of key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the entity, directly and indirectly, including any Director (whether executive or otherwise) of the Group and the Company.

The remunerations of Directors and other key management personnel during the financial year were as follows:

	Group		Company	
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Short term employee benefits	6,092	5,976	37	35
Contributions to defined contribution plans	718	881	-	-
	6,810	6,857	37	35

#### 38. COMMITMENTS

- (a) Operating lease commitments
  - (i) The Group as lessee

The Group had entered into non-cancellable lease agreements resulting in future rental commitments which can, subject to certain terms in the agreements, be revised annually based on prevailing market rates.

#### 38. COMMITMENTS (Cont'd)

- (a) Operating lease commitments (Cont'd)
  - (i) The Group as lessee (Cont'd)

The lease terms do not contain restrictions on the activities of the Group concerning dividends or additional debt. The Group has aggregate future minimum lease commitment as at the end of each reporting period as follows:

	Gi	roup
	2015 RM'000	<b>2014</b> <b>RM'000</b> 4,372
Not later than one (1) year	4,999	4,372
Later than one (1) year but not later than five (5) years	1,423	2,597
	6,422	6,969

The currency exposure profiles of operating lease commitments - the Group as lessee are as follows:

	G	roup
	2015 RM'000	2014 RM'000
Ringgit Malaysia	5,689	5,621
Singapore Dollar	117	42
Thai Baht	319	203
Vietnamese Dong	94	250
Indonesian Rupiah	203	217
Australian Dollar	-	636
	6,422	6,969

#### (ii) The Group as lessor

The Group has entered into non-cancellable lease arrangements on properties for terms of between one (1) to three (3) years and renewable at the end of the lease period.

The Group has aggregate future minimum lease receivables as at the end of each reporting period as follows:

	G	roup
	2015 RM'000	2014 RM'000
Not later than one (1) year	1,066	884
Later than one (1) year but not later than five (5) years	367	1,389
	1,433	2,273

#### (b) Capital commitments

G	roup
2015	2014
<b>RM'000</b>	<b>RM'000</b>

- contracted but not provided for	6,899	16,512



#### **39. CONTINGENT LIABILITIES - UNSECURED**

	Cor	mpany
	2015 RM'000	2014 RM'000
Corporate guarantee given to financial institutions for credit facilities granted to		
subsidiaries, limit up to RM106,147,000 (2014: RM116,817,000)	53,160	39,652

The Directors are of the view that the likelihood of the financial institutions calling upon the corporate guarantees is remote. Accordingly, the fair values of the above corporate guarantees given to the subsidiaries for banking facilities are negligible.

#### 40. OPERATING SEGMENTS

The Company and its subsidiaries are principally engaged in the freight and forwarding industry. The Group has arrived at eight (8) (2014: seven (7)) reportable segments that are organised and managed separately according to the nature of services that is either logistics or marine, which requires different business and marketing strategies.

The reportable segments are Malaysia, Australia, Indonesia, Thailand, Vietnam, India, Sri Lanka and Singapore, which involved in two separate natures of services summarised as below:

(a) Logistics

There are seven (7) (2014: six (6)) reportable segments involved in provision of integrated freight and logistics services such as sea freight, air freight, rail freight, land freight, warehouse and distribution, haulage and other freight services, which are operated by companies in Malaysia, Australia, Indonesia, Thailand, Vietnam, India and Sri Lanka.

(b) Marine

There is one (1) (2014: one (1)) reportable segment engaged as charterers and operators of barges and tugboats, which is operated by a company in Singapore.

Other operating segments comprise operations related to investment holdings and provision of management services, provision of IT application solutions and support services.

The accounting policies of operating segments are the same as those described in the summary of significant accounting policies.

The Group evaluates operating segments' performance on the basis of profit or loss from operations before tax not including nonrecurring losses such as goodwill impairment.

Inter-segment revenue is priced along the same lines as sales to external customers and is eliminated in the consolidated financial statements. These policies have been applied consistently throughout the current and previous financial years.

Segment assets exclude current tax assets and deferred tax assets.

Segment liabilities exclude current tax liabilities and deferred tax liabilities. Details are provided in the reconciliation from segment assets and liabilities to the statements of financial position of the Group.

40. OPERATING SEGMENTS (CONT'D)

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				l odistice —				4 Marine +	Other		
2015	Malaysia RM'000	Australia RM'000	Indonesia RM'000	Thailand RM'000	Vietnam RM'000	India RM'000	Sri Lanka RM'000	Singapore RM'000	segments RM'000	Eliminations RM'000	Total RM'000
Revenue Total revenue Inter-segment revenue	317,948 (3,099)	33,368 (311)	21,794 (1,424)	10,935 (1,087)	11,624 (346)	9,017 (194)	1,980 (21)	19,636 -	10,886 (10,435)	(16,917) 16,917	420,271 -
Revenue from external customers	314,849	33,057	20,370	9,848	11,278	8,823	1,959	19,636	451		420,271
Finance costs	(2,400)	(26)	(51)	(4)				(570)		64	(2,987)
Share of profit/(loss) of associates	16								(1)		15
Share of loss of joint ventures						I.			(721)		(721)
Segment profit/(loss) before income tax	18,667	2,275	20	(525)	286	(387)	(180)	69	14,444	(10,425)	24,244
Investments in associates Interests in joint ventures Other investments	418 - 2,005							232	2,896 2,386 826		3,314 2,386 3,063
Additions to non-current assets other than financial instruments	26,377	315	6	ດ	49	45	56	2,914	281		30,136
Segment assets	299,784	7,609	7,765	2,167	2,725	2,165	495	38,085	59,290	(68,951)	351,134
Segment liabilities	162,657	3,488	4,416	4,024	2,132	1,854	417	12,558	15,046	(96,449)	110,143

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40. OPERATING SEGMENTS (CONT'D)

				Logistics				▲ Marine →	Other operating	:	
	Malaysia RM'000	Australia RM'000	Indonesia RM'000	Thailand RM'000	Vietnam RM'000	India RM'000	Sri Lanka RM'000	Singapore RM'000	segments RM'000	Eliminations RM'000	Total RM'000
Other material non-cash items											
	308	1	1	1	N	6			1		319
Depreciation of property, plant and equipment	10,318	74	209	76	58	83	13	2,619	153		13,543
(Gain)/Loss on disposal of: - property, plant and equipment	(100)	(45)	÷								(134)
	(389)	•	•	•	•	•	1			1	(389)
Impairment losses on trade receivables	994	131		16	84	52					1,277
roperty, plant and equipment written off	26	8						8			42
			660	•	•	1	•		1	1	660
Reversal of impairment losses on trade receivables	(207)	(66)	(52)		(3)						(661)



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# Notes to the Financial Statements

# 40. OPERATING SEGMENTS (CONT'D)

			- Dorietioe	tice			4 Marine 4	Other		
2014	Malaysia RM'000	Australia RM'000	Indonesia RM'000	Thailand RM'000	Vietnam RM'000	India RM'000	Singapore RM'000	segments RM'000	Eliminations RM'000	Total RM'000
Revenue Total revenue Inter-segment revenue	317,414 (1,363)	29,612 (217)	22,830 (589)	8,348 (1,014)	7,784 (213)	3,607 (130)	17,182 -	20,066 (20,016)	(23,542) 23,542	403,301 -
Revenue from external customers	316,051	29,395	22,241	7,334	7,571	3,477	17,182	50		403,301
Finance costs	(1,640)	(22)	(61)	(5)		ı.	(544)		150	(2,122)
Share of profit/(loss) of associates Share of loss of a joint venture	12	1 1		1 1	1 1	1 1	1 1	(103) (62)	1 1	(91) (62)
Segment profit/(loss) before income tax	26,151	1,419	1,290	(886)	235	(851)	1,416	14,140	(12,087)	30,827
Investments in associates Interests in joint ventures Other investments	329 3	1 1 1					213	2,896 2,589 3,854		3,225 2,589 4,070
Additions to non-current assets other than financial instruments	21,060	67	322	213	75	160	7,935	156	ı	29,988
Segment assets	226,381	5,833	6,807	1,879	2,014	1,380	36,905	56,595	(53,007)	284,787
Segment liabilities	126,073	3,454	3,433	3,149	1,716	720	13,532	19,699	(80,565)	91,211

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				SIICS				operating		
2014 (Cont'd)	Malaysia RM'000	Australia RM'000	Australia Indonesia RM'000 RM'000	Thailand RM'000	Vietnam RM'000	India RM'000	Singapore RM'000	segments RM'000	Eliminations RM'000	Total RM'000
Other material non-cash items										
Bad debts written off	15	166	1	ı	I	T	I	I	I	181
Depreciation of property, plant and equipment	8,741	78	181	87	41	53	1,899	149		11,229
(Gain)/Loss on disposal of property, plant and equipment	(215)		-		1		(1,758)			(1,972)
Impairment losses on trade receivables	493	172	33		0	I	I	I		702
Property, plant and equipment written off	112	CV	1		1	1	I	2	'	116
Reversal of impairment losses on trade receivables	(603)	(21)	1		(1)		I	I	ı	(625)

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Other



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#### 40. OPERATING SEGMENTS (CONT'D)

Reconciliations of reportable segment revenues, profit or loss, assets and liabilities to the corresponding amounts of the Group are as follows:

	2015 RM'000	2014 RM'000
Profit for the financial year		
Total profit or loss for reportable segments	24,244	30,827
Tax expense	(4,255)	(5,263)
Profit for the financial year of the Group per consolidated statement of profit or loss and other comprehensive income	19,989	25,564
Assets		
Total assets for reportable segments	351,134	284,787
Deferred tax assets	565	-
Current tax assets	727	927
Assets of the Group per consolidated statement of financial position	352,426	285,714
Liabilities		
Total liabilities for reportable segments	110,143	91,211
Current tax liabilities	1,325	2,090
Deferred tax liabilities	17,162	9,111
Liabilities of the Group per consolidated statement of financial position	128,630	102,412

Major customers

The Group does not have any major customers with revenue equal to or more than ten percent (10%) of the revenue of the Group.

#### 41. FINANCIAL INSTRUMENTS

#### (a) Capital management

The primary objective of the capital management of the Group is to ensure that the Group would be able to continue as going concern whilst maximising return to shareholders through the optimisation of the debt and equity ratios. The overall strategy of the Group remains unchanged from that in financial year ended 30 June 2014.

The Group manages its capital structure and makes adjustments to it in response to changes in economic conditions. In order to maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the financial years ended 30 June 2015 and 30 June 2014.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Group includes within net debt, loans and borrowings, trade and other payables, less cash and bank balances. Capital represents equity attributable to the owners of the parent.



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#### 41. FINANCIAL INSTRUMENTS (CONT'D)

(a) Capital management (Cont'd)

	Gi	oup	Con	npany
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Trade payables	32,065	27,870	-	-
Other payables and accruals	15,531	12,920	482	501
Amounts owing to subsidiaries	-	-	2,992	6,770
Amounts owing to related parties	131	34	-	-
Amount owing to a joint venture	66	31	-	-
Hire purchase and lease liabilities	4,971	4,472	-	-
Term loans	52,824	42,199	-	-
Bank overdrafts - secured	1,226	1,123	-	-
Dividend payable	2,595	2,562	2,595	2,562
Post-employment benefits obligation	734	-	-	-
Total liabilities	110,143	91,211	6,069	9,833
Less: Cash and bank balances	(39,436)	(45,566)	(11,350)	(17,821)
Net debt/(cash)	70,707	45,645	(5,281)	(7,988)
Total capital	223,796	183,302	107,201	103,451
Net debt/(cash)	70,707	45,645	(5,281)	(7,988)
Total	294,503	228,947	101,920	95,463
Gearing ratio	24%	20%	-	-

Pursuant to the requirements of Practice Note No. 17/2005 of the Bursa Malaysia Securities Berhad, the Group is required to maintain a consolidated shareholders' equity of not less than or equals to twenty-five percent (25%) of the issued and paid-up capital and such shareholders' equity is not less than RM40.0 million. The Group has complied with this requirement for the financial year ended 30 June 2015.

The Group is not subject to any other externally imposed capital requirements.

(b) Categories of financial instruments

Group	Loans and receivables RM'000	Available- for-sale RM'000	Fair value through profit or loss RM'000	Total RM'000
2015				
Financial assets				
Other investments	-	235	2,828	3,063
Trade receivables	99,356	-	-	99,356
Other receivables and deposits	6,226	-	-	6,226
Amount owing by an associate	257	-	-	257
Amounts owing by related parties	717	-	-	717
Amounts owing by joint ventures	3,096	-	-	3,096
Cash and bank balances	39,436	-	-	39,436
	149,088	235	2,828	152,151



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#### 41. FINANCIAL INSTRUMENTS (CONT'D)

#### (b) Categories of financial instruments (Cont'd)

Group	Other financial liabilities RM'000	Total RM'000
2015		
Financial liabilities		
Trade payables	32,065	32,065
Other payables and accruals	15,531	15,531
Amounts owing to related parties	131	131
Amount owing to a joint venture	66	66
Hire purchase and lease liabilities	4,971	4,97
Term loans	52,824	52,824
Bank overdrafts - secured	1,226	1,226
Dividend payable	2,595	2,595
	109,409	109,409
	Loans and receivables	Tota
Company	RM'000	RM'000
2015		
Financial assets		
Other receivables and deposits	10	10
Amounts owing by subsidiaries	23,474	23,474
Amount owing by an associate	257	257
Amounts owing by joint ventures	2,967	2,967
Cash and bank balances	11,350	11,350
	38,058	38,058
	Other	
	financial	
	liabilities	Tota
	RM'000	RM'000
Financial liabilities		
Other payables and accruals	482	
Other payables and accruals Amounts owing to subsidiaries	2,992	482 2,992
Other payables and accruals		



41. FINANCIAL INSTRUMENTS (CONT'D)

#### (b) Categories of financial instruments (Cont'd)

Group	Loans and receivables RM'000	Available- for-sale RM'000	Total RM'000
2014			
Financial assets			
Other investments	-	4,070	4,070
Trade receivables	76,062	-	76,062
Other receivables and deposits	6,080	-	6,080
Amount owing by an associate	260	-	260
Amounts owing by related parties	1,078	-	1,078
Amounts owing by joint ventures	2,616	-	2,616
Cash and bank balances	45,566	-	45,566
	131,662	4,070	135, <b>732</b>

	Other financial liabilities RM'000	Total RM'000
Financial liabilities		
Trade payables	27,870	27,870
Other payables and accruals	12,920	12,920
Amounts owing to related parties	34	34
Amount owing to a joint venture	31	31
Hire purchase and lease liabilities	4,472	4,472
Term loans	42,199	42,199
Bank overdrafts - secured	1,123	1,123
Dividend payable	2,562	2,562
	91,211	91,211

	Loans and	
	receivables	Total
Company	RM'000	<b>RM'000</b>
2014		

#### **Financial assets**

Other receivables and deposits	1	1
Amounts owing by subsidiaries	17,427	17,427
Amount owing by an associate	260	260
Amounts owing by joint ventures	2,561	2,561
Cash and bank balances	17,821	17,821
	38,070	38,070



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#### 41. FINANCIAL INSTRUMENTS (CONT'D)

#### (b) Categories of financial instruments (Cont'd)

2014		
Company	RM'000	RM'000
	liabilities	Total
	financial	
	Other	

**A**11. . .

#### **Financial liabilities**

Other payables and accruals	501	501
Amounts owing to subsidiaries	6,770	6,770
Dividend payable	2,562	2,562
	9,833	9,833

#### (c) Methods and assumptions used to estimate fair values

The fair values of financial assets and financial liabilities are determined as follows:

(i) Financial instruments that are not carried at fair values and whose carrying amounts are reasonable approximation of fair values

The carrying amounts of financial assets and financial liabilities, such as trade and other receivables, trade and other payables and borrowings are reasonable approximation of fair values, either due to their short-term nature or that they are floating rate instruments that are re-priced to market interest rates on or near the end of each reporting period.

(ii) Obligations under finance lease and fixed rate term loans

The fair values of these financial instruments are estimated by discounting expected future cash flows at market incremental lending rate for similar types of lending, borrowing or leasing arrangements at the end of each reporting period.

(iii) Other investments - Unquoted investments

The fair values of these unquoted investments are estimated based on the price-earnings ratio valuation model. Management obtained the industry price-earnings ratio from observable market data, discounted the price-earnings ratio for illiquidity, and multiplied the discounted price-earnings ratio with the earnings per share of the investee to derive the estimated fair values. Management believes that the estimated fair values resulting from this valuation model are reasonable and the most appropriate at the end of each reporting period.

(iv) Other investments - Quoted investments

The fair values of quoted investments are determined by reference to the exchange quoted market bid prices at the close of the business at the end of each reporting period.

(d) Fair value hierarchy

Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).



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#### 41. FINANCIAL INSTRUMENTS (CONT'D)

(d) Fair value hierarchy (Cont'd)

Fair values of non-derivative liabilities, which are determined for disclosure purposes, are calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the end of the reporting period. For other borrowings, the market rate of interest is determined by reference to similar borrowing arrangements.

Level 3 fair value measurements are those derived from inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The significant unobservable inputs used in determining the fair value measurement of Level 3 financial instruments as well as the relationship between key unobservable inputs and fair values, is detailed in the table below:

Financial instruments	Significant unobservable inputs	Inter-relationship between key unobservable inputs and fair values
Financial assets		
Unquoted investments	Discounted industry price- earnings ratio 4.47 (2014: 5.85)	The higher the price-earnings ratio, the higher the fair values of the unquoted investments would be.

# 41. FINANCIAL INSTRUMENTS (CONT'D)

# (d) Fair value hierarchy (Cont'd)

The following tables set out the financial instruments carried at fair value and those not carried at fair value for which fair value is disclosed, together with their fair values and carrying amounts shown in the statements of financial position.

	Fair val	Fair values of financial instruments carried at fair value	cial instrume iir value	ents	Fair valu	Fair values of financial instruments not carried at fair value	al instrumen air value	its not	Total fair	Carrying
Group	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000	values RM'000	amounts RM'000
2015										
Financial assets										
Fair value through profit or loss										
- Quoted investments	2,828			2,828		1	ı.	1	2,828	2,828
- Unquoted investments			235	235	'		'	'	235	235
	2,828	•	235	3,063	•	•	•	•	3,063	3,063
Financial liabilities										
Other financial liabilities										
- Hire purchase and lease liabilities						4,831		4,831	4,831	4,971

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3,593 8,424

3,652 8,483

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3,652 8,483

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- Term loans

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# 41. FINANCIAL INSTRUMENTS (CONT'D)

Fair value hierarchy (Cont'd) (D The following tables set out the financial instruments carried at fair value and those not carried at fair value for which fair value is disclosed, together with their fair values and carrying amounts shown in the statements of financial position (Cont'd).

	Fair va	Fair values of financial instruments	cial instrume	ints	Fair valu	es of financi	Fair values of financial instruments not	ts not		
		carried at fair value	air value			carried at fair value	air value		Total fair	Carrying
	Level 1	Level 2	Level 2 Level 3	Total	Level 1	Level 2	Level 3	Total	values	amounts
Group	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
2014										
Financial assets										
Availahla-for-cala financial assats										

- Unquoted investments

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	4,359 4,472		7,347 7,434	11,706 11,906
	4,359 4		7,347 7	11,706 11
		i.	ı.	
	4,359		7,347	11,706
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Other financial liabilities	- Hire purchase and lease	liabilities	- Term loans	I



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4,070

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## Notes to the Financial Statements

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#### 41. FINANCIAL INSTRUMENTS (CONT'D)

(e) The following table shows a reconciliation of Level 3 fair values:

Group	2015 RM'000	2014 RM'000
Financial assets		
Balance as at 1 July 2014/2013	4,070	3
Additions	-	3,770
Disposal	(3,854)	-
Exchange differences	19	-
Gain recognised in other comprehensive income	-	297
Balance as at 30 June 2015/2014	235	4,070

(f) The following table shows sensitivity analysis for the Level 3 fair values measurements:

Group	2015 RM'000	2014 RM'000
Profit after tax		
Price-earnings ratio		

The carnings rate		
- Increase by 0.5	7	330
- Decrease by 0.5	(7)	(330)

(g) The Group has an established control framework in respect to the measurement of fair values of financial instruments. The management has overall responsibility for overseeing all significant fair value measurements and reports directly to the Group Managing Director. The management regularly reviews significant unobservable inputs and valuation adjustments.

#### 42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The financial risk management objective of the Group is to optimise value creation for shareholders whilst minimising the potential adverse impact arising from fluctuations in foreign currency exchange and interest rates and the unpredictability of the financial markets.

The Group operates within an established risk management framework and clearly defined guidelines that are regularly reviewed by the Board of Directors and does not trade in derivative financial instruments. Financial risk management is carried out through risk review programmes, internal control systems, insurance programmes and adherence to the Group financial risk management policies. The Group is exposed mainly to credit risk, liquidity and cash flow risk, interest rate risk, foreign currency risk and market risk. Information on the management of the related exposures is detailed below.

(a) Credit risk

Cash deposits and trade receivables could give rise to credit risk, which requires the loss to be recognised if a counter party fails to perform as contracted. The counter parties are major licensed financial institutions and reputable multinational organisations. It is the policy of the Group to monitor the financial standing of these counter parties on an ongoing basis to ensure that the Group is exposed to minimal credit risk.

The primary exposure of the Group to credit risk arises through its trade receivables. The trading terms of the Group with its customers are mainly on credit. The average credit period is two (2) months. Each customer has a maximum credit limit and the Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by senior management.



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# Notes to the Financial Statements

#### 42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (a) Credit risk (Cont'd)

#### Exposure to credit risk

At the end of each reporting period, the maximum exposure of the Group to credit risk is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

Information regarding credit enhancements for trade receivables is disclosed in Note 14 to the financial statements.

#### Credit risk concentration profile

The Group determines concentration of credit risk by monitoring the country sector profile of its trade receivables on an ongoing basis. The credit risk concentration profile of the trade receivables of the Group at the end of each reporting period are as follows:

	2015		2014	
	<b>RM</b> '000	% of total	<b>RM'000</b>	% of total
By country				
Domestic	83,000	84	62,109	82
Foreign	16,356	16	13,953	18
	99,356	100	76,062	100

The Company does not have any significant concentration of credit risk other than the amounts owing by subsidiaries, which constitutes 87.56% (2014: 85.63%) of total receivables of the Company as at the end of each reporting period.

#### Financial assets that are neither past due nor impaired

Information regarding trade receivables that are neither past due nor impaired is disclosed in Note 14 to the financial statements. Deposits with licensed banks that are neither past due nor impaired are placed with or entered into with reputable financial institutions.

#### Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 14 to the financial statements.

#### (b) Liquidity and cash flow risk

The Group actively manages its debt maturity profile, operating cash flows and availability of funding so as to ensure that all operating, investing and financing needs are met. In executing its liquidity risk management strategy, the Group measures and forecasts its cash commitments and maintains a level of cash and cash equivalents deemed adequate to finance the activities of the Group. In addition, the Group strives to maintain available banking facilities at a reasonable level to meet its business needs.

The table below summarises the maturity profile of the liabilities of the Group and of the Company at the end of each reporting period based on contractual undiscounted repayment obligations.



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#### 42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (b) Liquidity and cash flow risk (Cont'd)

	On demand or within one year RM'000	One to five years RM'000	Over five years RM'000	Total RM'000
As at 30 June 2015				
Group				
Financial liabilities				
Trade payables	32,065	-	-	32,065
Other payables and accruals	15,531	-	-	15,531
Amounts owing to related parties	131	-	-	131
Amount owing to a joint venture	66	-	-	66
Hire purchase and lease liabilities	1,840	3,616	-	5,456
Term loans	11,670	50,460	-	62,130
Bank overdrafts - secured	1,226	-	-	1,226
Dividend payable	2,595	-	-	2,595
Total undiscounted financial liabilities	65,124	54,076	-	119,200
Company				
Financial liabilities				
Other payables and accruals	482	-	-	482
Amounts owing to subsidiaries	2,992	-	-	2,992
Dividend payable	2,595	-	-	2,595
Total undiscounted financial liabilities	6,069	-	-	6,069
As at 30 June 2014				
Group				
Financial liabilities				
Trade payables	27,870	-	-	27,870
Other payables and accruals	12,920	-	-	12,920
Amounts owing to related parties	34	-	-	34
Amount owing to a joint venture	31	-	-	31
Hire purchase and lease liabilities	1,324	3,636	-	4,960
Term loans	11,337	25,449	10,909	47,695
Bank overdrafts - secured	1,123	-	-	1,123
Dividend payable	2,562	-	-	2,562
Total undiscounted financial liabilities	57,201	29,085	10,909	97,195
Company				
Financial liabilities				
Other payables and accruals	501	-	-	501
Amounts owing to subsidiaries	6,770	-	-	6,770
Dividend payable	2,562	-	-	2,562
Total undiscounted financial liabilities	9,833	-	-	9,833



#### 42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (c) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the financial instruments of the Group and of the Company would fluctuate because of changes in market interest rates.

The primary interest rate risk of the Group relates to interest-earning deposits and interest-bearing borrowings from financial institutions. The fixed-rate deposits and borrowings of the Group are exposed to a risk of changes in their fair values due to changes in interest rates. The floating rate borrowings of the Group are exposed to a risk of change in cash flows due to changes in interest rates. The Group does not use derivative financial instruments to hedge this risk.

#### Sensitivity analysis for interest rate risk

#### Group

As at 30 June 2015, if interest rates at the date had been 100 basis points lower with all other variables held constant, the profit after tax of the Group for the year would have been RM692,000 (2014: RM554,000) higher, arising mainly as a result of lower interest expense on borrowings. If interest rates had been 100 basis points higher, with all other variables held constant, the profit after tax of the Group for the year would have been RM692,000 (2014: RM554,000) lower, arising mainly as a result of higher interest expense on borrowings. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

# 42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

# (c) Interest rate risk (Cont'd)

The following tables set out the carrying amounts, the weighted average effective interest rates as at the end of each reporting period and the remaining maturities of the financial instruments of the Group and of the Company that are exposed to interest rate risk:

	Note	average effective interest rate %	Within 1 year RM'000	1 - 2 years RM'000	2 - 3 years RM'000	3 - 4 years RM'000	4 - 5 years RM'000	More than 5 years RM'000	Total RM'000
At 30 June 2015									
Group									
Fixed rates									
Fixed deposits with licensed banks	20	3.20	3,582	•	•	•	•	•	3,582
Hire purchase and lease liabilities	23	5.78	1,602	1,441	1,219	445	264	•	4,971
Term loans	24	5.81	2,128	1,559			•	•	3,687
Floating rates									
Bank overdrafts - secured	28	7.60	1,226	ı	•	•		•	1,226
Term loans	24	4.89	7,314	7,163	6,707	5,107	4,996	17,850	49,137
At 30 June 2014									
Group									
Fixed rates									
Fixed deposits with licensed banks	20	3.02	4,970	,	,	1	I	1	4,970
Hire purchase and lease liabilities	23	5.91	1,233	1,293	1,051	832	63		4,472
Term loans	24	5.83	3,997	2,002	1,435				7,434
Floating rates									
Bank overdrafts - secured	28	7.35	1,123	I	I	I	I	ı	1,123
Term loans	24	4.57	5.531	7,387	5.437	3.353	2.255	10.802	34,765

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#### 42. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONT'D)

#### (d) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument would fluctuate because of changes in foreign exchange rates.

The Group is exposed to foreign currency risk on transactions that are denominated in currencies other than functional currencies of the operating entities. The Company did not have any foreign currency exposure on its transactions.

It is not the policy of the Group to enter into foreign exchange contracts in managing its foreign exchange risk resulting from cash flows on transactions denominated in foreign currency as transactions denominated in foreign currency are minimal.

The Group is also exposed to foreign currency risk in respect of its overseas investments. The Group and the Company do not hedge this exposure with foreign currency borrowings.

#### Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the profit net of tax of the Group to a reasonably possible change in the foreign currency exchange rates against the respective functional currencies of the Group entities, with all other variables held constant.

		C	aroup
		2015 Profit net of tax RM'000	2014 Profit net of tax RM'000
USD/RM	- Strengthened 5% (2014: 5%)	+365	+224
	- Weakened 5% (2014: 5%)	-365	-224
SGD/RM	- Strengthened 5% (2014: 5%)	+246	+170
	- Weakened 5% (2014: 5%)	-246	-170

Sensitivities of other foreign currencies are not disclosed as they are not material to the Group.

#### (e) Market risk

Market risk is the risk that the fair value of future cash flows of the financial instruments of the Group would fluctuate because of changes in market prices (other than interest or exchange rates).

The Group is exposed to equity price risks arising from quoted investments held by the Group. Quoted equity instrument outside Malaysia is listed on the Tokyo Stock Exchange, which is held for strategic rather than trading purpose. Short term fund is unit trust quoted in Malaysia. These instruments are classified as financial assets designated at fair value through profit or loss.

At the end of each reporting period, the maximum exposure of the Group to market risk is represented by the total carrying amount of these financial assets recognised in the statements of financial positions, which amounted to RM2,828,364 (2014: Nil). There has been no change to the exposure of the Group to market risk or the manner in which the risk is managed and measured.

As the Group neither has the intention, nor historical trend of active trading in these financial instruments, the Directors are of the opinion that the Group is not subject to significant exposure to price risk and accordingly, no sensitivity analysis is being presented at the end of each reporting period.



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#### 43. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

(a) On 12 February 2015, the Company announced that its wholly-owned subsidiary, FM Global Logistics Ventures Sdn. Bhd. ('FMGLV'), had on 11 February 2015 incorporated of its wholly-owned subsidiary by the name of FM Global Korea Corporation ('FMGKC'), under the laws of Korea. FMGKC has an initial issued and paid-up share capital of KRW200,000,000 (RM650,400) comprising 20,000 shares of KRW10,000 each.

The above incorporation of FMGKC did not have any material financial effect to the Group. The intended business activity of FMGKC is the provision of trading services.

(b) On 26 November 2014, the Company announced that FMGLV had on 26 November 2014 entered into an agreement ('the Agreement') with Amass Freight International Co. Ltd., a company incorporated in the Peoples Republic of China ('AFICL') to jointly set up a limited liability company within the Jebel Ali Free Trade Zone in United Arab Emirates. The joint-venture company had been issued with an approved trading licence by Jebel Ali Free Zone Authority in Dubai under the proposed name 'Amass Freight Middle East FZCO' ('AMASS').

The intended activity of AMASS is an investment holding company. AMASS had an authorised share capital of AED1,000,000 divided into 10 shares of AED100,000 each. The paid-up share capital of AMASS of AED1,000,000 was divided into 10 shares of AED100,000 each and the capital was contributed as follows:

- (i) 50% from FMGLV; and
- (ii) 50% from AFICL;

The contractual arrangement stipulates unanimous consent of all parties over relevant activities of AMASS and provides the Group with only the rights to the net assets of the joint arrangement. This joint arrangement has been classified as joint venture and has been included in the consolidated financial statements using the equity method.

#### 44. SIGNIFICANT EVENTS SUBSEQUENT TO THE END OF THE REPORTING PERIOD

(a) On 6 July 2015, the Company announced that its wholly-owned subsidiary, FM Global Logistics Ventures Sdn. Bhd. ('FMGLV'), had entered into a Subscription and Shareholders' Agreement ('the Agreement') with the six (6) other parties for the subscription of 258,352 new ordinary shares of RM1.00 each in Hubwire Sdn. Bhd. (Company No. 1070185-P) ('HSB'), a company incorporated under the Companies Act, 1965 in Malaysia, for a total cash consideration of RM1,600,000.

The business activities of HSB comprise multi-channel information technology ('IT') retail management and IT solutions, e-commerce and other related business in Malaysia and Asia Pacific. The Subscription of Shares was completed on 6 July 2015 and upon completion; FMGLV holds 20% of the equity in HSB. This allows FMGLV to get involve in e-commerce logistics services.

The above Subscription of Shares did not have any material financial effect to the Group.

(b) On 27 August 2015, the Company announced that its wholly-owned subsidiary, FM Global Logistics (M) Sdn. Bhd. ('FMGLM' or 'Purchaser') had entered into a Sale and Purchase Agreement ('SPA') with Johnson Controls Automotive Holding (M) Sdn. Bhd. (Company No. 114130-M) ('Vendor') to acquire the land held under HS (D) 261818, Lot No. PT 598, Pekan Hicom, Daerah Petaling, Negeri Selangor with an approximate area of 34,559 square meters ('Land') together with the two (2) double storey office buildings/canteen and four (4) production/warehouses erected thereon (collectively known as the 'Property') for a total purchase price of RM50,000,000 (excluding Goods and Services Tax) ('Proposed Acquisition'), which are free from encumbrances and in the state and condition as at the date of completion on an 'as is where is' basis.

The Proposed Acquisition was completed on 25 September 2015.



#### 45. SUPPLEMENTARY INFORMATION ON REALISED AND UNREALISED PROFITS OR LOSSES

The retained earnings as at the end of each reporting period may be analysed as follows:

	Gi	oup	Con	npany
	2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Total retained earnings of the Company and its subsidiaries:				
- Realised	139,130	15,262	118,647	14,086
- Unrealised	(17,190)	403	(9,492)	-
—	121,940	15,665	109,155	14,086
Total share of retained earnings from associates:				
- Realised	163	-	148	-
Total share of accumulated losses from joint ventures:				
- Realised	(783)	-	(62)	-
Less: Consolidation adjustments	(32,895)	-	(31,503)	-
Total retained earnings	88,425	15,665	77,738	14,086



# Analysis of Shareholdings

As at 2 October 2015

#### SHARE CAPITAL

Authorised share capital	1.1	RM125,000,000
Issued and paid up share capital	1	RM86,500,000
Class of shares	:	Ordinary shares of RM0.50 each
Voting rights	1	One (1) vote per ordinary share
	:	· · · · · · · · · · · · · · · · · · ·

#### DISTRIBUTION OF SHAREHOLDINGS

Size of Shareholdings	No. of Holders	%	No. of Shareholders	%
Size of Shareholdings	Holders	70	Shareholders	70
Less Than 100	189	15.48	7,429	0.00
100 to 1,000	369	30.22	120,610	0.07
1,001 to 10,000	412	33.74	1,808,914	1.05
10,001 to 100,000	202	16.54	6,296,932	3.64
100,001 to Less Than 5%	45	3.69	53,753,346	31.07
5% And Above	4	0.33	111,012,190	64.17
TOTAL	1,221	100.00	172,999,421	100.00

#### **DIRECTORS' SHAREHOLDINGS**

	Direct I	nterest	Ind	irect Int	erest
Names	No. of Shares Held	%	No. of Shares Held		%
CHEW CHONG KEAT	44,011,110	25.44	183,333	§	0.11
YANG HENG LAM	29,701,374	17.17	428,299	*	0.25
GAN SIEW YONG	8,098,536	4.68	183,333	§	0.11
DATUK DR. HJ. NOORDIN BIN HJ. ABD. RAZAK	-	-	-		-
AARON SIM KWEE LEIN	-	-	-		-
ONG LOOI CHAI	1,995,870	1.15	-		-
CHUA TIONG HOCK	-	-	37,325,800	^	21.58
KHUA KIAN KEONG	-	-	37,325,800	^	21.58
(alternate director to Chua Tiong Hock)					

§ Deemed interested in shares held by their children by virtue of Section 134 of the Companies Act, 1965.

\* Deemed interested in shares held by his spouse by virtue of Section 134 of the Companies Act 1965.

^ Deemed interested in shares held via Singapore Enterprises Private Limited by virtue of Section 6A of the Companies Act 1965.



# **Analysis of Shareholdings**

As at 2 October 2015

#### SUBSTANTIAL SHAREHOLDERS ACCORDING TO THE REGISTER OF SUBSTANTIAL SHAREHOLDERS

		Direct li	Indirect Interest			
	Substantial Shareholders	No. of Shares Held	%	No. of Shares Held		%
1	CHEW CHONG KEAT	44,011,110	25.44	183,333	§	0.11
2	SINGAPORE ENTERPRISES PRIVATE LIMITED	37,325,800	21.58			
3	YANG HENG LAM	29,701,374	17.17	428,299	*	0.25

§ Deemed interested in shares held by their children by virtue of Section 134 of the Companies Act, 1965.

Deemed interested in shares held by his spouse and child by virtue of Section 134 of the Companies Act 1965.

#### **TOP 30 SHAREHOLDERS AS AT 2 OCTOBER 2015**

No.	Names	No. of Shares Held	%
1	CHEW CHONG KEAT	44,011,110	25.44
2	SINGAPORE ENTERPRISES PRIVATE LIMITED	37,325,800	21.58
3	YANG HENG LAM	19,701,374	11.39
4	CIMSEC NOMINEES (TEMPATAN) SDN BHD (CIMB FOR YANG HENG LAM (PB))	10,000,000	5.78
5	GAN SIEW YONG	8,098,536	4.68
6	HSBC NOMINEES (ASING) SDN BHD (HSBC-FS I FOR APOLLO ASIA FUND LTD)	5,800,000	3.35
7	HSBC NOMINEES (ASING) SDN BHD	5,696,500	3.29
	(EXEMPT AN FOR JP MORGAN CHASE BANK, NATIONAL ASSOCIATION (JPMTSTCOJER AIF))		
8	CITIGROUP NOMINEES (ASING) SDN BHD (JP MORGAN CLR CORP FOR FPA HAWKEYE FUND, LLC (FPA GLB OPP FD))	5,056,700	2.92
9	CARTABAN NOMINEES (ASING) SDN BHD (SSBT FUND F9EX FOR FIDELITY NORTHSTAR FUND)	4,500,000	2.60
10	MALACCA EQUITY NOMINEES (TEMPATAN) SDN BHD (EXEMPT AN FOR PHILIP CAPITAL MANAGEMENT SDN BHD (EPF))	2,716,500	1.57
11	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD (PLEDGED SECURITIES ACCOUNT FOR WONG YEE HUI (8095789))	2,371,066	1.37
12	ONG LOOI CHAI	1,995,870	1.15
13	MAYBANK NOMINEES (TEMPATAN) SDN BHD (PLEDGED SECURITIES ACCOUNT FOR YOONG FUI KIEN)	1,902,170	1.10
14	FOO SOOK WAN	1,668,104	0.96



# Analysis of Shareholdings

As at 2 October 2015

#### TOP 30 SHAREHOLDERS AS AT 2 OCTOBER 2015 (CONT'D)

No.	Names	No. of Shares Held	%
15	HSBC NOMINEES (ASING) SDN BHD (EXEMPT AN FOR JPMORGAN CHASE BANK, NATIONAL ASSOCIATION (U.S.A))	1,416,841	0.82
16	SEE KOK HING	1,387,180	0.80
17	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD (PLEDGED SECURITIES ACCOUNT FOR WONG TET FUI (8054679))	1,314,000	0.76
18	TANG GEONG KOANG	1,073,333	0.62
19	LIU SUON LAONG @ LAU SUON LAONG	1,000,000	0.58
20	CHEW PHEK YING	698,333	0.40
21	LIN, KUANG	666,666	0.39
22	MALAYSIA NOMINEES (TEMPATAN) SENDIRIAN BERHAD (GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD (NULF 1))	553,033	0.32
23	YVONNE KALATHINI A/P M. VIJAYARAJ	533,333	0.31
24	TODA TORU	476,189	0.28
25	GOH CHONG WENG	450,000	0.26
26	YEOW SOON GUAT	423,199	0.24
27	MAYBANK NOMINEES (TEMPATAN) SDN BHD (PLEDGED SECURITIES ACCOUNT FOR MARCIA LOH YUNN PING)	400,000	0.23
28	MALACCA EQUITY NOMINEES (TEMPATAN) SDN BHD (EXEMPT AN FOR PHILLIP CAPITAL MANAGEMENT SDN BHD)	290,800	0.17
29	LOW AH LIN	280,000	0.16
30	GAN SIEW BIN	232,666	3.13



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## Analysis of Warrant Holdings

As at 2 October 2015

Type of Securities	:	5 Years Warrants 2012/2017
Total Warrants Issued and Not Exercised	:	13,629,251
Voting rights	:	One (1) vote per warrant holder on show of hands or one vote per warrant on
		a poll in respect of a meeting of warrant holders

#### DISTRIBUTION OF WARRANT HOLDINGS

	No. of		No. of	
Size of Holdings	holders	%	Warrants	%
Less Than 100	407	39.44	10,101	0.07
100 to 1,000	339	32.85	166,789	1.22
1,001 to 10,000	218	21.12	715,005	5.25
10,001 to 100,000	54	5.23	1,532,998	11.25
100,001 to Less Than 5%	10	0.97	2,158,749	15.84
5% And Above	4	0.39	9,045,509	66.37
TOTAL	1,032	100.00	13,629,151	100.00

#### **DIRECTORS' WARRANT HOLDINGS**

	Direct I	nterest	Indirect Interest	
Names	No. of Warrants Held	%	No. of Warrants Held	%
CHEW CHONG KEAT	2,780,633	20.40	-	-
YANG HENG LAM	4,512,185	33.11	35,000 *	0.26
DATUK DR. HJ. NOORDIN BIN HJ. ABD. RAZAK	-	-	-	-
AARON SIM KWEE LEIN	-	-	-	-
ONG LOOI CHAI	285,990	2.10	-	-
CHUA TIONG HOCK	-	-	-	0.00
KHUA KIAN KEONG	-	-	-	0.00
(alternate director to Chua Tiong Hock)				

(alternate director to Chua Tiong Hock)

\* Deemed interested in warrants held by his spouse by virtue of Section 134 of the Companies Act 1965.

A Deemed interested in warrants held via Singapore Enterprises Private Limited by virtue of Section 6A of the Companies Act 1965.



# Analysis of Warrant Holdings

As at 2 October 2015

#### **TOP 30 WARRANTHOLDERS AS AT 2 OCTOBER 2015**

No.	Names	No. of Warrants Held	%
1	YANG HENG LAM	4,512,185	33.11
2	CHEW CHONG KEAT	2,780,633	20.40
3	HSBC NOMINEES (ASING) SDN BHD (EXEMPT AN FOR JP MORGAN CHASE BANK, NATIONAL ASSOCIATION (JPMTSTCOJER AIF))	992,760	7.28
4	NIOW SOO SEE	763,845	5.60
5	FOO SOOK WAN	356,365	2.61
6	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD (PLEDGED SECURITIES ACCOUNT FOR WONG YEE HUI (8095789))	355,660	2.61
7	ONG LOOI CHAI	285,990	2.10
8	CITIGROUP NOMINEES (ASING) SDN BHD (JP MORGAN CLR CORP FOR FPA HAWKEYE FUND, LLC (FPA GLB OPP FD))	264,420	1.94
9	SUSY DING	205,200	1.51
10	ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD (PLEDGED SECURITIES ACCOUNT FOR WONG TET FUI (8054679))	197,100	1.45
11	MAYBANK NOMINEES (TEMPATAN) SDN BHD (PLEDGED SECURITIES ACCOUNT FOR YOONG FUI KIEN)	139,885	1.03
12	LOONG MEI YIN	130,100	0.95
13	MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BHD (PLEDGED SECURITIES ACCOUNT FOR AHMAD ZAIDAN BIN HJ KHAIRUDDIN MOHD (REM 646-MARGIN))	115,000	0.84
14	DB (MALAYSIA) NOMINEE (ASING) SDN BHD (EXEMPT AN FOR DEUTSCHE BANK AG SINGAPORE (PWM ASING)))	111,000	0.81
15	LIN, KUANG	100,000	0.73
16	YVONNE KALATHINI A/P M.VIJAYARAJ	80,000	0.59
17	TODA TORU	71,428	0.52
18	KENANGA NOMINEES (ASING) SDN BHD (MONEX BOOM SECURITIES (HK) LIMITED FOR ENDO KAORU)	63,700	0.47
19	SEOW TUCK MENG @ KELVIN FONG	62,300	0.46
20	TANG GEONG KOANG	61,900	0.45



# Analysis of Warrant Holdings

As at 2 October 2015

#### TOP 30 WARRANTHOLDERS AS AT 2 OCTOBER 2015 (CONT'D)

No.	Names	No. of Warrants Held	%
21	TAN LING HUOY	49,900	0.37
22	HLB NOMINEES (TEMPATAN) SDN BHD (PLEDGED SECURITIES ACCOUNT FOR YAP KOK KHEN)	40,000	0.29
23	MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BHD	39,000	0.29
	TEO KOK WAH		
24	YEOH TENG WEI	38,600	0.28
25	LIU SUON LAONG & LAU SUON LAONG	37,900	0.28
26	RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD (PLEDGED SECURITIES ACCOUNT FOR TAN KENG AIK (CEB))	36,600	0.27
27	TANG WAI KEE	35,000	0.26
28	YEOW SOON GUAT	35,000	0.26
29	LAW KOK VOON	34,600	0.25
30	SOO HOCK BENG	34,000	0.25

# List of Properties

As at 30 June 2015

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Postal address/ Location	Description	Existing use	Land Area (square feet)	Tenure of land (years)	Approximate age of building	Date Acquisition	Net book value as at 30.06.15 RM'000
HS (D) 72751, PT 144740 Mukim Hulu Kinta, Daerah Kinta, Negeri Perak.	1 1/2 storey terrace industrial factory	Tenanted	4,490	99 years ending on 27 October 2097	14 years	13 September 1996	410
Postal Address: No 26, Jalan SCI 1/10, Sunway City, 31150 Ipoh, Perak Darul Ridzuan.							
Geran No. 2893, Lot 1841 seksyen 4, Bandar Butterworth, Daerah Seberang Perai Utara, Negeri Pulau Pinang.	Three (3) storey terrace shophouse	Office	1,019	Freehold	40 years	22 October 1994	520
Postal Address: No 4453, Jalan Bagan Luar, 12000 Butterworth, Penang.							
Geran No 2892, Lot 1840, Seksyen 4, Bandar Butterworth, Daerah Seberang Perai Utara, Negeri Pulau Pinang.	Three (3) storey terrace shophouse	Office	1,021	Freehold	40 years	25 June 2002	520
Postal Address: No 4454, Jalan Bagan Luar, 12000 Butterworth, Penang							
Master Title: H.S (D) 49488 and 49489, PT 49974 and 49975 Mukim Klang, Daerah Klang, Negeri Selangor.	Office Unit	Vacant	Nil	99 years ending on 11 March 2095	15 years	23 Septmeber 1998	25
Postal Address: No 78-2A, 2nd Floor, Jalan Sg. Chandong 15, Pulau Indah, 42100 Port Klang, Selangor Darul Ehsan.							



### FREIGHT MANAGEMENT HOLDINGS BHD 380410-P annual report 2015

# List of Properties

As at 30 June 2015

Postal address/ Location	Description	Existing use	Land Area (square feet)	Tenure of land (years)	Approximate age of building	Date Acquisition	Net book value as at 30.06.15 RM'000
Master Title: H.S (D) 49488 and 49489, PT 49974 and 49975 Mukim Klang, Daerah Klang, Negeri Selangor.	Office Unit	Vacant	Nil	99 years ending on 11 March 2095	15 years	23 September 1998	20
Postal Address: No. 78-2B, 2nd Floor, Jalan Sg. Chandong 15, Pulau Indah, 42100 Port Klang, Selangor Darul Ehsan.							
HS (D) 116412, PT 239, Mukim Bandar Sultan Sulaiman, Daerah Klang, Negeri Selangor.	Industrial land	Warehouse and Office	653,400	99 years ending on 30 June 2105	9 years	16 September 2005	27,500 (Land)
Postal Address: Lot 37, Jalan Lebuh Sultan Mohamed 1, Kawasan Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor Darul Ehsan.	Warehouse cum 2-storey office building						52,500 (Building)
HS (D) 116367, PT 183 Mukim Bandar Sultan Sulaiman, Daerah Klang, Negeri Selangor.	Industrial land	Warehouse and Office	148,815	99 years ending on 30 June 2105	22 years	17 January 2011	10,500 (Land)
Postal Address: Lot 24, Jalan Lebuh Sultan Mohamed 1, Kawasan Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor Darul Ehsan.	Warehouse cum 2-storey office building						13,500 (Building)
HS (D) 37855, PT 478 Mukim 6, Daerah Seberang Perai Tengah, Negeri Pulau Pinang.	Industrial land	Warehouse and Office	92,424	60 years ending on 30 October 2052	20 years	11 April 2012	3,200 (Land)
Postal Address: No 1077, Lorong Perusahaan Maju 1 Kaw Perusahaan F4 13600 Perai Pulau Pinang	Warehouse cum 2-storey office building						6,300 (Building)

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### Notice of Annual General Meeting

to the public and are not detriment of the minority shareholders.

**NOTICE IS HEREBY GIVEN THAT** the Nineteenth Annual General Meeting of the Company will be held at **Function Room: St Andrew, Holiday Inn Kuala Lumpur Glenmarie, 1 Jalan Usahawan U1/8, Seksyen U1, 40250 Shah Alam, Selangor Darul Ehsan** on **Wednesday, 25 November 2015 at 9:30 a.m.** for the following purposes:

1.	To receive the Audited Financial Statements for the financial year ended 30 June 2015 together with the Reports of the Directors and Auditors thereon. (Please refer to Note No. 2)	
2.	To approve the payment of Directors' Fee amounting to RM417,600.00 in respect of the financial year ended 30 June 2015.	(ORDINARY RESOLUTION 1)
3.	To re-elect the following Directors retiring in accordance with Article 109 of the Articles of Association of the Company:	
	<ul><li>(a) Madam Gan Siew Yong</li><li>(b) Mr Aaron Sim Kwee Lein.</li></ul>	(ORDINARY RESOLUTION 2) (ORDINARY RESOLUTION 3)
4.	To approve the payment of a single tier dividend of 3.5 sen per share for the year ended 30 June 2015.	(ORDINARY RESOLUTION 4)
5.	To re-appoint Messrs BDO as the Auditors of the Company for the ensuing year and to authorise the Directors to fix their remuneration.	(ORDINARY RESOLUTION 5)
AS	SPECIAL BUSINESS:	
То о	consider and if thought fit, to pass the following resolutions:	
6.	Re-Appointment of Datuk Dr Hj Noordin Bin Hj Ab. Razak as a Director Pursuant to Section 129 of the Companies Act, 1965	(ORDINARY RESOLUTION 6)
	<b>"THAT</b> Datuk Dr Hj Noordin Bin Hj Ab. Razak, being over the age of 70 years and retiring in accordance with Section 129 of the Companies Act, 1965, be and is hereby re-appointed as a Director of the Company to hold office until the conclusion of the next Annual General Meeting of the Company."	
7.	<b>"THAT</b> Datuk Dr Hj Noordin Bin Hj Ab. Razak, being over the age of 70 years and retiring in accordance with Section 129 of the Companies Act, 1965, be and is hereby re-appointed as a Director of the Company to hold office until the conclusion of the next Annual General	(ORDINARY RESOLUTION 7)



#### AS SPECIAL BUSINESS (cont'd):

THAT the authority conferred by such mandate shall continue to be in force until:

- (a) the conclusion of the next Annual General Meeting ("AGM") of the Company, at which time it will lapse, unless by a resolution passed at the next AGM, the authority is renewed;
- (b) the expiration of the period within which the next AGM is required to be held pursuant to Section 143(1) of the Companies Act, 1965 ("Act") (but must not extend to such extension as may be allowed pursuant to Section 143(2) of the Act; or
- (c) revoked or varied by resolution passed by the shareholders in a general meeting,

whichever is the earlier.

**AND THAT** the Directors of the Company be hereby authorised to complete and do all such acts and things as they may consider expedient or necessary to give effect to this Ordinary Resolution."

#### 8. Proposed Renewal of Authority for Share Buy-Back by the Company

"**THAT** subject to the Companies Act, 1965, (as may be amended, modified or re-enacted from time to time), the Main Market Listing Requirements of the Bursa Malaysia Securities Berhad and the approvals of all relevant governmental and/or regulatory authorities, the Company be and is hereby authorised to purchase such number of ordinary share of RM0.50 each in the Company ("Proposed Renewal Share Buy-Back Authority") as may be determined by the Board from time to time on the Bursa Malaysia Securities Berhad upon such terms and conditions as the Board may deem fit and expedient in the interest of the Company provided the aggregate number of shares purchased pursuant to this resolution does not exceed ten percent (10%) of the issued and paid up share capital of the Company of RM88,424,665 and RM5,035,441 respectively based on the latest audited financial statements of the Company as at 30 June 2015, be allocated by the Company for the Proposed Renewal Share Buy-Back Authority.

**THAT** such authority shall commerce upon the passing of this resolution and shall remain in force until the conclusion of the next Annual General Meeting if the Company unless earlier revoked or varied by ordinary resolution of the shareholders of the Company in general meeting.

**THAT** authority be and is hereby given to the Directors of the Company to decide in their discretion to retain the ordinary shares in the Company so purchased by the Company as treasury shares and/or cancel them and/or resell the treasury shares or distribute them as share dividend and/or subsequently cancel them.

#### (ORDINARY RESOLUTION 8)

#### AS SPECIAL BUSINESS (CONT'D):

#### 8. Proposed Renewal of Authority for Share Buy-Back by the Company (Cont'd)

**AND THAT FURTHER** authority be and is hereby given to the Directors of the Company to take all such steps as are necessary (including the appointment of stockbroking firm and the opening and maintaining of a Central Depository Account designated as a Share Buy-Back Account) and to enter into any agreements and arrangements with any party or parties to implements, finalise and give full effect to the aforesaid with full powers to assent to any conditions, modifications, variations and/or amendments (if any) as may be imposed by the relevant authorities and to do all such acts and things as the directors may deem fit and expedient in the interest of the Company."

#### 9. Authority to Issue Shares

"THAT subject always to the Companies Act, 1965, Articles of Association of the Company and approvals from Bursa Malaysia Securities Berhad and any other governmental/ regulatory bodies, where such approval is necessary, authority be and is hereby given to the Directors pursuant to Section 132D of the Companies Act, 1965 to issue and allot not more than ten percent (10%) of the issued capital of the Company at any time upon such terms and conditions and for such purposes as the Directors may in their absolute discretion deem fit or in pursuance of offers, agreements or options to be made or granted by the Directors while this approval is in force until the conclusion of the next Annual General Meeting of the Company and that the Directors be and are hereby further authorised to make or grant offers, agreements or options which would or might require shares to be issued after the expirations of the approval hereof."

### 10. Retention of Independent Directors in accordance with Recommendation 3.3 of the Malaysian Code on Corporate Governance 2012

**"THAT** the following Independent Directors who have served in the Company for more than nine years be hereby retained as Independent Directors and to hold office until the next Annual General Meeting:-

- (a) Datuk Dr Hj Noordin Bin Hj Ab Razak
- (b) Mr Aaron Sim Kwee Lein.
- 11. To transact any other business that may be properly transacted at an annual general meeting of which due notice shall have been given in accordance with the Company's Articles of Association and the Companies Act, 1965.

#### (ORDINARY RESOLUTION 9)

(ORDINARY RESOLUTION 10)

(ORDINARY RESOLUTION 11)



#### **CLOSURE OF BOOKS**

**NOTICE IS ALSO HEREBY GIVEN** that subject to the approval of the shareholders at the Nineteenth Annual General Meeting, a single tier final dividend of 3.5 sen per share will be payable on 22 December 2015 to shareholders whose name appear in the Record of Depositors at the close of business on 27 November 2015.

A Depositor shall qualify for entitlement only in respect of;

- a) Shares transferred into the Depositor's Securities Account before 4.00 p.m. on 27 November 2015 in respect of ordinary shares;
- b) Shares bought on Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of Bursa Malaysia Securities Berhad.

By Order of the Board

LIM HOOI MOOI (MAICSA 0799764) WONG WAI FOONG (MAICSA 7001358) Company Secretaries

Kuala Lumpur 2 November 2015

#### NOTES

#### 1. Appointment of Proxy

- For the purpose of determining who shall be entitled to attend this meeting pursuant to Article 62 of the Company's Articles of Association and Section 34(1) of the Central Depositories Act, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd to issue a General Meeting Record of Depositors as at 17 November 2015 and only Depositors whose names appear on such Record of Depositors shall be entitled to attend the said meeting.
- A member of the Company entitled to attend and vote at the meeting may appoint not more than two (2) proxies to attend and vote in his stead. A member of the Company who is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, may appoint not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account. A member who is an exempt authorised nominee which holds ordinary shares for multiple beneficial owners in one securities account ("omnibus account") may appoint unlimited number of proxies in respect of each omnibus account it holds. Where a member or an authorised nominee appoints two (2) proxies or an exempt authorised nominee appoints two (2) or more proxies, he shall specify the proportion of his shareholdings to be represented by each proxy.
- A proxy need not be a member of the Company and the provision of Section 149(1)(b) of the Act shall not apply to the Company.
- The instrument appointing a proxy shall be in writing under the hands of the appointer or of his attorney duly authorised in writing or, if the appointer is a corporation, either under its common seal or the hand of its attorney duly authorised.
- The instrument of proxy must be deposited at the Registered Office of the Company situated at Unit 30-01, Level 30, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur not later than forty-eight hours before the time appointed for holding the meeting or any adjournment thereof and in default, the instrument of proxy shall not be treated as valid.

#### NOTES (CONT'D)

#### 2. Agenda No. 1

This item is meant for discussion only. The provisions of Section 169 of the Companies Act, 1965 does not require a formal approval of the shareholders for the Audited Financial Statements. Hence, this item is not put forward for voting.

#### **EXPLANATORY NOTES ON SPECIAL BUSINESS**

#### 3. Ordinary Resolution No. 6

Pursuant to Section 129 of the Companies Act, 1965, the proposed Resolution No. 6 is to seek shareholders' approval on the reappointment of Director who is over the age of 70 years.

#### 4. Ordinary Resolution No. 7

The proposed Ordinary Resolution 7 is to seek renewal of Shareholders' Mandate to allow the Company and its subsidiaries to enter into Recurrent Related Party Transactions of a Revenue or Trading Nature and to enable the Company to comply with Paragraph 10.09, Part E of the Listing Requirement for the Main Market of Bursa Malaysia Securities Berhad. The mandate will take effect from the date of the passing of the Ordinary Resolution until the next Annual General Meeting of the Company.

#### 5. Ordinary Resolution No. 8

The proposed Ordinary Resolution 8, if passed, will empower the Directors of the Company to purchase the Company's shares up to ten percent (10%) of the issued and paid up share capital of the Company ("Proposed Renewal of Share Buy-Back Authority") by utilizing the fund allocated which shall not exceed the total retained profits of the Company. Further information on the Proposed Renewal of Share Buy-Back Authority is set out in the Circular to Shareholders of the Company dated 2 November 2015 which is despatched together with the Company's 2015 Annual Report.

#### 6. Ordinary Resolution No. 9

Proposed Ordinary Resolution 9 is for the purpose of granting a renewal of a general mandate ("General Mandate") and if passed, will empower the Directors of the Company, pursuant to Section 132D of the Companies Act, 1965, to issue and allot new shares in the Company from time to time provided that the aggregate number of share issued pursuant to this General Mandate does not exceed 10% of the issued share capital of the Company for the time being. The General Mandate, unless revoked or varied by the Company in general meeting, will expire at the conclusion of the next Annual General Meeting of the Company.

This is a renewal of the mandate obtained from the members at the last Annual General Meeting held on 25 November 2014. The Company did not utilize the mandate that was approved last year.

The purpose of this general mandate is for possible fund raising exercise including but not limited to further placement of shares for purpose of funding current and/or future investment projects, working capital and/or acquisitions.

#### 7. Ordinary Resolutions No. 10 and 11

The proposed Resolutions No. 10 and No. 11 is to seek shareholders' approval on the retention of Directors who have served as Independent Directors for more than nine years in the Company.

#### STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

There is no person seeking election as Director of the Company at this Annual General Meeting.

### **Proxy Form**



I/We,	I.C. No./Co. Registration No	
of		
being a member/members of Freight M	anagement Holdings Bhd, do hereby appoint	
	(I.C. No.)	
or failing him/her	(I.C. No.)	

or failing him/her the Chairman of the Meeting as my/our proxy to vote for me/us and on our behalf at the Nineteenth Annual General Meeting of the Company to be held at Function Room: St Andrew, Holiday Inn Kuala Lumpur Glenmarie, 1 Jalan Usahawan U1/8, Seksyen U1, 40250 Shah Alam, Selangor Darul Ehsan on Wednesday, 25 November 2015 at 9.30 a.m. and at any adjournment thereof.

#### AGENDA 1

To receive of the Audited Financial Statements and the Reports of the Directors and Auditors for the year ended 30 June 2015.

My/our proxy is to vote as indicated below:

#### AGENDA 2-11

Ordinary Resolutions	FOR	AGAINST
Ordinary Resolution 1		
Ordinary Resolution 2		
Ordinary Resolution 3		
Ordinary Resolution 4		
Ordinary Resolution 5		
Ordinary Resolution 6		
Ordinary Resolution 7		
Ordinary Resolution 8		
Ordinary Resolution 9		
Ordinary Resolution 10		
Ordinary Resolution 11		

Please indicate with an "X" in the spaces provided whether you wish your votes to be cast for or against the resolutions. In the absence of specific directions, your proxy will vote or abstain as he thinks fit.

Dated this \_\_\_\_\_\_ day of \_\_\_\_\_\_ 2015

No. of shares held	CDS Account No.

Signature of Shareholder

For appointment of two proxies, percentage of shareholdings to be represented by the proxies				
No. of Shares Percentage				
Proxy 1			%	
Proxy 2			%	
		100	%	

#### Notes:

- 1. For the purpose of determining who shall be entitled to attend this meeting 4. The instrument appointing a proxy shall be in writing under the hands of the pursuant to Article 62 of the Company's Articles of Association and Section 34(1) of the Central Depositories Act, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd to issue a General Meeting Record of Depositors as at 17 November 2015 and only Depositors whose names appear on such Record of Depositors shall be entitled to attend the said meeting.
- 2. A member of the Company entitled to attend and vote at the meeting may appoint not more than two (2) proxies to attend and vote in his stead. A member of the Company who is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, may appoint not more than two (2) proxies in respect of each securities account it holds with ordinary shares of the Company standing to the credit of the said securities account. A member who is an exempt authorised nominee which holds ordinary shares for multiple beneficial owners in one securities account ("omnibus account") may appoint unlimited number of proxies in respect of each omnibus account it holds. Where a member or an authorised nominee appoints two (2) proxies or an exempt authorised nominee appoints two (2) or more proxies, he shall specify the proportion of his shareholdings to be represented by each proxy.
- 3. A proxy need not be a member of the Company and the provision of Section

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149(1)(b) of the Act shall not apply to the Company.

- appointer or of his attorney duly authorised in writing or, if the appointer is a corporation, either under its common seal or the hand of its attorney duly authorised.
- 5. The instrument of proxy must be deposited at the Registered Office of the Company situated at Unit 30-01, Level 30, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur not later than forty-eight hours before the time appointed for holding the meeting or any adjournment thereof and in default, the instrument of proxy shall not be treated as valid.

Affix Stamp

The Company Secretary

#### FREIGHT MANAGEMENT HOLDINGS BHD

(Company No. 380410-P)

Unit 30-01, Level 30, Tower A Vertical Business Suite Avenue 3, Bangsar South No. 8, Jalan Kerinchi 59200 Kuala Lumpur

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### Contact Particulars of Freight Management Group

MALAYSIA		
Head Office	Tel	Fax
FREIGHT MANAGEMENT HOLDINGS BHD Wisma Freight Management, Lot 37, Lebuh Sultan Mohamed 1, Kaw. Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor. Email: gen@fmgloballogistics.com Website: www.fmgloballogistics.com	03-3176 1111	03-3176 8634
Location of Subsidiary Offices		
<b>FM GLOBAL LOGISTICS (M) SDN BHD</b> Wisma Freight Management, Lot 37, Lebuh Sultan Mohamed 1, Kaw. Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor. Email: enquiry-my@fmgloballogistics.com	03-3176 1111	03-3176 8634
<b>FM GLOBAL LOGISTICS (M) SDN BHD (Melaka branch)</b> 47A, Jalan Melaka Baru 22, Taman Melaka Baru, Batu Berendam, 75350 Melaka, Malaysia. Email: enquiry-my@fmgloballogistics.com	06-317 5143 06-317 5144	06-317 5202
<b>FM GLOBAL LOGISTICS (M) SDN BHD (lpoh branch)</b> No. 7A (1st Floor), Persiaran Greentown 9, Greentown Business Centre, 30450 lpoh, Perak Darul Ridzuan. Email: enquiry-my@fmgloballogistics.com	05-242 1600 05-243 1611	05-255 1380 05-255 1446
F <b>M GLOBAL LOGISTICS (M) SDN BHD (Penang branch)</b> No. 4453, Jalan Bagan Luar, 12000 Butterworth, Penang. Malaysia. Email: enquiry-my@fmgloballogistics.com	04-331 4358	04-331 4368 04-323 4368
F <b>M GLOBAL LOGISTICS (M) SDN BHD (JB branch)</b> No. 1-02, Jalan Molek 3/20 , Taman Molek, 31100 Johor. Email: enquiry-my@fmgloballogistics.com	07-350 0959	07-361 2621
<b>FM GLOBAL LOGISTICS (M) SDN BHD (Kuantan branch)</b> No. 46, 1/Floor, Jalan Gebeng 1/24, Bandar Industri Gebeng Jaya, 26080, Kuantan, Pahang	09-583 3627 09-583 3628	09-583 3631
<b>ADVANCE INTERNATIONAL FREIGHT SDN BHD</b> Lot 37, Lebuh Sultan Mohamed 1, Kaw. Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor. Email: alog@fmgloballogistics.com	03-3176 8001	03-3176 2005 03-3176 1005



### Contact Particulars of Freight Management Group

MALAYSIA		
Location of Subsidiary Offices	Tel	Fax
FM GLOBAL LOGISTICS (KUL) SDN. BHD. (KLIA-Warehouse & Operation office) Lot C3A, Block C, Free Commencial Zone, Malaysia Airlines Freight Forwarders Complex, KLIA Cargo Village, Kuala Lumpur International Airport, 64000 Sepang, Selangor Darul Ehsan.	03-8787 2990	03-8787 2933
<b>(KELANA JAYA)</b> Block F-08-3, 3rd Floor, Plaza Kelana Jaya, Jalan SS7/13A, 47310 Kelana Jaya, Selangor Darul Ehsan. Email: enquiry-air@fmgloballogistics.com	03-7877 0017	03-7877 0120
<b>(PENANG)</b> Block A-Unit 8, Cargo Agent Building, MAS Cargo Complex, Penang International Airport, 11900 Bayan Lepas Penang. Email: enquiry-my@fmgloballogistics.com	04-640 4943 04-640 4944	04-640 4948
<b>FM MULTIMODAL SERVICES SDN BHD</b> Lot 37, Lebuh Sultan Mohamed 1, Kaw. Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor. Email: general@fmmultimodal.com	03-3176 6888	03-3176 3993 03-3176 4209
<b>SYMPHONY EXPRESS SDN BHD</b> Lot 37, Lebuh Sultan Mohamed 1, Kaw. Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor. Email: gen@fmgloballogistics.com	03-3176 1111	03-3176 8634
<b>DEPENDABLE GLOBAL EXPRESS MALAYSIA SDN BHD</b> Lot 37, Lebuh Sultan Mohamed 1, Kaw. Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor. Email: gen@fmgloballogistics.com	03-3176 1111	03-3176 8634
OVERSEAS		
TCH MARINE PTE. LTD. 6001 Beach Road, #19-11A, Golden Mile Tower, Singapore 199589. Email: tchtay@singnet.com.sg	65-6294 7787	65-6294 8483
<b>FM GLOBAL LOGISTICS (S'PORE) PTE. LTD.</b> Lot 37, Lebuh Sultan Mohamed 1, Kaw. Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor. Email: gen@fmgloballogistics.com	03-3176 1111	03-3176 8634
FM GLOBAL LOGISTICS PTY LTD Unit 4, 75 Queen Victoria Street, Fremantle WA 6160, Australia. Email: brad@fmgloballogistics.com.au	61 (08) 9314 2004	+61 (08) 9314 6004



### Contact Particulars of Freight Management Group

OVERSEAS (CONT'D)		
Location of Subsidiary Offices	Tel	Fax
PT FM GLOBAL LOGISTICS (Jakarta HQ) Rukun Artha Gading Niaga Blok H, Jalan Bulevar Artha Gading, No. 11, Kelapa Gading Barat, Jakarta Utara 14240, Indonesia. Email: enquiry-id@fmgloballogistics.com	021-4585 6727 021-4585 0905	021-4585 0906
FM GLOBAL LOGISTICS CO., LTD 41/8, Moo 6 Soi Plu-Charoen, Bangna-Trad Road 16.5, Bangcha-long, Bangplee, Samutprakarn, 10540 Bangkok, Thailand. Email: enquiry-th@fmgloballogistics.com	662-3496 7007	662-3496 7089
<b>FM GLOBAL LOGISTICS COMPANY LIMITED</b> Unit 1205, 12th Floor, Citilight Tower, 45 Vo Thi Sau Street, Dakao Ward, District 1 Ho Chi Minh City, Vietnam. Email: enquiry-vn@fmgloballogistics.com	848-3823 8628	848-3823 7868
<b>FM GLOBAL LOGISTICS (INDIA) PVT. LTD.</b> Empee Tower, 59 Harris Road, Egmore, Chennai 600002, Tamilnadu, India Email : enquiry-in@fmgloballogistics.com	91 44 30103800	91 44 28551575
<b>FM GLOBAL LOGISTICS (PHIL.) INC.</b> 2nd Floor TMI Centre Building Arzobispo Street Intramuros Manila, Philippines Email : elma@fmgloballogistics.com	(63-2) 5270221 (63-2) 5270224	(63-2) 5270209
<b>F M GLOBAL LOGISTICS LANKA (PRIVATE) LIMITED</b> No: 2, Ground Floor Hunupitiya Gross Road Colombo 2, Sri Lanka 2nd Floor TMI Centre Building Arzobispo Street Email : esantha@fmgloballogistics.com	0094 114645900	0094 114645903

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	EUI	ROPE		
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GERMANY Hamburg	Barcelona, Valencia	Felixstowe Liverpool	St Petersburg	
SWITZERLAND Basel, Geneve	Genoa, Venice Milan, Trieste	London Dublin Southampton		
Amsterdam Rotterdam	Antwerp	Grangemouth Thamesport		
	MIDDI	LE EAST		
KUWAIT Kuwait	OATAR Doha	OMAN Muscat	U. ARAB EMIRATES Dubai Jabel Ali	
BAHRAIN Bahrain	EGYPT Alexandria Sokhna Port	SAUDI ARABIA Ad Damman Jeddah, Riyadh	Jabel All	
	AFRICA & TH	E WEST INDIES		
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#### FREIGHT MANAGEMENT HOLDINGS BHD (380410-P)

Wisma Freight Management, Lot 37, Lebuh Sultan Mohamad 1, Kawasan Perindustrian Bandar Sultan Suleiman, 42000 Port Klang, Selangor Darul Ehsan, Malaysia Tel: (603) 3176 1111 Fax: (603) 3176 8634 Email: enquiry-my@fmgloballogistics.com